

Energy Uplift (Operating Reserves)

Energy uplift is paid to market participants under specified conditions in order to ensure that competitive energy and ancillary service market outcomes do not require efficient resources to operate for the PJM system at a loss.¹ Referred to in PJM as operating reserve credits, lost opportunity cost credits, reactive services credits, synchronous condensing credits or black start services credits, these uplift payments are intended to be one of the incentives to generation owners to offer their energy to the PJM energy market for dispatch based on short run marginal costs and to operate their units as directed by PJM operators. These credits are paid by PJM market participants as operating reserve charges, reactive services charges, synchronous condensing charges or black start services charges.

Uplift is an inherent part of the PJM market design. Part of that uplift is the result of the nonconvexity of power production costs. Uplift payments cannot be eliminated, but uplift payments should be limited to the efficient level. In wholesale power market design, a choice must be made between efficient prices and prices that fully compensate costs. Economists recognize that no single price achieves both goals in markets with nonconvex production costs, like the costs of producing electric power.^{2 3} In wholesale power markets like PJM, efficient prices equal the short run marginal cost of production by location. The dispatch of generators based on these efficient price signals minimizes the total market cost of production. For generators with nonconvex costs, marginal cost prices may not cover the total cost of starting the generator and running at the efficient output level. Uplift payments cover the difference. The PJM market design incorporates efficient prices with minimal uplift payments. There are improvements to the market design and uplift rules that could further reduce uplift payments while maintaining efficient prices.

¹ Loss exists when gross energy and ancillary services market revenues are less than short run marginal costs, including all elements of the energy offer, which are startup, no load and incremental offers.
² See Stoft, *Power System Economics: Designing Markets for Electricity*, New York: Wiley (2002) at 272; Mas-Colell, Whinston, and Green, *Microeconomic Theory*, New York: Oxford University Press (1995) at 570; and Quinzii, *Increasing Returns and Efficiency*, New York: Oxford University Press (1992).
³ The production of output is convex if the production function has constant or decreasing returns to scale, which result in constant or rising average costs with increases in output. Production is nonconvex with increasing returns to scale, which is the case when generating units have start or no load costs that are large relative to marginal costs. See Mas-Colell, Whinston, and Green at 132.

In PJM, all energy payments to demand response resources are uplift payments. The energy payments to these resources are not part of the supply and demand balance, they are not paid by LMP revenues and therefore the energy payments to demand response resources have to be paid as out of market uplift. The energy payments to economic DR are funded by real-time load and real-time exports. The energy payments to emergency DR are funded by participants with net energy purchases in the real-time energy market. The current payment structure for DR is an inefficient element of the PJM market design.⁴

Overview

Energy Uplift Credits

- **Types of credits.** In the first three months of 2020, energy uplift credits were \$7.2 million, including \$0.3 million in day-ahead generator credits, \$3.2 million in balancing generator credits, \$1.6 million in lost opportunity cost credits, and \$2.1 million in local constraint control credits.
- **Types of units.** Coal units received 78.9 percent of all day-ahead generator credits. Combustion turbines received 88.9 percent of all balancing generator credits and 77.4 percent of lost opportunity cost credits.
- **Economic and Noneconomic Generation.** In the first three months of 2020, 86.7 percent of the day-ahead generation eligible for operating reserve credits was economic and 66.8 percent of the real-time generation eligible for operating reserve credits was economic.
- **Day-Ahead Unit Commitment for Reliability.** In the first three months of 2020, less than 0.1 percent of the total day-ahead generation MWh was scheduled as must run by PJM, of which 100 percent received energy uplift payments.
- **Concentration of Energy Uplift Credits.** The top 10 units receiving energy uplift credits received 30.2 percent of all credits. The top 10 organizations received 91.9 percent of all credits. The HHI for day-ahead operating reserves was 8732, the HHI for balancing operating reserves was 5096

⁴ Demand response payments are addressed in Section 6: Demand Response.

and the HHI for lost opportunity cost was 6154, all of which are classified as highly concentrated.

- **Lost Opportunity Cost Credits.** Lost opportunity cost credits increased by \$0.5 million or 42.8 percent, in the first three months of 2020 compared to the first three months of 2019, from \$1.1 million to \$1.6 million. Generation from combustion turbines and diesels scheduled day-ahead but not requested in real time, receiving lost opportunity cost credits increased by 149.1 GWh or 513.5 percent in 2020, compared to 2019, from 29.0 GWh to 178.1 GWh.

Energy Uplift Charges

- **Energy Uplift Charges.** Total energy uplift charges decreased by \$12.1 million, or 62.6 percent, in the first three months of 2020 compared to the first three months of 2019, from \$19.3 million to \$7.2 million.
- **Energy Uplift Charges Categories.** The decrease of \$12.1 million in the first three months of 2020 was comprised of a \$3.8 million decrease in day-ahead operating reserve charges, an \$8.2 million decrease in balancing operating reserve charges, and a \$0.1 million decrease in reactive services charges.
- **Average Effective Operating Reserve Rates in the Eastern Region.** Day-ahead load paid \$0.002 per MWh, real-time load paid \$0.008 per MWh, a DEC paid \$0.110 per MWh and an INC and any load, generation or interchange transaction deviation paid \$0.108 per MWh.
- **Average Effective Operating Reserve Rates in the Western Region.** Day-ahead load paid \$0.002 per MWh, real-time load paid \$0.005 per MWh, a DEC paid \$0.093 per MWh and an INC and any load, generation or interchange transaction deviation paid \$0.092 per MWh the first three months of 2020.
- **Reactive Services Rates.** JCPL and DPL control zones were the only two zones with non-zero local voltage support rates, excluding reactive capability payments. JCPL had a rate of \$0.006 per MWh, and DPL had a rate of \$0.002 per MWh.

Geography of Charges and Credits

- In the first three months of 2020, 89.1 percent of all uplift charges allocated regionally (day-ahead operating reserves and balancing operating reserves) were paid by transactions at control zones, 3.3 percent by transactions at hubs and aggregates, and 7.6 percent by transactions at interchange interfaces.
- In the first three months of 2020, generators in the Eastern Region received 32.5 percent of all balancing generator credits, including lost opportunity cost and canceled resources credits.
- In the first three months of 2020, generators in the Western Region received 61.3 percent of all balancing generator credits, including lost opportunity cost and canceled resources credits.
- In the first three months of 2020, external generators received 6.2 percent of all balancing generator credits, including lost opportunity cost and canceled resources credits.

Recommendations

- The MMU recommends that uplift be paid only based on operating parameters that reflect the flexibility of the benchmark new entrant unit (CONE unit) in the PJM Capacity Market. (Priority: High. First reported 2018. Status: Not adopted.)
- The MMU recommends that PJM not use closed loop interface constraints to artificially override nodal prices based on fundamental LMP logic in order to: accommodate rather than resolve the inadequacies of the demand side resource capacity product; address the inability of the power flow model to incorporate the need for reactive power; accommodate rather than resolve the flaws in PJM's approach to scarcity pricing; or for any other reason. (Priority: Medium. First reported 2013. Status: Not adopted.)
- The MMU recommends that PJM not use CT price setting logic to modify transmission line limits to artificially override the nodal prices that are based on fundamental LMP logic in order to reduce uplift. (Priority: Medium. First reported 2015. Status: Not adopted.)

- The MMU recommends that if PJM believes it appropriate to implement CT price setting logic, PJM first initiate a stakeholder process to determine whether such modification is appropriate. PJM should file any proposed changes with FERC to ensure review. Any such changes should be incorporated in the PJM tariff. (Priority: Medium. First Reported 2016. Status: Partially adopted.)
- The MMU recommends that PJM initiate an analysis of the reasons why a significant number of combustion turbines and diesels scheduled in the day-ahead energy market are not called in real time when they are economic. (Priority: Medium. First Reported 2012. Status: Partially adopted, 2019.)
- The MMU recommends eliminating intraday segments from the calculation of uplift payments and returning to calculating the need for uplift based on the entire 24 hour operating day. (Priority: High. First reported 2018. Status: Not adopted.)
- The MMU recommends the elimination of day-ahead operating reserves to ensure that units receive an energy uplift payment based on their real-time output and not their day-ahead scheduled output. (Priority: Medium. First reported 2013. Status: Not adopted.)
- The MMU recommends enhancing the current energy uplift allocation rules to reflect the recommended elimination of day-ahead operating reserves, the timing of commitment decisions and the commitment reasons. (Priority: High. First reported 2012. Status: Not adopted.)
- The MMU recommends reincorporating the use of net regulation revenues as an offset in the calculation of balancing operating reserve credits. (Priority: Medium. First reported 2009. Status: Not adopted. Stakeholder process.)
- The MMU recommends that self scheduled units not be paid energy uplift for their startup cost when the units are scheduled by PJM to start before the self scheduled hours. (Priority: Low. First reported 2013. Status: Not adopted. Stakeholder process.)
- The MMU recommends three modifications to the energy lost opportunity cost calculations:
 - The MMU recommends calculating LOC based on 24 hour daily periods for combustion turbines and diesels scheduled in the day-ahead energy market, but not committed in real time. (Priority: Medium. First reported 2014. Status: Not adopted.)
 - The MMU recommends that units scheduled in the day-ahead energy market and not committed in real time should be compensated for LOC based on their real-time desired and achievable output, not their scheduled day-ahead output. (Priority: Medium. First reported 2015. Status: Not adopted.)
 - The MMU recommends that only flexible fast start units (startup plus notification times of 10 minutes or less) and short minimum run times (one hour or less) be eligible by default for the LOC compensation to units scheduled in the day-ahead energy market and not committed in real time. Other units should be eligible for LOC compensation only if PJM explicitly cancels their day-ahead commitment. (Priority: Medium. First reported 2015. Status: Not adopted.)
- The MMU recommends that up to congestion transactions be required to pay energy uplift charges for both the injection and the withdrawal sides of the UTC. (Priority: High. First reported 2011. Status: Not adopted.)
- The MMU recommends eliminating the use of internal bilateral transactions (IBTs) in the calculation of deviations used to allocate balancing operating reserve charges. (Priority: High. First reported 2013. Status: Adopted 2018.⁵)
- The MMU recommends allocating the energy uplift payments to units scheduled as must run in the day-ahead energy market for reasons other than voltage/reactive or black start services as a reliability charge to real-time load, real-time exports and real-time wheels. (Priority: Medium. First reported 2014. Status: Not adopted. Stakeholder process.)
- The MMU recommends that the total cost of providing reactive support be categorized and allocated as reactive services. Reactive services credits should be calculated consistent with the balancing operating reserve

⁵ As of November 1, 2018, internal bilateral transactions are no longer used for the calculation of deviations for purposes of allocating balancing operating reserve charges. See the *2018 State of the Market Report for PJM*, Volume 2, Section 3: "Energy Market" at "Internal Bilateral Transactions" for an analysis of the impact of this change on virtual bidding activity.

credit calculation. (Priority: Medium. First reported 2012. Status: Not adopted. Stakeholder process.)

- The MMU recommends including real-time exports and real-time wheels in the allocation of the cost of providing reactive support to the 500 kV system or above, in addition to real-time load. (Priority: Low. First reported 2013. Status: Not adopted.)
- The MMU recommends modifications to the calculation of lost opportunity costs credits paid to wind units. The lost opportunity costs credits paid to wind units should be based on the lesser of the desired output, the estimated output based on actual wind conditions and the capacity interconnection rights (CIRs). The MMU recommends that PJM allow wind units to request CIRs that reflect the maximum output wind units want to inject into the transmission system at any time. (Priority: Low. First reported 2012. Status: Not adopted.)
- The MMU recommends that PJM clearly identify and classify all reasons for incurring operating reserves in the day-ahead and the real-time energy markets and the associated operating reserve charges in order to make all market participants aware of the reasons for these costs and to help ensure a long term solution to the issue of how to allocate the costs of operating reserves. (Priority: Medium. First reported 2011. Status: Partially adopted.)
- The MMU recommends that PJM revise the current operating reserve confidentiality rules in order to allow the disclosure of complete information about the level of operating reserve charges by unit and the detailed reasons for the level of operating reserve credits by unit in the PJM region. (Priority: High. First reported 2013. Status: Partially adopted.⁶)
- The MMU recommends that PJM pay uplift based on the offer at the lower of the actual unit output or the dispatch signal MW. (Priority: Medium. First reported 2018. Status: Not adopted.)
- The MMU recommends that PJM develop and implement an accurate metric to define when a unit is following dispatch to determine eligibility

⁶ On September 7, 2018, PJM made a compliance filing for FERC Order No. 844 to publish unit specific uplift credits. The compliance filing was accepted by FERC on March 21, 2019. PJM will begin posting unit-specific uplift reports on May 1, 2019.

to receive balancing operating reserve credits and for assessing generator deviations. (Priority: Medium. First reported 2018. Status: Not adopted.)

- The MMU recommends that PJM eliminate the exemption for fast start resources (CTs and diesels) from the requirement to follow dispatch. The performance of these resources should be evaluated in a manner consistent with all other resources (Priority: Medium. First reported 2018. Status: Not adopted.)

