



LMPMWG March 3, 2003 Joseph E. Bowring Manager PJM Market Monitoring Unit



#### Issues

- PJM data on extent of cost capping in 2002
- Issues raised by Bill Fields' memo of 2/26/03
- Definition of cost capping issue
- Set of proposed solutions to cost capping issue

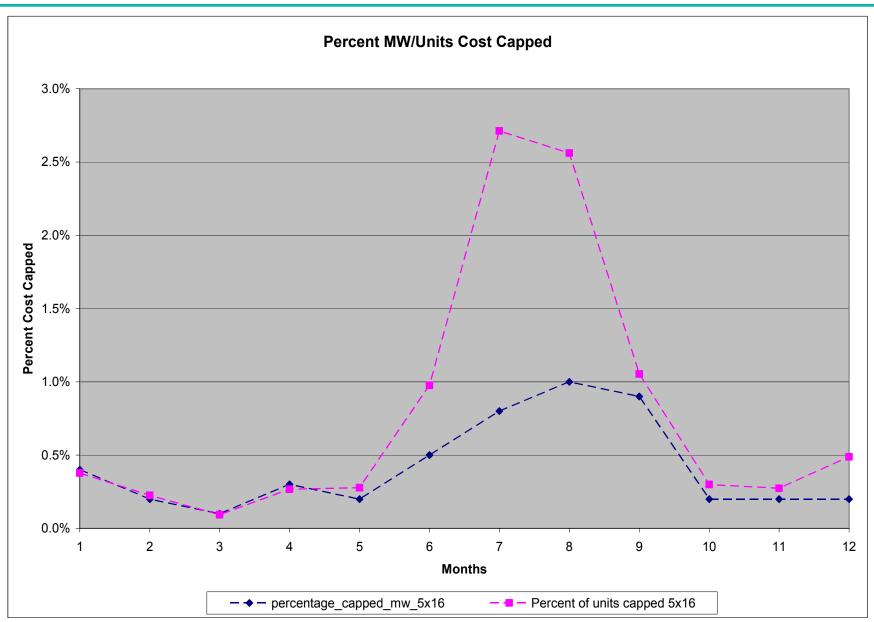


### Extent of Cost Capping Issue

- PJM data on extent of cost capping in 2002
  - Percent of MW cost capped by month: on peak hours
  - Percent of units cost capped by month: on peak hours
  - MW cost capped by month: on peak hours
  - Number of units cost capped by month: on peak hours
- Average over hours (5x16 peak hours)