Conclusion

Competitive market outcomes result from energy offers equal to short run marginal costs that incorporate flexible operating parameters. When PJM permits a unit to include inflexible operating parameters in its offer and pays uplift based on those inflexible parameters, there is an incentive for the unit to remain inflexible. The rules regarding operating parameters should be implemented in a way that creates incentives for flexible operations rather than inflexible operations. The standard for paying uplift should be the maximum achievable flexibility, based on OEM standards for the benchmark new entrant unit (CONE unit) in the PJM Capacity Market. Applying a weaker standard effectively subsidizes inflexible units by paying them based on inflexible parameters that result from lack of investment and that could be made more flexible. The result both inflates uplift costs and suppresses energy prices.

It is not appropriate to accept that inflexible units should be paid or set price based on short run marginal costs plus no load. The question of why units make inflexible offers should be addressed directly. Are units inflexible because they are old and inefficient, because owners have not invested in increased flexibility or because they serve as a mechanism for the exercise of market power? The question of why the inflexible unit was built, whether it was built under cost of service regulation and whether it is efficient to retain the unit should be answered directly. The question of how to provide market incentives for investment in flexible units and for investment in increased flexibility of existing units should be addressed directly. The question of whether inflexible units should be paid uplift at all should be addressed directly. Marginal cost

pricing without paying uplift to inflexible units would create incentives for market participants to provide flexible solutions including replacing inefficient units with flexible, efficient units.

Implementing combined cycle modeling, to permit the energy market model optimization to take advantage of the versatility and flexibility of combined cycle technology in commitment and dispatch, would provide significant flexibility without requiring a distortion of the market rules.

The reduction of uplift payments should not be a goal to be achieved at the expense of the fundamental logic of the LMP system. For example, the use of closed loop interfaces to reduce uplift should be eliminated because it is not consistent with LMP fundamentals and constitutes a form of subjective price setting. The same is true of what PJM terms its CT price setting logic. The same is true of fast start pricing and of convex hull pricing. The same is true of PJM's proposal to modify the ORDC in order to increase energy prices and reduce uplift.

Accurate short run price signals, equal to the short run marginal cost of generating power, provide market incentives for cost minimizing production to all economically dispatched resources and provide market incentives to load based on the marginal cost of additional consumption. The objective of efficient short run price signals is to minimize system production costs, not to minimize uplift. Repricing the market to reflect commitment costs would create a tradeoff between minimizing production costs and reduction of uplift. The tradeoff would exist because when commitment costs are included in prices, the price signal no longer equals the short run marginal cost and therefore no longer provides the correct signal for efficient behavior for market participants making decisions on the margin, whether resources, load, interchange transactions, or virtual traders. This tradeoff would be created in more limited form by PJM's fast start pricing proposal (limited convex hull pricing) and in extensive form by PJM's full convex hull pricing proposal.

When units receive substantial revenues through energy uplift payments, these payments are not transparent to the market because of the current

confidentiality rules. As a result, other market participants, including generation and transmission developers, do not have the opportunity to compete to displace them. As a result, substantial energy uplift payments to a concentrated group of units and organizations have persisted. FERC Order No. 844 authorized the publication of unit specific uplift payments for credits incurred after July 1, 2019.⁷ However, Order No. 844 failed to require the publication of unit specific uplift credits for the largest units receiving significant uplift payments, inflexible steam units committed for reliability in the day-ahead market.

One part of addressing the level and allocation of uplift payments is to eliminate all day-ahead operating reserve credits. It is illogical and unnecessary to pay units day-ahead operating reserve credits because units do not incur any costs to run and any revenue shortfalls are addressed by balancing operating reserve credits.

Up to congestion transactions continue to pay no energy uplift charges, which means that all others who pay these charges are paying too much.⁸

PJM needs to pay substantially more attention to the details of uplift payments including accurately tracking whether units are following dispatch, identifying the actual need for units to be dispatched out of merit and determining whether local reserve zones or better definitions of constraints would be a more market based approach.

While energy uplift charges are an appropriate part of the cost of energy, market efficiency would be improved by ensuring that the level and variability of these charges are as low as possible consistent with the reliable operation of the system and consistent with pricing at short run marginal cost. The goal should be to minimize the total incurred energy uplift charges and to increase the transactions over which those charges are spread in order to reduce the

⁷ On March 21, 2019 FERC accepted PJM's Order No. 844 compliance filing. The filing stated that PJM would begin posting unit specific uplift reports on May 1, 2019. On April 8, 2019, PJM filed for an extension on the implementation date of the zonal uplift reports and unit specific uplift reports to July 1, 2019. On June 28, 2019, FERC accepted PJM's request for extension of effective dates.

⁸ On October 17, 2017, PJM filed with FERC a proposed tariff change to allocate uplift to UTC transactions in the same manner in which uplift is currently allocated to other virtual transactions, as a separate injection and withdrawal deviation. FERC rejected the proposed tariff change. The rejection was without prejudice and PJM has the option to submit a new proposal. See FERC Docket No. ER18-86-000. PJM has not filed a new proposal.

impact of energy uplift charges on markets. The result would be to reduce the level of per MWh charges, to reduce the uncertainty associated with uplift charges and to reduce the impact of energy uplift charges on decisions about how and when to participate in PJM markets.

Energy Uplift Credits Results

The level of energy uplift credits paid to specific units depends on the level of the resource’s energy offer, the LMP, the resource’s operating parameters and the decisions of PJM operators. Energy uplift credits result in part from decisions by PJM operators, who follow reliability requirements and market rules, to start resources or to keep resources operating even when LMP is less than the offer price including incremental, no load and startup costs. Energy uplift payments also result from units’ operational parameters that require PJM to schedule or commit resources when they are not economic. The resulting costs not covered by energy revenues are collected as energy uplift.

Table 4-1 shows the totals for each credit category for 2019 and 2020.⁹ In 2020, energy uplift credits decreased by \$12.0 million or 62.5 percent compared to 2019.

⁹ Billing data can be modified by PJM Settlements at any time to reflect changes in the evaluation of energy uplift. The billing data reflected in this report were current on April 13, 2020.

Table 4-1 Energy uplift credits by category: January through March, 2019 and 2020¹⁰

| Category | Type | 2019 | 2020 | Change | Percent Change | 2019 | 2020 |
|------------------------|---------------------------|--------------------|--------------------|-----------------|----------------|---------------|---------------|
| | | Credits (Millions) | Credits (Millions) | | | Share | Share |
| Day-Ahead | Generators | \$4.1 | \$0.3 | (\$3.8) | (92.5%) | 21.3% | 4.2% |
| | Imports | \$0.0 | \$0.0 | (\$0.0) | (100.0%) | 0.1% | 0.0% |
| | Load Response | \$0.0 | \$0.0 | (\$0.0) | (100.0%) | 0.0% | 0.0% |
| Balancing | Canceled Resources | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| | Generators | \$11.5 | \$3.2 | (\$8.3) | (72.2%) | 59.6% | 44.3% |
| | Imports | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| | Load Response | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| | Local Constraints Control | \$2.4 | \$2.1 | (\$0.3) | (13.4%) | 12.5% | 29.0% |
| | Lost Opportunity Cost | \$1.1 | \$1.6 | \$0.5 | 42.8% | 5.7% | 21.6% |
| Reactive Services | Day-Ahead | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| | Local Constraints Control | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| | Lost Opportunity Cost | \$0.0 | \$0.0 | (\$0.0) | (100.0%) | 0.1% | 0.0% |
| | Reactive Services | \$0.1 | \$0.0 | (\$0.1) | (60.9%) | 0.6% | 0.6% |
| Synchronous Condensing | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% | |
| Black Start Services | Day-Ahead | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| | Balancing | \$0.0 | \$0.0 | (\$0.0) | (36.5%) | 0.2% | 0.3% |
| | Testing | \$0.0 | \$0.0 | \$0.0 | NA | 0.0% | 0.0% |
| Total | | \$19.3 | \$7.2 | (\$12.0) | (62.5%) | 100.0% | 100.0% |

Characteristics of Credits

Types of Units

Table 4-2 shows the distribution of total energy uplift credits by unit type for the first three months of 2019 and 2020. Uplift credits decreased for most unit types. Milder winter temperatures in the first three months of 2020, measured by reduced heating degree days and cold weather alerts, contributed to low natural gas prices, reducing the costs of gas units and reducing the need for, and level of, make whole payments, and reducing uplift credits for combustion turbines. Combustion turbines had the largest reduction in uplift credits with a reduction of \$6.3 million or 50.9 percent. The largest decrease in uplift to coal units occurred in the PEPCO and BGE Zones, where the decrease in day head operating reserve credits paid to a small number of coal units accounted for 77.9 percent of the total reduction in day ahead operating reserves in the first three months of 2020. Coal generation during the first three months of

¹⁰ Year to year change is rounded to one tenth of a million, and includes values less than \$0.05 million.

2020 in the BGE and PEPCO Zones decreased by 100 percent and 76.1 percent, compared to the first three months of 2019. This decrease was a result of PJM's reduced dispatch of these coal-fired units for reliability purposes.

Wind turbines are less common recipients of uplift, and in the first three months of 2020 uplift credits to wind units were \$0.1 million, up from less than \$0.01 million in the first three months of 2019. Large negative LMPs at the end of March resulted in increased uplift to wind turbines in AEP.

parameters, volatile real-time LMPs, and intraday segment settlements. Combustion turbines with a day-ahead schedule and not committed in real time receive lost opportunity credits when they incur a loss as a result of not operating. A unit incurs a loss when the real time LMPs are greater than the day-ahead LMPs at the unit's pricing node and the unit's balancing charges are greater than its day-ahead revenues.

Table 4-2 Energy uplift credits by unit type: 2019 and 2020^{11 12}

| Unit Type | (Jan - Mar) 2019 Credits (Millions) | (Jan - Mar) 2020 Credits (Millions) | Change | Percent Change | (Jan - Mar) 2019 Share | (Jan - Mar) 2020 Share |
|--------------------|---|---|----------|-------------------|---------------------------|---------------------------|
| Combined Cycle | \$1.9 | \$0.7 | (\$1.2) | (65.2%) | 9.7% | 9.0% |
| Combustion Turbine | \$12.4 | \$6.1 | (\$6.3) | (50.9%) | 64.5% | 84.3% |
| Diesel | \$0.2 | \$0.1 | (\$0.1) | (35.0%) | 0.9% | 1.5% |
| Hydro | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% | 0.0% |
| Nuclear | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% | 0.0% |
| Solar | \$0.0 | \$0.0 | (\$0.0) | (100.0%) | 0.0% | 0.0% |
| Steam - Coal | \$4.4 | \$0.3 | (\$4.1) | (93.4%) | 22.7% | 4.0% |
| Steam - Other | \$0.4 | \$0.0 | (\$0.4) | (99.3%) | 2.3% | 0.0% |
| Wind | (\$0.0) | \$0.1 | \$0.1 | (998.2%) | -0.0% | 1.1% |
| Total | \$19.2 | \$7.2 | (\$12.0) | (62.5%) | 100.0% | 100.0% |

Table 4-3 shows the distribution of energy uplift credits by category and by unit type in the first three months of 2020. The characteristics of the different unit types explain why the shares of credit types are dominated by a particular unit type. For example, the majority of day-ahead credits, 79.5 percent, went to steam units. This is because steam units tend to be longer lead time units that need to be committed before the operating day. If a steam unit is needed for reliability and it is uneconomic it will be committed in the day-ahead energy market and receive day-ahead credits. Combustion turbines, which, unlike other unit types, can be committed and decommitted in the real-time market, received 88.9 percent of balancing credits and 75.5 percent of lost opportunity credits. Combustion turbines committed in the real-time market tend to require balancing credits due to inflexible operating

¹¹ Table 4-2 does not include balancing imports credits and load response credits in the total amounts.

¹² Solar units should be ineligible for all uplift payments because they do not follow PJM's dispatch instructions. The MMU notified PJM of the discrepancy.

Table 4-3 Energy uplift credits by unit type: January through March, 2020

| Unit Type | Day-Ahead Generator | Balancing Generator | Canceled Resources | Local | Lost | Reactive Services | Synchronous Condensing | Black Start Services |
|--------------------|---------------------|---------------------|--------------------|---------------------|------------------|-------------------|------------------------|----------------------|
| | | | | Constraints Control | Opportunity Cost | | | |
| Combined Cycle | 15.9% | 5.9% | 0.0% | 17.6% | 21.4% | 7.2% | 0.0% | 0.0% |
| Combustion Turbine | 4.5% | 88.9% | 0.0% | 81.5% | 75.5% | 92.8% | 0.0% | 99.5% |
| Diesel | 0.0% | 1.9% | 0.0% | 0.6% | 1.9% | 0.0% | 0.0% | 0.5% |
| Hydro | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Nuclear | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Solar | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Steam - Coal | 78.9% | 1.5% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Steam - Other | 0.6% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Wind | 0.0% | 1.9% | 0.0% | 0.3% | 1.2% | 0.0% | 0.0% | 0.0% |
| Total (Millions) | \$0.3 | \$3.2 | \$0.0 | \$2.1 | \$1.9 | \$0.0 | \$0.0 | \$0.0 |

Day-Ahead Unit Commitment for Reliability

PJM may schedule units as must run in the day-ahead energy market when needed in real time to address reliability issues of various types that would otherwise not have been committed in the day-ahead market. Such reliability issues include black start service and reactive service or reactive transfer interface control needed to maintain system reliability in a zone.¹³ Participants can submit units as self scheduled (must run), meaning that the unit must be committed, but a unit submitted as must run by a participant is not eligible for day-ahead operating reserve credits.¹⁴ Units committed for reliability by PJM are eligible for day-ahead operating reserve credits and may set LMP if raised above economic minimum and follow the dispatch signal. Table 4-4 shows the total day-ahead generation and the subset of that generation committed for reliability by PJM. In the first three months of 2020, less than 0.1 percent of the total day-ahead generation was committed for reliability by PJM, 0.2 percentage points lower than in the first three months of 2019. The decrease is the result of a reduced need to commit uneconomic steam coal units for reliability in the BGE and Pepco zones.

Table 4-4 Day-ahead generation committed for reliability (GWh): January through March, 2019 and 2020

| | 2019 | | | 2020 | | |
|-------|----------------------------------|---|-------|----------------------------------|---|-------|
| | Total Day-Ahead Generation (GWh) | Day-Ahead PJM Must Run Generation (GWh) | Share | Total Day-Ahead Generation (GWh) | Day-Ahead PJM Must Run Generation (GWh) | Share |
| Jan | 77,616 | 81 | 0.1% | 71,116 | 0 | 0.0% |
| Feb | 66,102 | 91 | 0.1% | 65,827 | 5 | 0.0% |
| Mar | 68,331 | 305 | 0.4% | 63,095 | 6 | 0.0% |
| Total | 212,050 | 478 | 0.2% | 200,039 | 11 | 0.0% |

Pool scheduled units and units committed for reliability are made whole in the day-ahead energy market if their total offer (including no load and startup costs) is greater than the revenues from the day-ahead energy market. Such units are paid day-ahead operating reserve credits. Total day-ahead operating reserve credits in 2020 were \$0.3 million. The top 10 units received \$0.3 million or 88.0 percent of all day-ahead operating reserve credits. These units were large units with long commitment times and inflexible operating parameters.

It is illogical and unnecessary to pay units day-ahead operating reserves because units do not incur any costs to run and any revenue shortfalls are addressed by balancing operating reserve payments.

Table 4-5 shows the total day-ahead generation committed for reliability by PJM by category. In the first three months of 2020, 100 percent of the day-ahead generation committed for reliability by PJM received operating reserve credits, of which 44.1 percent was paid as day-ahead operating reserve credits. None of the day-ahead generation committed for reliability by PJM was economic.

Table 4-5 Day-ahead generation committed for reliability by category (GWh): 2020

| | Reactive Services (GWh) | Day-Ahead Operating Reserves (GWh) | Economic (GWh) | Total (GWh) |
|-------------------|----------------------------|---------------------------------------|----------------|-------------|
| Jan | 0.0 | 0.0 | 0.0 | 0.0 |
| Feb | 0.0 | 4.6 | 0.0 | 4.6 |
| Mar | 6.0 | 0.1 | 0.0 | 6.1 |
| Total (Jan - Mar) | 6.0 | 4.7 | 0.0 | 10.7 |
| Share | 55.9% | 44.1% | 0.0% | 100.0% |

Total day-ahead operating reserve credits in the first three months of 2020 were \$0.3 million, of which \$0.1 million or 43.4 percent was paid to units committed for reliability by PJM, and not scheduled to provide black start or reactive services. An additional 1.1 percent, or \$3,310, was paid to units scheduled to provide black start or reactive services or were pool scheduled in the day-ahead energy market.

Balancing Operating Reserve Credits

Balancing operating reserve (BOR) credits are paid to resources operating at PJM's request that do not recover their operating costs from market revenues. BOR credits are calculated as the difference between a resource's revenues (day-ahead market, balancing market, reserve markets, reactive service credits, and day-ahead operating reserve credits) and its real-time costs (startup, no load, and energy offer). Combustion turbines (CTs) received \$2.8 million or 88.9 percent of all balancing operating reserve (BOR) credits in the first three months of 2020. The majority of these credits, 99.0 percent, are paid to CTs that are committed in real time either without or outside of a day-ahead

schedule.¹⁵ Uplift is higher than necessary because settlement rules do not include all revenues and costs for the entire day.

Uplift is higher than necessary because settlement rules do not disqualify units from receiving uplift when they do not follow PJM's dispatch instructions, unless the PJM dispatcher changes the dispatch reason to self scheduled. PJM dispatchers should not decide which units qualify for uplift. The MMU recommends that PJM develop and implement an accurate metric to define when a unit is following dispatch to determine eligibility to receive balancing operating reserve credits and for assessing generator deviations.

Balancing operating reserve credits for generators decreased by 72.2 percent from the first three months of 2019 to the first three months of 2020. The decrease was a result of lower natural gas prices in the winter months of 2020 compared to the winter months of 2019. The significant decrease in credits in the Dominion zone accounted for 40 percent of the total change in balancing operating reserve credits. The decrease in balancing operating reserve credits in the region was a result of the significant decrease in combustion turbine generation. In the first three months of 2020, combustion turbines in the Dominion zone generated 92.4 percent fewer day ahead MWh than in the first three months of 2019.

The credits paid to combustion turbines committed in real time without a day-ahead commitment occurs despite the fact that combustion turbines are committed in the day-ahead energy market at levels comparable to the real-time energy market. Table 4-6 shows the monthly day-ahead and real-time generation by combustion turbines. In the first three months of 2020, generation by combustion turbines was 8.8 percent lower in the real-time energy market than in the day-ahead energy market. However, this varied month to month, with some months having greater day-ahead generation compared to real-time generation. Table 4-6 shows that only 1.4 percent of generation from combustion turbines in the day-ahead market was uneconomic, while 13.0 percent of generation from combustion turbines in the real-time market was uneconomic and required \$2.8 million in BOR credits.

¹⁵ Operating outside of a day-ahead schedule refers to units that operate for a period either before or after their day-ahead schedule, or are committed in the real-time market and do not have a day-ahead schedule for any part of the day.

Table 4-6 Characteristics of day-ahead and real-time generation by combustion turbines: January through March, 2020

| Month | Day-Ahead Generation (GWh) | Percent of Day-Ahead Generation that was Noneconomic | Day-Ahead Generator Credits (Millions) | Real-Time Generation (GWh) | Percent of Real-Time Generation that was Noneconomic | Balancing Generator Credits (Millions) | Generation Difference as a Percent of Real-Time Generation |
|-------------------|----------------------------|--|--|----------------------------|--|--|--|
| Jan | 607 | 0.9% | \$0.0 | 549 | 15.2% | \$1.5 | (10.4%) |
| Feb | 399 | 0.2% | \$0.0 | 316 | 11.0% | \$0.6 | (26.2%) |
| Mar | 434 | 0.2% | \$0.0 | 457 | 11.9% | \$0.8 | 5.1% |
| Total (Jan - Mar) | 1,439 | 1.4% | \$0.0 | 1,322 | 13.0% | \$2.8 | (8.8%) |

An analysis of real-time generation by combustion turbines shows that BOR credits are incurred almost exclusively by combustion turbines that operate without or outside a day-ahead schedule. Table 4-7 shows that in the first three months of 2020, 69.5 percent of real-time generation by CTs was from CTs that operated on a day-ahead schedule. Of the generation from CTs operating on a day-ahead schedule, 19.8 percent was uneconomic in the real-time market and did not received BOR credits. Of the 30.5 percent of real-time generation by CTs that operated outside of a day-ahead schedule, 37.7 percent was uneconomic in the real-time market and received \$2.8 million in BOR credits. Thus while enough total generation from CTs is committed economically in the day-ahead energy market, uplift is incurred because the committed units operate at different times than originally scheduled and when CTs that were not committed day ahead operate in real time. For example, in January 2020, although total CT generation committed in the day-ahead market was greater than CT generation in real time, 33.9 percent of real-time generation by CTs operated outside of a day-ahead schedule.

There are multiple reasons why the commitment of CTs is different in the day-ahead and real-time markets, including differences in the hourly pattern of load; differences in interchange transactions; and behavior by other generators. Modeling differences between the day-ahead and real-time markets also affect CT commitment, including: the modeling of different transmission constraints in the day-ahead and real-time market models; the exclusion of soak time for generators in the day-ahead market model; and the different time scales used in the day-ahead and real-time markets.

Table 4-7 Real-time generation by combustion turbines by day-ahead commitment: January through March, 2020

| Month | Real-Time Generation Operating on a Day-Ahead Schedule | | | | Real-Time Generation Operating Outside of a Day-Ahead Schedule | | | |
|-------------------|--|-------------------------------|--|--|--|-------------------------------|--|--|
| | Generation (GWh) | Share of Real-Time Generation | Percent of Generation that was Noneconomic | Balancing Generator Credits (Millions) | Generation (GWh) | Share of Real-Time Generation | Percent of Generation that was Noneconomic | Balancing Generator Credits (Millions) |
| Jan | 363 | 66.1% | 26.3% | \$0.0 | 186 | 33.9% | 65.9% | \$1.5 |
| Feb | 241 | 76.1% | 28.6% | \$0.0 | 76 | 23.9% | 57.3% | \$0.6 |
| Mar | 316 | 69.1% | 27.5% | \$0.0 | 141 | 30.9% | 52.1% | \$0.8 |
| Total (Jan - Mar) | 919 | 69.5% | 19.8% | \$0.0 | 403 | 30.5% | 37.7% | \$2.8 |

Lost Opportunity Cost Credits

Balancing operating reserve lost opportunity cost (LOC) credits are intended to provide an incentive for units to follow PJM's dispatch instructions when PJM's dispatch instructions deviate from a unit's desired or scheduled output. LOC credits are paid under two different scenarios. The first scenario occurs if a unit of any type generating in real time with an offer price lower than the real-time LMP at the unit's bus is manually reduced or suspended by PJM due to a transmission constraint or other reliability issue. In this scenario the unit will receive a credit for LOC based on its desired output. This LOC will be referred to as real-time LOC. The second scenario occurs if a combustion turbine or diesel engine is scheduled to operate in the day-ahead energy market, but it is not requested by PJM in real time. In this scenario the unit will receive a credit which covers any loss in the day-ahead financial position of the unit plus the balancing spot energy market position. This LOC will be referred to as day-ahead LOC.

Table 4-8 shows monthly day-ahead and real-time LOC credits in the first three months of 2019 and 2020. In the first three months of 2020, LOC credits increased by \$0.47 million or 42.8 percent compared to the first three months of 2019. The increase \$0.47 million is comprised of a \$0.53 million increase in day-ahead LOC and a \$0.06 million decrease in real-time LOC. The increase in day-ahead LOC credits was the result of increased day-ahead generation by combustion turbines and diesels not requested by PJM in real-time.

Table 4-9 shows day-ahead generation for combustion turbines and diesels, including scheduled day-ahead generation, scheduled day-ahead generation not requested in real time, and the subset of day-ahead generation receiving LOC credits. In the first three months of 2020, 17.3 percent of day-ahead generation by combustion turbines and diesels was not requested in real time, 10.6 percentage points higher than in the first three months of 2019. This

increase resulted in increased lost opportunity cost credits for combustion turbines and diesels.