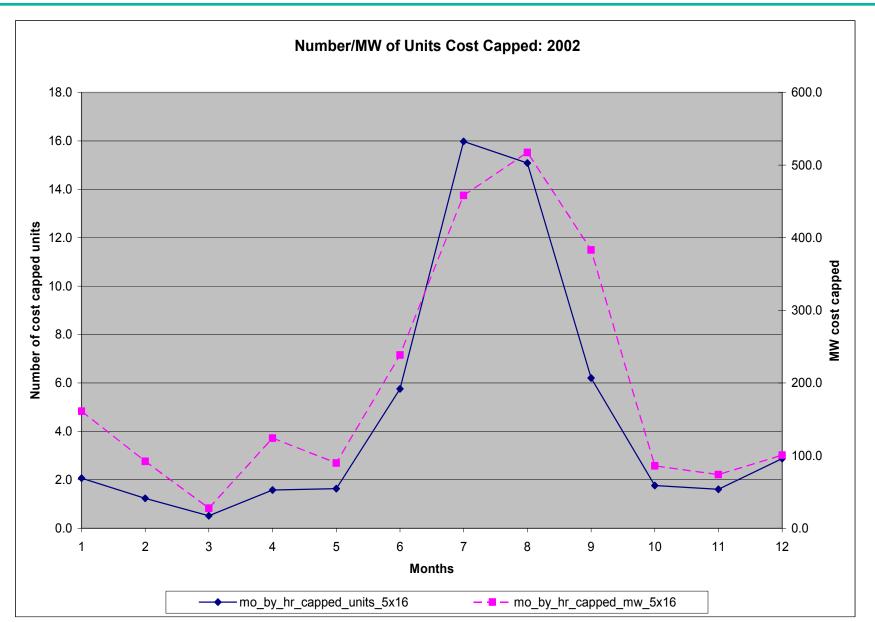


## Percent of Units Cost Capped





### RIM Number of Units Cost Capped



# Number of Units Cost Capped By Percent of Run Hours

### Number of units by cost capped hours and percent of run hours cost capped

|                           |     |     |     |     | I I |
|---------------------------|-----|-----|-----|-----|-----|
| Minimum Cost Capped Hours |     |     |     |     |     |
| Percent of run hours cost |     |     |     |     |     |
| capped                    | 500 | 400 | 300 | 200 | 100 |
| 90%                       | 4   | 6   | 8   | 11  | 11  |
| 75%                       | 5   | 7   | 11  | 18  | 27  |
| 50%                       | 7   | 10  | 22  | 29  | 42  |



### Extent of Cost Capping Issue

- Units cost capped more than 90% of time
  - Between 4 and 11 units
  - Varies by run hours: 500 to 100 run hours
- Units cost capped more than 75% of time
  - Between 5 and 27 units
- Units cost capped more than 50% of time
  - Between 7 and 42 units
- Determinants of total run hours
  - Economics of units
  - Net revenue: actual
  - Net revenue: theoretical

# PJCost Capping Concerns Memo (Bill Fields)

- Definition of inadequate revenue
  - Marginal costs
  - To go costs
  - Full carrying costs
- Alternatives to cost-capped units
  - Cost of alternatives vs higher cost caps for units
- Ownership of units in load pocket
- How many of cost capped units required for reliability?
  - What proportion of run hours cost capped



### Definition of Cost Capping Issue

- Unit cost capping threshold: percent of hours/run hours
- Reliability requirement: definition of required for reliability
- Cost capped 100% case:
  - Appropriate price
  - Appropriate revenues
  - Appropriate accounting
- Approximate equivalent to cost capped 100%
- Other significant cost capping thresholds



### **Proposed Solutions**

- Proxy/proxy approach
  - Fixed/variable costs floor
  - Run hours assumption
- Proxy/actual approach
  - Fixed/variable costs floor
  - Run hours assumption
- Marginal cost approach
  - Short run variable costs
- To go cost approach
  - Short run variable costs
  - Fixed O&M (annualized)
  - Out of pocket costs (annualized)



### Proposed Solutions (1)

- Proxy/proxy approach
  - Proxy fixed costs: \$72,000/MW-year
    - 100 run hours: \$720/MWh
    - 500 run hours: \$144/MWh
  - Proxy variable costs: Heat rate = 10,500
    - Gas costs @ \$5.00 plus O&M: \$50 \$65/MWh
  - Total: \$194 \$785/MWh
- Proxy/actual approach
  - Proxy fixed costs: \$72,000/MW-year
  - Actual variable costs:
    - Heat rate; Variable O&M; Fuel Costs
    - \$50 \$110/MWh
  - Total: \$194 \$830/MWh



### Proposed Solutions (2)

- Marginal cost approach
  - Fuel costs
  - Short run variable costs
  - Total: \$50-\$110/MWh
- To Go Cost approach (actual)
  - Fuel costs and short run variable costs
    - \$50 \$110/MWh
  - Long run variable costs
    - \$5 \$10/MWh
  - Annual out of pocket costs
    - \$15 \$125
  - Total: \$70 \$245



#### Possible Tradeoffs

- Units provide cost data
  - Fuel costs
  - O&M costs
  - Other costs
- Units revenue true up
- Cost cap is limit on price paid
- Review of maintenance practices/expenditures