Table 4-8 Monthly lost opportunity cost credits (Millions): January through March, 2019 and 2020

| | 2019 | | | 2020 | | |
|-------------------|---------------------------------|---------------------------------|--------|---------------------------------|---------------------------------|--------|
| | Day-Ahead Lost Opportunity Cost | Real-Time Lost Opportunity Cost | Total | Day-Ahead Lost Opportunity Cost | Real-Time Lost Opportunity Cost | Total |
| Jan | \$0.4 | \$0.0 | \$0.5 | \$0.5 | \$0.0 | \$0.5 |
| Feb | \$0.1 | \$0.0 | \$0.2 | \$0.4 | \$0.0 | \$0.4 |
| Mar | \$0.4 | \$0.0 | \$0.5 | \$0.6 | \$0.1 | \$0.6 |
| Total (Jan - Mar) | \$1.0 | \$0.1 | \$1.1 | \$1.5 | \$0.1 | \$1.6 |
| Share (Jan - Mar) | 88.0% | 12.0% | 100.0% | 95.4% | 4.6% | 100.0% |

Table 4-9 Day-ahead generation from combustion turbines and diesels (GWh): January through March, 2019 and 2020

| | 2019 | | | 2020 | | |
|-------------------|----------------------------|---|---|----------------------------|---|---|
| | Day-Ahead Generation (GWh) | Day-Ahead Generation Not Requested in Real Time (GWh) | Day-Ahead Generation Not Requested in Real Time Receiving LOC Credits (GWh) | Day-Ahead Generation (GWh) | Day-Ahead Generation Not Requested in Real Time (GWh) | Day-Ahead Generation Not Requested in Real Time Receiving LOC Credits (GWh) |
| Jan | 692 | 38 | 13 | 873 | 171 | 74 |
| Feb | 370 | 19 | 4 | 653 | 115 | 49 |
| Mar | 524 | 48 | 12 | 729 | 103 | 55 |
| Total (Jan - Mar) | 1,586 | 105 | 29 | 2,255 | 389 | 178 |
| Share (Jan - Mar) | 100.0% | 6.6% | 1.8% | 100.0% | 17.3% | 7.9% |

Uplift Eligibility

In PJM, units can have either a pool scheduled or self scheduled commitment status. Pool scheduled units are committed by PJM as a result of the day-ahead market clearing auction while self scheduled units are committed by generation owners. Table 4-10 provides a description of commitment and dispatch status, uplift eligibility and the ability to set price.¹⁶ In the day-ahead energy market only pool scheduled resources are eligible for day-ahead operating reserve credits. A unit may self schedule in day ahead to clear and then pool schedule in subsequent days to remain online, in which case they would be eligible for uplift. In the real-time energy market only pool scheduled resources that follow PJM's dispatch are eligible for balancing

¹⁶ PJM has modified the basic rules of eligibility to set price using its CT price setting logic.

operating reserve credits. Units are paid day-ahead operating reserve credits based on their scheduled operation for the entire day. Balancing operating reserve credits are paid on a segmented basis for each period defined by the greater of the day-ahead schedule and minimum run time. Resources receive day-ahead and balancing operating reserve credits only when they are eligible and unable to recover their operating cost for the day or segment.¹⁷

Table 4-10 Dispatch status, commitment status and uplift eligibility¹⁸

| Dispatch Status | Dispatch Description | Eligible to Set LMP | Commitment Status | |
|------------------|--|---------------------|--|---|
| | | | Self Scheduled (units committed by the generation owner) | Pool Scheduled (units committed by PJM) |
| Block Loaded | MWh offered to PJM as a single MWh block which is not dispatchable | No | Not eligible to receive uplift | Eligible to receive uplift |
| Economic Minimum | MWh from the nondispatchable economic minimum component for units that offer a dispatchable range to PJM | No | Not eligible to receive uplift | Eligible to receive uplift |
| Dispatchable | MWh above the economic minimum level for units that offer a dispatchable range to PJM. | Yes | Only eligible to receive LOC credits if dispatched down by PJM | Eligible to receive uplift |

Table 4-11 shows day-ahead and real-time generation by commitment and dispatch status. Table 4-11 shows that in the first three months of 2020, 43.5 percent of generation was pool scheduled in the day-ahead energy market and 45.9 percent was pool scheduled in the real-time energy market. Thus the majority of generation in both the day-ahead and real-time markets is not eligible to receive uplift credits. The majority of nuclear and coal resources, which make up 52.5 percent of real-time generation, are self scheduled.

Table 4-11 Day-ahead and real-time generation by status and eligibility to set LMP (GWh): January through March, 2020

| | Self Scheduled | | | Pool Scheduled | | | Total GWh | Total Pool Scheduled | Total Self Scheduled | Total Generation Eligible to Set Price |
|----------------------|----------------|------------------|--------------|----------------|------------------|--------------|-----------|----------------------|----------------------|--|
| | Dispatchable | Economic Minimum | Block Loaded | Dispatchable | Economic Minimum | Block Loaded | | | | |
| Day-Ahead Generation | 17,790 | 43,053 | 52,180 | 38,135 | 43,452 | 5,430 | 200,039 | 87,017 | 113,022 | 55,925 |
| Share of Day-Ahead | 8.9% | 21.5% | 26.1% | 19.1% | 21.7% | 2.7% | 100.0% | 43.5% | 56.5% | 28.0% |
| Real-Time Generation | 15,179 | 40,549 | 52,320 | 38,622 | 46,399 | 6,735 | 199,804 | 91,757 | 108,048 | 53,802 |
| Share of Real-Time | 7.6% | 20.3% | 26.2% | 19.3% | 23.2% | 3.4% | 100.0% | 45.9% | 54.1% | 26.9% |

¹⁷ Resources do not recover their operating cost when market revenues for the day are less than the short run marginal cost defined by the startup, no load, and incremental offer curve.

¹⁸ PJM allows block loaded CTs to set LMP by relaxing the economic minimum by 10 to 20 percent.

Economic and Noneconomic Generation¹⁹

Economic generation includes units scheduled day ahead or producing energy in real time at an incremental offer less than or equal to the LMP at the unit’s bus. Noneconomic generation includes units that are scheduled to or produce energy in real time at an incremental offer higher than the LMP at the unit’s bus. The MMU analyzed PJM’s day-ahead and real-time generation eligible

for operating reserve credits to determine the shares of economic and noneconomic generation. Each unit’s hourly generation was determined to be economic or noneconomic based on the unit’s hourly incremental offer, excluding the hourly no load and any applicable startup cost. A unit could be economic for every hour during a day or segment, but still receive operating reserve credits because the energy revenues did not cover the hourly no load and startup cost. A unit could be noneconomic for multiple hours and not receive operating reserve credits whenever the total revenues covered the total offer (including no load and startup cost) for the entire day or segment.

¹⁹ The analysis of economic and noneconomic generation is based on units’ incremental offers, the value used by PJM to calculate LMP. The analysis does not include no load or startup costs.

Table 4-12 shows the day-ahead and real-time economic and noneconomic generation from units eligible for operating reserve credits. In the first three months of 2020, 86.7 percent of the day-ahead generation eligible for operating reserve credits was economic and 66.8 percent of the real-time generation eligible for operating reserve credits was economic. A unit's generation may be noneconomic for a portion of their daily generation and economic for the rest. Table 4-12 shows the separate amounts of economic and noneconomic generation even if the daily or segment generation was economic.

Table 4-12 Economic and noneconomic generation from units eligible for operating reserve credits (GWh): January through March, 2020

| Energy Market | Economic Generation | Noneconomic Generation | Total Eligible Generation | Economic Generation Percent | Noneconomic Generation Percent |
|---------------|---------------------|------------------------|---------------------------|-----------------------------|--------------------------------|
| Day-Ahead | 75,416 | 11,601 | 87,017 | 86.7% | 13.3% |
| Real-Time | 52,251 | 25,940 | 78,191 | 66.8% | 33.2% |

Noneconomic generation only leads to operating reserve credits when a unit is unable to recover its operating costs for the day or segment. Table 4-13 shows the generation receiving day-ahead and balancing operating reserve credits. In 2020, 0.3 percent of the day-ahead generation eligible for operating reserve credits received credits and 0.5 percent of the real-time generation eligible for operating reserve credits received credits.

Table 4-13 Generation receiving operating reserve credits (GWh): January through March, 2020

| Energy Market | Generation Eligible for Operating Reserve Credits | Generation Receiving Operating Reserve Credits | Generation Receiving Operating Reserve Credits Percent |
|---------------|---|--|--|
| Day-Ahead | 86,992 | 296 | 0.3% |
| Real-Time | 78,191 | 355 | 0.5% |

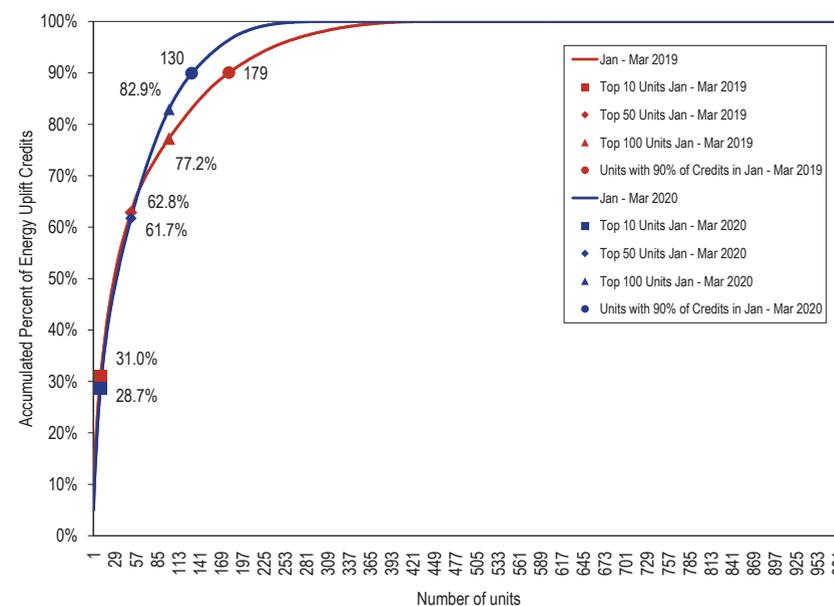
Concentration of Energy Uplift Credits

There is a high level of concentration in the units and companies receiving energy uplift credits. This concentration results from a combination of unit operating parameters, PJM's persistent need to commit specific units out of

merit in particular locations and the fact that a lack of transparency has made it almost impossible for competition to affect these payments.²⁰

Figure 4-1 shows the concentration of energy uplift credits. The top 10 units received 28.7 percent of total energy uplift credits in the first three months of 2020, compared to 31.0 percent in the first three months of 2019. In the first three months of 2020, 130 units received 90 percent of all energy uplift credits, compared to 179 units in the first three months of 2019.

Figure 4-1 Cumulative share of energy uplift credits: January through March, 2019 and 2020 by unit



²⁰ As a result of FERC Order No. 844, PJM began publishing total uplift credits by unit by month for credits incurred on and after July 1, 2019 on September 10, 2019.

Table 4-14 shows the credits received by the top 10 units and top 10 organizations in each of the energy uplift categories paid to generators in the first three months of 2020.

Table 4-14 Top 10 units and organizations energy uplift credits: January through March, 2020

| Category | Type | Top 10 Units | | Top 10 Organizations | |
|------------------------|---------------------------|--------------------|---------------|----------------------|---------------|
| | | Credits (Millions) | Credits Share | Credits (Millions) | Credits Share |
| Day-Ahead | Generators | \$0.3 | 88.0% | \$0.3 | 95.5% |
| | Canceled Resources | \$0.0 | 0.0% | \$0.0 | 0.0% |
| Balancing | Generators | \$0.7 | 22.4% | \$2.9 | 91.2% |
| | Local Constraints Control | \$1.5 | 71.4% | \$2.1 | 100.0% |
| | Lost Opportunity Cost | \$0.8 | 52.8% | \$1.4 | 88.7% |
| Reactive Services | | \$0.0 | 100.0% | \$0.0 | 100.0% |
| Synchronous Condensing | | \$0.0 | 0.0% | \$0.0 | 0.0% |
| Black Start Services | | \$0.0 | 94.6% | \$0.0 | 100.0% |
| Total | | \$2.2 | 30.2% | \$6.6 | 91.9% |

Table 4-15 shows balancing operating reserve credits received by the top 10 units identified for reliability or for deviations in each region. In the first three months of 2020, 84.8 percent of all credits paid to these units were allocated to deviations while the remaining 15.2 percent were paid for reliability reasons.

Table 4-15 Balancing operating reserve credits to top 10 units by category and region: January through March, 2020

| | Reliability | | | Deviations | | | Total |
|--------------------|-------------|-------|-------|------------|-------|-------|--------|
| | RTO | East | West | RTO | East | West | |
| Credits (Millions) | \$0.0 | \$0.1 | \$0.0 | \$0.4 | \$0.2 | \$0.0 | \$0.7 |
| Share | 6.5% | 8.7% | 0.0% | 61.9% | 22.9% | 0.0% | 100.0% |

In the first three months of 2020, concentration in all energy uplift credit categories was high.^{21 22} The HHI for energy uplift credits was calculated based on each organization’s share of daily credits for each category. Table 4-16 shows the average HHI for each category. HHI for day-ahead operating reserve credits to generators was 8732, for balancing operating reserve credits to generators was 5096, for lost opportunity cost credits was 6154 and for

²¹ See the 2019 State of the Market Report for PJM Section 3: “Energy Market” at “Market Concentration” for a discussion of concentration ratios and the Herfindahl-Hirschman Index (HHI).
²² Table 4-16 excludes local constraint control categories.

reactive services credits was 1000. All of these HHI values are characterized as highly concentrated.

Table 4-16 Daily energy uplift credits HHI: January through March, 2020

| Category | Type | Average | Minimum | Maximum | Highest Market Share (One day) | Highest Market Share (All days) |
|------------------------|-----------------------|-------------|-------------|-------------|--------------------------------|---------------------------------|
| Day-Ahead | Generators | 8732 | 3903 | 10000 | 100.0% | 44.5% |
| | Imports | NA | NA | NA | NA | NA |
| | Load Response | NA | NA | NA | NA | NA |
| Balancing | Canceled Resources | NA | NA | NA | NA | NA |
| | Generators | 5096 | 1775 | 10000 | 100.0% | 50.9% |
| | Imports | NA | NA | NA | NA | NA |
| | Load Response | NA | NA | NA | NA | NA |
| | Lost Opportunity Cost | 6154 | 2022 | 10000 | 100.0% | 48.9% |
| Reactive Services | | 10000 | 10000 | 10000 | 100.0% | 77.0% |
| Synchronous Condensing | | NA | NA | NA | NA | NA |
| Black Start Services | | 10000 | 10000 | 10000 | 100.0% | 63.9% |
| Total | | 4288 | 1491 | 9864 | 99.3% | 46.6% |

Unit Specific Uplift Payments

FERC Order No. 844 allows PJM and the MMU to publish unit specific uplift payments by category by month. Table 4-17 through Table 4-20 show the top 10 recipients of total uplift, day-ahead operating reserve credits and lost opportunity cost credits. The top 10 units receiving uplift credits received 30.2 percent of all credits, with the top recipient receiving 5.3 percent. The top 10 units receiving day-ahead operating reserves received 88.0 percent. The top 10 recipients of balancing operating reserves received 22.4 percent of balancing operating reserve credits. The top ten recipients of lost opportunity cost credits received 94.8 percent of total lost opportunity cost credits.

Table 4-17 Top 10 recipients of total uplift: January through March, 2020

| Rank | Unit Name | Zone | Total Uplift Credit | Share of Total Uplift Credits |
|----------------------|--------------------|----------|---------------------|-------------------------------|
| 1 | BC PERRYMAN 51 F | BGE | \$380,059 | 5.3% |
| 2 | PE DELTA 5-7 CC | PECO | \$368,034 | 5.1% |
| 3 | BC PERRYMAN 3 CT | BGE | \$225,992 | 3.1% |
| 4 | BC PERRYMAN 1 CT | BGE | \$213,564 | 3.0% |
| 5 | BC PERRYMAN 4 CT | BGE | \$210,730 | 2.9% |
| 6 | BC PERRYMAN 6 CT | BGE | \$203,331 | 2.8% |
| 7 | VP DOSWELL 3 CT | Dominion | \$175,804 | 2.4% |
| 8 | FE LEMOYNE 1 CT | ATSI | \$149,698 | 2.1% |
| 9 | FE LEMOYNE 3 CT | ATSI | \$130,027 | 1.8% |
| 10 | PEP MORGANTOWN 2 F | Pepco | \$122,379 | 1.7% |
| Total of Top 10 | | | \$2,179,617 | 30.2% |
| Total Uplift Credits | | | \$7,216,725 | 100.0% |

Table 4-18 Top 10 recipients of day-ahead generation credits: January through March, 2020

| Rank | Unit Name | Zone | Day-Ahead Operating Reserve Credit | Share of Day-Ahead Operating Reserve Credits |
|---|-------------------------------|----------|------------------------------------|--|
| 1 | PEP MORGANTOWN 2 F | Pepco | \$122,379 | 40.0% |
| 2 | PL BRUNNER ISLAND 2 F | PPL | \$30,638 | 10.0% |
| 3 | AEP AMOS 2 F | AEP | \$29,754 | 9.7% |
| 4 | AEP MOUNTAINEER 1 F | AEP | \$23,332 | 7.6% |
| 5 | JC REDOAK 1 CC | JCPL | \$20,068 | 6.6% |
| 6 | ME MOUNTAIN 1 CT | Met-Ed | \$12,380 | 4.0% |
| 7 | PN CONEMAUGH 1 F | PENELEC | \$9,927 | 3.2% |
| 8 | VP MOUNT STORM 1 F | Dominion | \$8,048 | 2.6% |
| 9 | VP HOPEWELL COGEN HCF IPP 1 F | Dominion | \$6,590 | 2.2% |
| 10 | DPL WILDCAT POINT 1 CC | DPL | \$5,960 | 1.9% |
| Total of Top 10 | | | \$269,076 | 88.0% |
| Total day-ahead operating reserve credits | | | \$305,864 | 100.0% |

Table 4-19 Top 10 recipients of balancing operating reserve credits: January through March, 2020

| Rank | Unit Name | Zone | Balancing Operating Reserve Credit | Share of Balancing Operating Reserve Credits |
|---|-------------------------------|----------|------------------------------------|--|
| 1 | VP DOSWELL 3 CT | Dominion | \$136,092 | 4.3% |
| 2 | BC PERRYMAN 6 CT | BGE | \$96,446 | 3.0% |
| 3 | VP DOSWELL 2 CT | Dominion | \$96,174 | 3.0% |
| 4 | VP HOPEWELL COGEN HCF IPP 1 F | Dominion | \$69,184 | 2.2% |
| 5 | AEP RIVERSIDE ZELDA 3 CT | AEP | \$61,991 | 1.9% |
| 6 | COM 951 AURORA 4 CT | ComEd | \$60,064 | 1.9% |
| 7 | AEP RIVERSIDE ZELDA 2 CT | AEP | \$51,186 | 1.6% |
| 8 | AEP RIVERSIDE ZELDA 1 CT | AEP | \$50,669 | 1.6% |
| 9 | COM 951 AURORA 2 CT | ComEd | \$47,078 | 1.5% |
| 10 | VP MARSHRUN 1 CT | Dominion | \$46,304 | 1.4% |
| Total of Top 10 | | | \$715,186 | 22.4% |
| Total balancing operating reserve credits | | | \$3,194,435 | 100.0% |

Table 4-20 Top 10 recipients of lost opportunity cost credits: January through March, 2020

| Rank | Unit Name | Zone | Lost Opportunity Cost Credit | Share of Lost Opportunity Cost Credits |
|-------------------------------------|-------------------|----------|------------------------------|--|
| 1 | FE LEMOYNE 1 CT | ATSI | \$125,485 | 39.4% |
| 2 | AEP TILTON 1 CT | External | \$119,449 | 14.6% |
| 3 | AEP TILTON 2 CT | External | \$106,661 | 11.9% |
| 4 | FE LEMOYNE 3 CT | ATSI | \$104,027 | 10.9% |
| 5 | FE LEMOYNE 4 CT | ATSI | \$82,747 | 5.5% |
| 6 | VP LADYSMYTH 4 CT | Dominion | \$73,571 | 3.6% |
| 7 | FE LEMOYNE 2 CT | ATSI | \$66,129 | 2.9% |
| 8 | VP LADYSMYTH 2 CT | Dominion | \$54,294 | 2.2% |
| 9 | AEP TILTON 3 CT | External | \$50,322 | 1.8% |
| 10 | VP DOSWELL 3 CT | Dominion | \$39,712 | 1.7% |
| Total of Top 10 | | | \$822,396 | 94.8% |
| Total lost opportunity cost credits | | | \$1,931,534 | 100.0% |

Credits and Charges Categories

Energy uplift charges include day-ahead and balancing operating reserves, reactive services, synchronous condensing and black start services categories. Total energy uplift credits paid to PJM participants equal the total energy uplift charges paid by PJM participants. Table 4-21 and Table 4-22 show the categories of credits and charges and their relationship. These tables show how the charges are allocated.

Table 4-21 Day-ahead and balancing operating reserve credits and charges

| Credits Received For: | Credits Category: | | Charges Category: | Charges Paid By: |
|--|---|---|---|--|
| Day-Ahead | | | | |
| "Day-Ahead Import Transactions and Generation Resources" | "Day-Ahead Operating Reserve Transaction Day-Ahead Operating Reserve Generator" | → | Day-Ahead Operating Reserve | Day-Ahead Load Day-Ahead Export Transactions in RTO Region Decrement Bids |
| Economic Load Response Resources | Day-Ahead Operating Reserves for Load Response | → | Day-Ahead Operating Reserve for Load Response | Day-Ahead Load Day-Ahead Export Transactions in RTO Region Decrement Bids |
| | "Unallocated Negative Load Congestion Charges Unallocated Positive Generation Congestion Credits" | → | Unallocated Congestion | Day-Ahead Load Day-Ahead Export Transactions in RTO Region Decrement Bids |
| Balancing | | | | |
| Generation Resources | "Balancing Operating Reserve Generator" | → | Balancing Operating Reserve for Reliability Balancing Operating Reserve for Deviations Balancing Local Constraint | Real-Time Load plus Real-Time Export Transactions in RTO, Eastern or Western Region Deviations Applicable Requesting Party |
| Canceled Resources | Balancing Operating Reserve Startup Cancellation | | | |
| Lost Opportunity Cost (LOC) | Balancing Operating Reserve LOC | → | Balancing Operating Reserve for Deviations | Deviations in RTO Region |
| Real-Time Import Transactions | "Balancing Operating Reserve Transaction" | | | |
| Economic Load Response Resources | Balancing Operating Reserves for Load Response | → | Balancing Operating Reserve for Load Response | Deviations in RTO Region |

Table 4-22 Reactive services, synchronous condensing and black start services credits and charges

| Credits Received For: | Credits Category: | | Charges Category: | Charges Paid By: |
|--|---|---|------------------------------------|--|
| Reactive | | | | |
| Resources Providing Reactive Service | Day-Ahead Operating Reserve | → | Reactive Services Charge | Zonal Real-Time Load |
| | Reactive Services Generator | | | |
| | Reactive Services LOC | | | |
| | Reactive Services Condensing | | | |
| | Reactive Services Synchronous Condensing LOC | | Reactive Services Local Constraint | Applicable Requesting Party |
| Synchronous Condensing | | | | |
| Resources Providing Synchronous Condensing | Synchronous Condensing Synchronous Condensing LOC | → | Synchronous Condensing | Real-Time Load Real-Time Export Transactions |
| Black Start | | | | |
| Resources Providing Black Start Service | Day-Ahead Operating Reserve Balancing Operating Reserve Black Start Testing | → | Black Start Service Charge | Zone/Non-zone Peak Transmission Use and Point to Point Transmission Reservations |

Energy Uplift Charges Results

Energy Uplift Charges

Total energy uplift charges decreased by \$12.1 million or 62.6 percent in the first three months of 2020 compared to the first three months of 2019. Energy uplift in the first three months of 2020 was \$7.2 million, the lowest individual monthly levels since 2000, and the lowest quarterly level since 2000.

Table 4-23 shows total energy uplift charges by category in the first three months of 2019 and 2020.²³ The decrease of \$12.1 million is comprised of a decrease of \$3.8 million in day-ahead operating reserve charges, a decrease of \$8.2 million in balancing operating reserve charges and a decrease of \$0.1 million in reactive service charges.

Table 4-23 Total energy uplift charges by category: January through March, 2019 and 2020

| Category | (Jan - Mar) 2019 Charges (Millions) | (Jan - Mar) 2020 Charges (Millions) | Change (Millions) | Percent Change |
|---|--|--|----------------------|-------------------|
| Day-Ahead Operating Reserves | \$4.1 | \$0.3 | (\$3.8) | (92.6%) |
| Balancing Operating Reserves | \$15.0 | \$6.8 | (\$8.2) | (54.5%) |
| Reactive Services | \$0.1 | \$0.0 | (\$0.1) | (63.4%) |
| Synchronous Condensing | \$0.0 | \$0.0 | \$0.0 | 0.0% |
| Black Start Services | \$0.0 | \$0.0 | (\$0.0) | (36.5%) |
| Total | \$19.3 | \$7.2 | (\$12.1) | (62.6%) |
| Energy Uplift as a Percent of Total PJM Billing | 0.2% | 0.1% | (0.1%) | (49.2%) |

Table 4-24 compares monthly energy uplift charges by category for the first three months of 2019 and 2020.

Table 4-24 Monthly energy uplift charges: January through March, 2019 and 2020

| | 2019 Charges (Millions) | | | | | | 2020 Charges (Millions) | | | | | |
|-------------------|-------------------------|-----------|----------------------|---------------------------|-------------------------|--------|-------------------------|-----------|----------------------|---------------------------|-------------------------|--------|
| | Day- Ahead | Balancing | Reactive Services | Synchronous Condensing | Black Start Services | Total | Day- Ahead | Balancing | Reactive Services | Synchronous Condensing | Black Start Services | Total |
| Jan | \$1.0 | \$6.5 | \$0.1 | \$0.0 | \$0.0 | \$7.6 | \$0.1 | \$4.0 | \$0.0 | \$0.0 | \$0.0 | \$4.1 |
| Feb | \$0.8 | \$3.9 | \$0.0 | \$0.0 | \$0.0 | \$4.7 | \$0.2 | \$1.2 | \$0.0 | \$0.0 | \$0.0 | \$1.4 |
| Mar | \$2.3 | \$4.6 | \$0.0 | \$0.0 | \$0.0 | \$6.9 | \$0.0 | \$1.6 | \$0.0 | \$0.0 | \$0.0 | \$1.7 |
| Total (Jan - Mar) | \$4.1 | \$15.0 | \$0.1 | \$0.0 | \$0.0 | \$19.3 | \$0.3 | \$6.8 | \$0.0 | \$0.0 | \$0.0 | \$7.2 |
| Share (Jan - Mar) | 21.4% | 77.8% | 0.6% | 0.0% | 0.2% | 100.0% | 4.3% | 94.8% | 0.6% | 0.0% | 0.3% | 100.0% |

²³ Table 4-23 includes all categories of charges as defined in Table 4-21 and Table 4-22 and includes all PJM Settlements billing adjustments. Billing data can be modified by PJM Settlements at any time to reflect changes in the evaluation of energy uplift. The billing data reflected in this report were current on April 13, 2020. The 2020 uplift charges differ from the 2020 uplift credits by \$0.2 million in the PJM data although they should be equal.

Table 4-25 shows the composition of day-ahead operating reserve charges. Day-ahead operating reserve charges consist of day-ahead operating reserve charges that pay for credits to generators and import transactions, day-ahead operating reserve charges for economic load response resources and day-ahead operating reserve charges from unallocated congestion charges.²⁴ Day-ahead operating reserve charges decreased by \$3.8 million or 92.6 percent in the first three months of 2020 compared to the first three months of 2019. Day-ahead operating reserve charges decreased in 2020 as a result of a decrease in day-ahead unit commitments for reliability. The decrease in day-ahead operating reserve credits paid to units in Pepco and BGE combined accounted for 54.8 percent of the total decrease in day-ahead operating reserve charges in 2020 compared to 2019.

Table 4-25 Day-ahead operating reserve charges: January through March, 2019 and 2020

| Type | (Jan - Mar) 2019 Charges (Millions) | (Jan - Mar) 2020 Charges (Millions) | Change (Millions) | (Jan - Mar) 2019 Share | (Jan - Mar) 2020 Share | |
|-------------------------|---|--|----------------------|---------------------------|---------------------------|--------|
| DA_CHARGE | Day-Ahead Operating Reserve Charges | \$4.1 | \$0.3 | (\$3.8) | 100.0% | 100.0% |
| DA_OR_DR_CHARGE | Day-Ahead Operating Reserve Charges for Load Response | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% |
| UNALLOCATED_CONG_CHARGE | Unallocated Congestion Charges | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% |
| | Total | \$4.1 | \$0.3 | (\$3.8) | 100.0% | 100.0% |

Table 4-26 shows the composition of the balancing operating reserve charges. Balancing operating reserve charges consist of balancing operating reserve reliability charges (credits to generators), balancing operating reserve deviation charges (credits to generators and import transactions), balancing operating reserve charges for economic load response and balancing local constraint charges. Balancing operating reserve charges decreased by \$8.2 million or 54.5 percent in the first three months of 2020 compared to 2019.

Table 4-26 Balancing operating reserve charges: January through March, 2019 and 2020

| Type | (Jan - Mar) 2019 Charges (Millions) | (Jan - Mar) 2020 Charges (Millions) | Change (Millions) | (Jan - Mar) 2019 Share | (Jan - Mar) 2020 Share |
|---|--|--|----------------------|---------------------------|---------------------------|
| Balancing Operating Reserve Reliability Charges | \$6.7 | \$1.2 | (\$5.5) | 44.6% | 17.7% |
| Balancing Operating Reserve Deviation Charges | \$5.9 | \$3.5 | (\$2.4) | 39.3% | 51.6% |
| Balancing Operating Reserve Charges for Load Response | \$0.0 | \$0.0 | (\$0.0) | 0.0% | 0.0% |
| Balancing Local Constraint Charges | \$2.4 | \$2.1 | (\$0.3) | 16.1% | 30.6% |
| Total | \$15.0 | \$6.8 | (\$8.2) | 100.0% | 100.0% |

Table 4-27 shows the composition of the balancing operating reserve deviation charges. Balancing operating reserve deviation charges equal make whole credits paid to generators and import transactions; energy lost opportunity costs paid to generators; and payments to resources scheduled by PJM but canceled by PJM before coming online. In the first three months of 2020, energy lost opportunity cost deviation charges increased by \$0.5 million or 42.8 percent, and make whole deviation charges decreased by \$2.8 million or 59.0 percent compared to the first three months of 2019. The decrease in charges was the result of a decrease in balancing and lost opportunity cost credits to generators.

²⁴ See PJM Operating Agreement Schedule 1 § 3.2.3(c). Unallocated congestion charges are added to the total costs of day-ahead operating reserves. Congestion charges have been allocated to day-ahead operating reserves only 10 times since 1999, totaling \$26.9 million.

Table 4-27 Balancing operating reserve deviation charges: January through March, 2019 and 2020

| Charge Attributable To | (Jan - Mar) 2019 Charges (Millions) | (Jan - Mar) 2020 Charges (Millions) | Change (Millions) | (Jan - Mar) 2019 Share | (Jan - Mar) 2020 Share |
|---|--|--|----------------------|---------------------------|---------------------------|
| Make Whole Payments to Generators and Imports | \$4.8 | \$2.0 | (\$2.8) | 81.5% | 55.8% |
| Energy Lost Opportunity Cost | \$1.1 | \$1.6 | \$0.5 | 18.5% | 44.2% |
| Canceled Resources | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% |
| Total | \$5.9 | \$3.5 | (\$2.4) | 100.0% | 100.0% |

Table 4-28 shows reactive services, synchronous condensing and black start services charges. Reactive services charges decreased by \$ 0.1 million or 63.4 percent in the first three months of 2020, compared to the first three months of 2019.

Table 4-28 Additional energy uplift charges: January through March, 2019 and 2020

| Type | (Jan - Mar) 2019 Charges (Millions) | (Jan - Mar) 2020 Charges (Millions) | Change (Millions) | (Jan - Mar) 2019 Share | (Jan - Mar) 2020 Share |
|--------------------------------|--|--|----------------------|---------------------------|---------------------------|
| Reactive Services Charges | \$0.1 | \$0.0 | (\$0.1) | 77.5% | 66.6% |
| Synchronous Condensing Charges | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% |
| Black Start Services Charges | \$0.0 | \$0.0 | (\$0.0) | 22.5% | 33.4% |
| Total | \$0.2 | \$0.1 | (\$0.1) | 100.0% | 100.0% |

Table 4-29 and Table 4-30 show the amount and shares of regional balancing charges in the first three months of 2019 and 2020. Regional balancing operating reserve charges consist of balancing operating reserve reliability and deviation charges. These charges are allocated regionally across PJM. In the first three months of 2020, the largest share of regional charges was paid by real-time load which paid 24.6 percent of all regional balancing charges. The regional balancing charges allocation table does not include charges attributed for resources controlling local constraints.

In the first three months of 2020, regional balancing operating reserve charges decreased by \$7.9 million compared to the first three months of 2019. Balancing operating reserve reliability charges decreased by \$5.5 million or 81.9 percent, and balancing operating reserve deviation charges decreased by \$2.4 million, or 40.7 percent.

Table 4-29 Regional balancing charges allocation (Millions): January through March, 2019

| Charge | Allocation | RTO | | East | | West | | Total | |
|----------------------------------|-------------------|--------|-------|-------|-------|-------|------|--------|-------|
| | | \$ | % | \$ | % | \$ | % | \$ | % |
| Reliability Charges | Real-Time Load | \$5.5 | 43.6% | \$0.6 | 5.1% | \$0.3 | 2.4% | \$6.5 | 51.1% |
| | Real-Time Exports | \$0.2 | 1.5% | \$0.0 | 0.2% | \$0.0 | 0.1% | \$0.2 | 1.7% |
| | Total | \$5.7 | 45.1% | \$0.7 | 5.3% | \$0.3 | 2.4% | \$6.7 | 52.8% |
| Deviation Charges | Demand | \$2.8 | 22.2% | \$0.5 | 3.7% | \$0.1 | 0.7% | \$3.4 | 26.6% |
| | Supply | \$0.9 | 7.3% | \$0.2 | 1.2% | \$0.0 | 0.3% | \$1.1 | 8.8% |
| | Generator | \$1.2 | 9.5% | \$0.2 | 1.8% | \$0.0 | 0.3% | \$1.5 | 11.7% |
| | Total | \$4.9 | 39.1% | \$0.9 | 6.8% | \$0.2 | 1.3% | \$6.0 | 47.2% |
| Total Regional Balancing Charges | | \$10.6 | 84.2% | \$1.5 | 12.1% | \$0.5 | 3.7% | \$12.7 | 100% |

Table 4-30 Regional balancing charges allocation (Millions): January through March, 2020

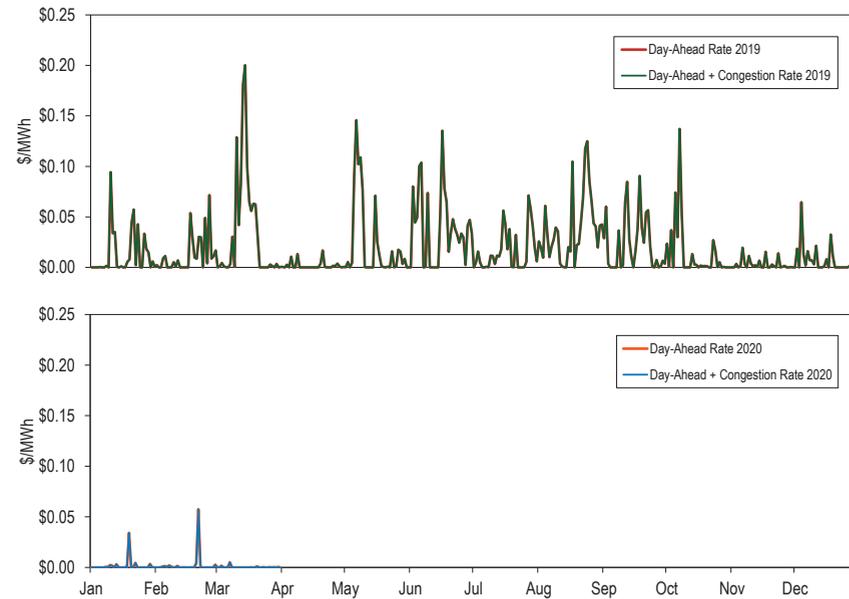
| Charge | Allocation | RTO | East | West | Total |
|---|-------------------|--------------------|--------------------|-------------------|-------------------|
| Reliability Charges | Real-Time Load | \$0.9 19.7% | \$0.2 4.9% | \$0.0 0.0% | \$1.2 24.6% |
| | Real-Time Exports | \$0.0 0.7% | \$0.0 0.1% | \$0.0 0.0% | \$0.0 0.9% |
| | Total | \$1.0 20.4% | \$0.2 5.1% | \$0.0 0.0% | \$1.2 25.5% |
| Deviation Charges | Demand | \$2.0 41.4% | \$0.2 3.6% | \$0.0 0.1% | \$2.1 45.1% |
| | Supply | \$0.6 11.9% | \$0.1 1.4% | \$0.0 0.0% | \$0.6 13.3% |
| | Generator | \$0.7 14.7% | \$0.1 1.3% | \$0.0 0.1% | \$0.8 16.1% |
| | Total | \$3.2 67.9% | \$0.3 6.3% | \$0.0 0.2% | \$3.5 74.5% |
| Total Regional Balancing Charges | | \$4.2 88.4% | \$0.5 11.4% | \$0.0 0.2% | \$4.7 100% |

Operating Reserve Rates

Under the operating reserves cost allocation rules, PJM calculates nine separate rates, a day-ahead operating reserve rate, a reliability rate for each region, a deviation rate for each region, a lost opportunity cost rate and a canceled resources rate for the entire RTO region. Table 4-21 shows how these charges are allocated.²⁵

Figure 4-2 shows the daily day-ahead operating reserve rate for 2019 and 2020. The average rate in the first three months of 2020 was \$0.002 per MWh, \$0.018 per MWh lower than the average in the first three months of 2019. The highest rate in the first three months of 2020 occurred on February 21, when the rate reached \$0.057 per MWh, \$0.143 per MWh lower than the \$0.200 per MWh reached in the first three months of 2019, on March 15. Figure 4-2 also shows the daily day-ahead operating reserve rate including the congestion charges allocated to day-ahead operating reserves. There were no congestion charges allocated to day-ahead operating reserves in 2019 or 2020.

Figure 4-2 Daily day-ahead operating reserve rate (\$/MWh): 2019 through March 2020



²⁵ The lost opportunity cost and canceled resources rates are not posted separately by PJM. PJM adds the lost opportunity cost and the canceled resources rates to the deviation rate for the RTO Region since these three charges are allocated following the same rules.

Figure 4-3 shows the RTO and the regional reliability rates for 2019 and the first three months of 2020. The average RTO reliability rate in 2020 was \$0.005 per MWh. The highest RTO reliability rate in 2020 occurred on January 22, when the rate reached \$0.041 per MWh, \$0.327 per MWh lower than the \$0.368 per MWh rate reached in the first three months of 2019, also on January 22.

Figure 4-3 Daily balancing operating reserve reliability rates (\$/MWh): 2019 through March 2020

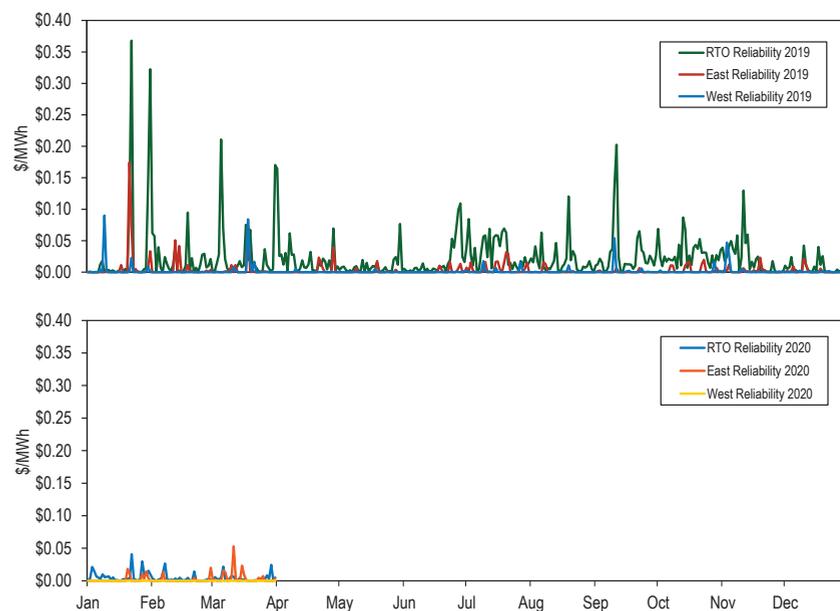


Figure 4-4 shows the RTO and regional deviation rates for 2019 and the first three months of 2020. The average RTO deviation rate in 2020 was \$0.047 per MWh. The highest daily rate in the first three months of 2020 occurred on January 3, when the RTO deviation rate reached \$0.479 per MWh, \$0.540 per MWh lower than the \$1.019 per MWh rate reached in 2019, on January 22.

Figure 4-4 Daily balancing operating reserve deviation rates (\$/MWh): 2019 through March 2020

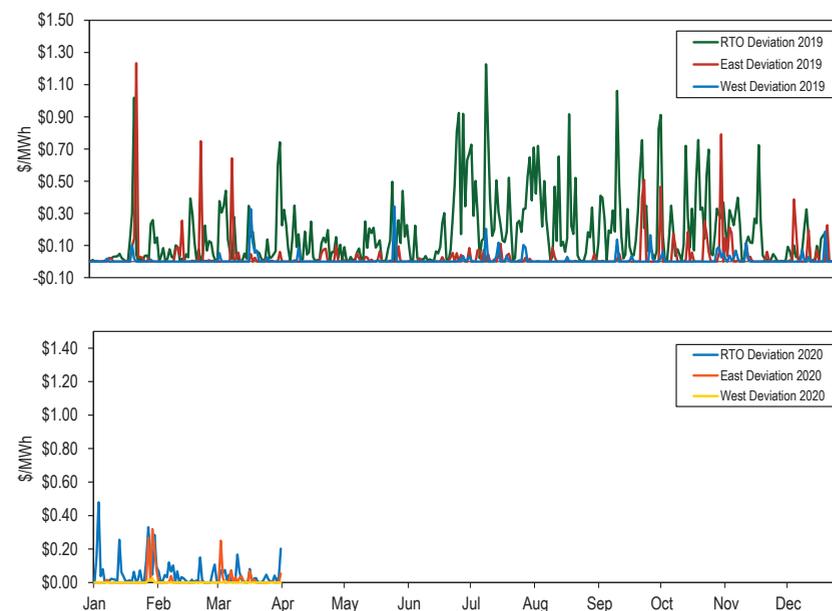


Figure 4-5 shows the daily lost opportunity cost rate and the daily canceled resources rate for 2019 and the first three months of 2020. The average lost opportunity cost rate in 2020 was \$0.044 per MWh. The highest lost opportunity cost rate in the first three months of 2020 occurred on March 5, when it reached \$0.295 per MWh, \$0.140 per MWh lower than the \$0.309 per MWh rate reached in 2019, on January 30.

Figure 4-5 Daily lost opportunity cost and canceled resources rates (\$/MWh): 2019 through March 2020

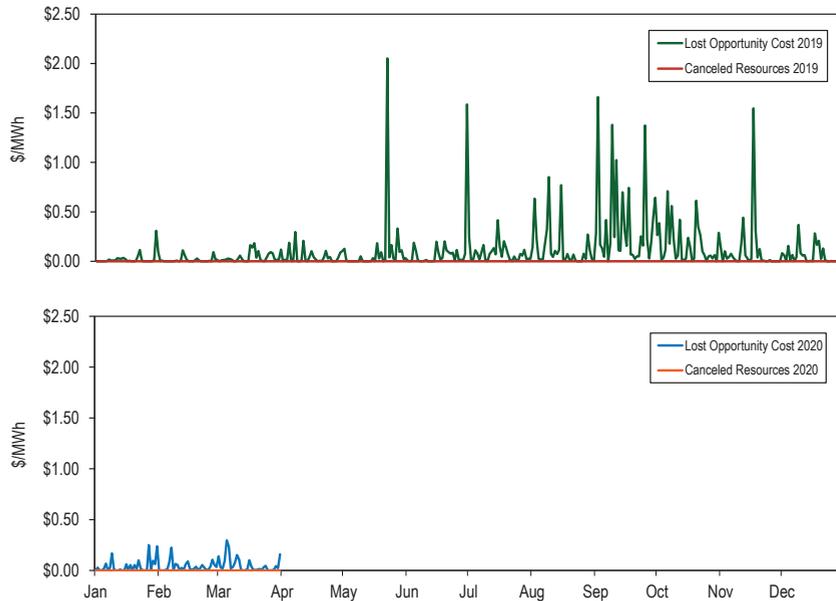


Table 4-31 shows the average rates for each region in each category for the first three months of 2019 and 2020.

Table 4-31 Operating reserve rates (\$/MWh): January through March, 2019 and 2020

| Rate | (Jan - Mar) 2019 (\$/MWh) | (Jan - Mar) 2020 (\$/MWh) | Difference (\$/MWh) | Percent Difference |
|---------------------------------------|------------------------------|------------------------------|------------------------|-----------------------|
| Day-Ahead | 0.020 | 0.002 | (0.018) | (92.1%) |
| Day-Ahead with Unallocated Congestion | 0.020 | 0.002 | (0.018) | (92.1%) |
| RTO Reliability | 0.028 | 0.005 | (0.023) | (82.0%) |
| East Reliability | 0.007 | 0.003 | (0.004) | (61.1%) |
| West Reliability | 0.003 | 0.000 | (0.003) | (100.0%) |
| RTO Deviation | 0.100 | 0.047 | (0.053) | (52.9%) |
| East Deviation | 0.043 | 0.017 | (0.026) | (59.7%) |
| West Deviation | 0.009 | 0.001 | (0.009) | (93.5%) |
| Lost Opportunity Cost | 0.029 | 0.044 | 0.015 | 53.4% |
| Canceled Resources | 0.000 | 0.000 | NA | NA |

Table 4-32 shows the operating reserve cost of a one MW transaction in the first three months of 2020. For example, a decrement bid in the Eastern Region (if not offset by other transactions) paid an average rate of \$0.110 per MWh with a maximum rate of \$0.847 per MWh, a minimum rate of \$0.001 per MWh and a standard deviation of \$0.143 per MWh. The rates in Table 4-32 include all operating reserve charges including RTO deviation charges. Table 4-32 illustrates both the average level of operating reserve charges by transaction types and the uncertainty reflected in the maximum, minimum and standard deviation levels. INCs and DECs have higher rates compared to real-time load because they are allocated a deviation charge while day-ahead and real-time load do not necessarily incur a deviation charge.

Table 4-32 Operating reserve rates statistics (\$/MWh): January through March, 2020

| Rates Charged (\$/MWh) | | | | | |
|------------------------|-------------|---------|---------|---------|--------------------|
| Region | Transaction | Maximum | Average | Minimum | Standard Deviation |
| East | INC | 0.847 | 0.108 | <0.001 | 0.143 |
| | DEC | 0.847 | 0.110 | 0.001 | 0.143 |
| | DA Load | 0.057 | 0.002 | <0.001 | 0.007 |
| | RT Load | 0.059 | 0.008 | <0.001 | 0.011 |
| | Deviation | 0.847 | 0.108 | <0.001 | 0.143 |
| West | INC | 0.595 | 0.092 | <0.001 | 0.112 |
| | DEC | 0.595 | 0.093 | 0.001 | 0.112 |
| | DA Load | 0.057 | 0.002 | <0.001 | 0.007 |
| | RT Load | 0.041 | 0.005 | <0.001 | 0.007 |
| | Deviation | 0.595 | 0.092 | <0.001 | 0.112 |

Reactive Services Rates

Reactive services charges associated with local voltage support are allocated to real-time load in the control zone or zones where the service is provided. These charges result from uplift payments to units committed by PJM to support reactive/voltage requirements that do not recover their energy offer through LMP payments. These charges are separate from the reactive service capability revenue requirement charges which are a fixed annual charge based on approved FERC filings.²⁶ Reactive services charges associated with supporting reactive transfer interfaces above 345 kV are allocated daily to real-time load across the entire RTO based on the real-time load ratio share of each network customer.

While reactive services rates are not posted by PJM, a local voltage support rate for each control zone can be calculated and a reactive transfer interface support rate can be calculated for the entire RTO. Table 4-33 shows the reactive services rates associated with local voltage support in the first three months of 2019 and 2020. Table 4-33 shows that in the first three months of 2020 only five zones incurred reactive charges, in addition to reactive capability charges. Real-time load in the JCPL Zone, where reactive service charges were the highest, paid an average of \$0.006 per MWh for reactive

services, and real-time load in the DPL Control Zone, where charges were the second highest, paid an average of \$0.002 per MWh for reactive services.

Table 4-33 Local voltage support rates: January through March, 2019 and 2020

| Control Zone | (Jan - Mar) 2019 (\$/MWh) | (Jan - Mar) 2020 (\$/MWh) | Difference (\$/MWh) | Percent Difference |
|--------------|---------------------------|---------------------------|---------------------|--------------------|
| AECO | 0.000 | 0.000 | 0.000 | 0.0% |
| AEP | 0.000 | 0.000 | 0.000 | 0.0% |
| APS | 0.001 | 0.000 | (0.001) | (100.0%) |
| ATSI | 0.000 | 0.000 | 0.000 | 0.0% |
| BGE | 0.000 | 0.000 | 0.000 | 0.0% |
| ComEd | 0.000 | 0.000 | 0.000 | 0.0% |
| DAY | 0.000 | 0.000 | 0.000 | 0.0% |
| DEOK | 0.000 | 0.000 | 0.000 | 0.0% |
| DLCO | 0.000 | 0.000 | 0.000 | 0.0% |
| Dominion | 0.000 | 0.000 | 0.000 | 0.0% |
| DPL | 0.021 | 0.002 | (0.019) | (92.1%) |
| EKPC | 0.000 | 0.000 | 0.000 | 0.0% |
| JCPL | 0.000 | 0.006 | 0.006 | NA |
| Met-Ed | 0.000 | 0.000 | 0.000 | 0.0% |
| OVEC | 0.000 | 0.000 | 0.000 | 0.0% |
| PECO | 0.000 | 0.000 | 0.000 | 0.0% |
| PENELEC | 0.000 | 0.000 | 0.000 | 0.0% |
| Pepeco | 0.000 | 0.000 | 0.000 | 0.0% |
| PPL | 0.000 | 0.000 | 0.000 | 0.0% |
| PSEG | 0.000 | 0.000 | 0.000 | 0.0% |
| RECO | 0.000 | 0.000 | 0.000 | 0.0% |

Balancing Operating Reserve Determinants

Table 4-34 shows the determinants used to allocate the regional balancing operating reserve charges in the first three months of 2019 and 2020. Total real-time load and real-time exports were 194,521 GWh, 75.8 percent lower in 2020 compared to 2019. Total deviations summed across the demand, supply, and generator categories were 35,278 GWh, 77.1 percent lower in the first three months of 2020 compared to the first three months of 2019.

²⁶ See 2019 State of the Market Report for PJM, Volume 2, Section 10: Ancillary Service Markets.

Table 4-34 Balancing operating reserve determinants (GWh): January through March, 2019 and 2020

| | | Reliability Charge Determinants (GWh) | | | Deviation Charge Determinants (GWh) | | | |
|------------------|------|---------------------------------------|-------------------|-------------------|-------------------------------------|-------------------------|----------------------------|------------------|
| | | Real-Time Load | Real-Time Exports | Reliability Total | Demand Deviations (MWh) | Supply Deviations (MWh) | Generator Deviations (MWh) | Deviations Total |
| (Jan - Mar) 2019 | RTO | 200,619 | 7,760 | 208,378 | 22,164 | 7,497 | 8,580 | 38,241 |
| | East | 94,451 | 4,403 | 98,854 | 11,421 | 4,305 | 4,336 | 20,062 |
| | West | 106,167 | 3,357 | 109,524 | 10,593 | 2,968 | 4,244 | 17,805 |
| (Jan - Mar) 2020 | RTO | 186,881 | 7,640 | 194,521 | 21,605 | 5,991 | 7,683 | 35,278 |
| | East | 87,501 | 2,696 | 90,197 | 10,107 | 3,580 | 3,525 | 17,212 |
| | West | 99,380 | 4,944 | 104,324 | 11,442 | 2,311 | 4,157 | 17,910 |
| Difference | RTO | (13,737) | (120) | (13,857) | (559) | (1,506) | (897) | (2,963) |
| | East | (6,950) | (1,707) | (8,657) | (1,314) | (725) | (811) | (2,850) |
| | West | (6,787) | 1,587 | (5,200) | 848 | (657) | (86) | 105 |

Deviations fall into three categories, demand, supply and generator deviations. Table 4-35 shows the different categories by the type of transactions that incurred deviations. In the first three months of 2020, 29.4 percent of all RTO deviations were incurred by participants that deviated due to INCs and DECs or due to combinations of INCs and DECs with other transactions, the remaining 70.6 percent of all RTO deviations were incurred by participants that deviated due to other transaction types or due to combinations of other transaction types.

Table 4-35 Deviations by transaction type: January through March, 2020

| Deviation Category | Transaction | Deviation (GWh) | | | Share | | |
|--------------------|--------------------------|-----------------|--------|--------|--------|--------|--------|
| | | RTO | East | West | RTO | East | West |
| Demand | DECs Only | 4,744 | 2,473 | 2,215 | 13.4% | 14.4% | 12.4% |
| | Exports Only | 1,826 | 621 | 1,205 | 5.2% | 3.6% | 6.7% |
| | Load Only | 14,476 | 6,977 | 7,500 | 41.0% | 40.5% | 41.9% |
| | Combination with DECs | 556 | 34 | 522 | 1.6% | 0.2% | 2.9% |
| | Combination without DECs | 2 | 2 | 0 | 0.0% | 0.0% | 0.0% |
| Supply | Imports Only | 928 | 809 | 118 | 2.6% | 4.7% | 0.7% |
| | INCs Only | 4,964 | 2,671 | 2,192 | 14.1% | 15.5% | 12.2% |
| | Combination with INCs | 100 | 99 | 0 | 0.3% | 0.6% | 0.0% |
| Generators | Combination without INCs | 0 | 0 | 0 | 0.0% | 0.0% | 0.0% |
| Generators | | 7,683 | 3,525 | 4,157 | 21.8% | 20.5% | 23.2% |
| Total | | 35,278 | 17,212 | 17,910 | 100.0% | 100.0% | 100.0% |

Geography of Charges and Credits

Table 4-36 shows the geography of charges and credits in the first three months of 2020. Table 4-36 includes only day-ahead operating reserve charges and balancing operating reserve reliability and deviation charges since these categories are allocated regionally, while other charges, such as reactive services, synchronous condensing and black start services are allocated by control zone, and balancing local constraint charges are charged to the requesting party.

Charges are categorized by the location (control zone, hub, aggregate or interface) where they are allocated according to PJM’s operating reserve rules. Credits are categorized by the location where the resources are located. The shares columns reflect the operating reserve credits and charges balance for each location. For example, transactions in the PPL Control Zone paid 7.0 percent of all operating reserve charges allocated regionally while resources in the PPL Control Zone were paid 1.4 percent of the corresponding credits. The PPL Control Zone received less operating reserve credits than operating reserve charges paid and had 18.2 percent of the deficit. The deficit is the net of the credits and charges paid at a location. Transactions in the BGE Control Zone paid 4 percent of all operating reserve charges allocated regionally, and resources in the BGE Control Zone were paid 4.3 percent of the corresponding credits. The BGE Control Zone received more operating reserve credits than operating reserve charges paid and had 1.4 percent of the surplus. The surplus is the net of the credits and charges paid at a location. Table 4-36 also shows that 89.1 percent of all charges were allocated in control zones, 3.3 percent in hubs and aggregates and 7.6 percent in interfaces.

Table 4-36 Geography of regional charges and credits: January through March, 2020

| Location | Charges (Millions) | Credits (Millions) | Balance | Shares | | | |
|-------------------------|-----------------------|-----------------------|---------|------------------|------------------|---------|---------|
| | | | | Total Charges | Total Credits | Deficit | Surplus |
| Zones | | | | | | | |
| AECO | \$0.1 | \$0.1 | \$0.1 | 1.5% | 2.5% | 0.0% | 3.3% |
| AEP | \$0.6 | \$0.6 | (\$0.0) | 12.6% | 11.6% | 0.5% | 0.0% |
| APS | \$0.3 | \$0.2 | (\$0.0) | 5.5% | 4.4% | 2.8% | 0.0% |
| ATSI | \$0.3 | \$0.5 | \$0.2 | 6.2% | 9.3% | 0.0% | 9.9% |
| BGE | \$0.2 | \$0.2 | \$0.0 | 4.1% | 4.3% | 0.0% | 1.4% |
| ComEd | \$0.5 | \$1.3 | \$0.8 | 9.9% | 23.5% | 0.0% | 40.0% |
| DAY | \$0.1 | \$0.2 | \$0.2 | 1.3% | 4.0% | 0.0% | 7.9% |
| DEOK | \$0.1 | \$0.0 | (\$0.1) | 2.5% | 0.2% | 7.4% | 0.0% |
| DLCO | \$0.1 | \$0.0 | (\$0.1) | 1.2% | 0.0% | 3.9% | 0.0% |
| Dominion | \$0.5 | \$0.9 | \$0.3 | 10.8% | 16.1% | 0.0% | 16.9% |
| DPL | \$0.1 | \$0.1 | (\$0.1) | 2.6% | 1.3% | 4.0% | 0.0% |
| EKPC | \$0.1 | \$0.1 | \$0.1 | 1.4% | 2.3% | 0.0% | 2.9% |
| External | \$0.0 | \$0.3 | \$0.3 | 0.0% | 5.5% | 0.0% | 15.4% |
| JCPL | \$0.1 | \$0.0 | (\$0.1) | 2.6% | 0.7% | 6.2% | 0.0% |
| Met-Ed | \$0.1 | \$0.1 | \$0.0 | 1.9% | 2.6% | 0.0% | 2.2% |
| OVEC | \$0.0 | \$0.0 | (\$0.0) | 0.6% | 0.0% | 1.9% | 0.0% |
| PECO | \$0.2 | \$0.2 | (\$0.0) | 4.6% | 4.0% | 1.2% | 0.0% |
| PENELEC | \$0.2 | \$0.2 | (\$0.0) | 4.1% | 3.5% | 1.1% | 0.0% |
| Pepco | \$0.2 | \$0.1 | (\$0.1) | 3.7% | 2.3% | 4.1% | 0.0% |
| PPL | \$0.4 | \$0.1 | (\$0.3) | 7.0% | 1.4% | 18.2% | 0.0% |
| PSEG | \$0.2 | \$0.1 | (\$0.2) | 4.7% | 1.1% | 11.6% | 0.0% |
| RECO | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 1.0% | 0.0% |
| All Zones | \$4.5 | \$5.4 | \$0.9 | 89.1% | 100.0% | 64.0% | 100.0% |
| Hubs and Aggregates | | | | | | | |
| AEP - Dayton | \$0.0 | \$0.0 | (\$0.0) | 0.6% | 0.0% | 1.9% | 0.0% |
| Dominion | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 0.9% | 0.0% |
| Eastern | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 1.1% | 0.0% |
| New Jersey | \$0.0 | \$0.0 | (\$0.0) | 0.4% | 0.0% | 1.4% | 0.0% |
| Ohio | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 0.8% | 0.0% |
| Western Interface | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% | 0.0% | 0.0% |
| Western | \$0.1 | \$0.0 | (\$0.1) | 1.4% | 0.0% | 4.8% | 0.0% |
| RTEP B0328 Source | \$0.0 | \$0.0 | \$0.0 | 0.0% | 0.0% | 0.0% | 0.0% |
| All Hubs and Aggregates | \$0.2 | \$0.0 | (\$0.2) | 3.3% | 0.0% | 10.9% | 0.0% |
| Interfaces | | | | | | | |
| CPLÉ Exp | \$0.0 | \$0.0 | (\$0.0) | 0.1% | 0.0% | 0.3% | 0.0% |
| CPLÉ Imp | \$0.0 | \$0.0 | (\$0.0) | 0.1% | 0.0% | 0.3% | 0.0% |
| Duke Exp | \$0.0 | \$0.0 | (\$0.0) | 0.0% | 0.0% | 0.1% | 0.0% |
| Duke Imp | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 0.9% | 0.0% |
| Hudson | \$0.0 | \$0.0 | (\$0.0) | 0.4% | 0.0% | 1.2% | 0.0% |
| IMO | \$0.0 | \$0.0 | (\$0.0) | 0.1% | 0.0% | 0.4% | 0.0% |
| Linden | \$0.0 | \$0.0 | (\$0.0) | 0.4% | 0.0% | 1.4% | 0.0% |
| MISO | \$0.2 | \$0.0 | (\$0.2) | 3.1% | 0.0% | 10.2% | 0.0% |
| NCMPA Imp | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 0.9% | 0.0% |
| Neptune | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 1.1% | 0.0% |
| NIPSCO | \$0.0 | \$0.0 | (\$0.0) | 0.0% | 0.0% | 0.1% | 0.0% |
| Northwest | \$0.0 | \$0.0 | (\$0.0) | 0.3% | 0.0% | 1.1% | 0.0% |
| NYIS | \$0.0 | \$0.0 | (\$0.0) | 0.5% | 0.0% | 1.6% | 0.0% |
| South Exp | \$0.0 | \$0.0 | (\$0.0) | 0.5% | 0.0% | 1.6% | 0.0% |
| South Imp | \$0.1 | \$0.0 | (\$0.1) | 1.3% | 0.0% | 4.2% | 0.0% |
| All Interfaces | \$0.4 | \$0.0 | (\$0.4) | 7.6% | 0.0% | 25.1% | 0.0% |
| Total | \$5.0 | \$5.4 | \$0.4 | 100.0% | 100.0% | 100.0% | 100.0% |

Energy Uplift Issues

Intraday Segments Uplift Settlement

PJM pays uplift separately for multiple segmented blocks of time during the operating day (intraday).²⁷ The use of intraday segments to calculate the need for uplift payments results in higher uplift payments than necessary to make units whole, including uplift payments to units that are profitable on a daily basis. The MMU recommends eliminating intraday segments from the calculation of uplift payments and returning to calculating the need for uplift based on the entire 24 hour operating day.

Table 4-37 shows balancing operating reserve credits calculated using intraday segments and balancing operating reserve payments calculated on a daily basis. In the first three months of 2019, balancing operating reserve credits would have been \$1.7 million or 14.9 percent lower if they were calculated on a daily basis. In the first three months of 2020, balancing operating reserve credits would have been \$0.7 million or 22.5 percent lower if they were calculated on a daily basis.

Table 4-37 Intraday segments and daily balancing operating reserve credits: January through March, 2019 and 2020

| | 2019 BOR Credits (Millions) | | | 2020 BOR Credits (Millions) | | |
|-------------------|-------------------------------------|----------------------|------------|-------------------------------------|----------------------|------------|
| | Intraday Segments Calculation | Daily Calculation | Difference | Intraday Segments Calculation | Daily Calculation | Difference |
| | Jan | \$5.4 | \$4.6 | (\$0.8) | \$1.6 | \$1.3 |
| Feb | \$2.5 | \$2.3 | (\$0.3) | \$0.7 | \$0.5 | (\$0.2) |
| Mar | \$3.6 | \$2.9 | (\$0.7) | \$0.9 | \$0.7 | (\$0.2) |
| Total (Jan - Mar) | \$11.5 | \$9.8 | (\$1.7) | \$3.2 | \$2.5 | (\$0.7) |

Prior to April 1, 2018, for purposes of calculating LOC credits, each hour was defined as a unique segment. Following the implementation of five minute settlements on April 1, 2018, LOC credits are calculated with each five minute interval defined as a unique segment. Thus a profit in one five minute segment, resulting from the real-time LMP being lower than the

²⁷ See PJM "Manual 28: Operating Reserve Accounting," Rev. 83 (Dec. 3, 2019).

day-ahead LMP, is not used to offset a loss in any other five minute segment. This change in settlements causes an increase in LOC credits compared to hourly settlement as generators are made whole for any losses incurred in a five minute interval while previously gains and losses were netted within the hour. Table 4-38 compares the impact on day-ahead LOC credits of adopting five minute settlements over hourly settlements in April 2018 and the impact of having adopted the recommended daily settlements over five minute settlements. For 2020, LOC credits would have been 0.1 percent lower if they had been settled on an hourly basis rather than on a five minute basis. For the first three months of 2020, LOC credits would have been \$0.2 million or 13.7 percent lower if they had been settled on the recommended daily basis rather than being settled on a five minute settlement.

Table 4-38 Comparison of five minute, hourly, and daily settlement of day-ahead lost opportunity cost credits: January through March, 2020

| 2020 Day Ahead LOC Credits (Millions) | | | | | |
|---------------------------------------|--|---------------------------------------|------------|--------------------------------------|------------|
| | Five Minute Settlement (Status Quo) | Hourly Settlement (Pre-April 2018) | Difference | Daily Settlement (Recommendation) | Difference |
| Jan | \$0.5 | \$0.6 | \$0.1 | \$0.5 | \$0.0 |
| Feb | \$0.4 | \$0.4 | (\$0.0) | \$0.3 | (\$0.1) |
| Mar | \$0.6 | \$0.5 | (\$0.1) | \$0.5 | (\$0.1) |
| Total | \$1.5 | \$1.5 | (\$0.0) | \$1.3 | (\$0.2) |