# 2017 State of the Market Report for PJM

March 8, 2018 Eagleville, PA Joe Bowring



#### **Market Monitoring Unit**

- Monitoring Analytics, LLC
  - Independent company
  - Formed August 1, 2008
- Independent Market Monitor for PJM
  - Independent from Market Participants
  - Independent from RTO management
  - Independent from RTO board of managers
- MMU Accountability
  - To FERC (per FERC MMU Orders and MM Plan)
  - To PJM markets
  - To PJM Board for administration of the contract

#### **Role of Market Monitoring**

- Market monitoring is required by FERC Orders
- Role of competition under FERC regulation
  - Mechanism to regulate prices
  - Competitive outcome = just and reasonable
- FERC has enforcement authority
- Relevant model of competition is not laissez faire
- Competitive outcomes are not automatic
- Detailed rules required
- Detailed monitoring required:
  - Of participants
  - 。 Of RTO
  - Of rules



#### **Role of Market Monitoring**

- Market monitoring is primarily analytical
  - Adequacy of market rules
  - Compliance with market rules
  - Exercise of market power
  - Market manipulation
- Market monitoring provides inputs to prospective mitigation
- Market monitoring provides retrospective mitigation
- Market monitoring provides information
  - 。 To FERC
  - To state regulators
  - To market participants
  - To RTO

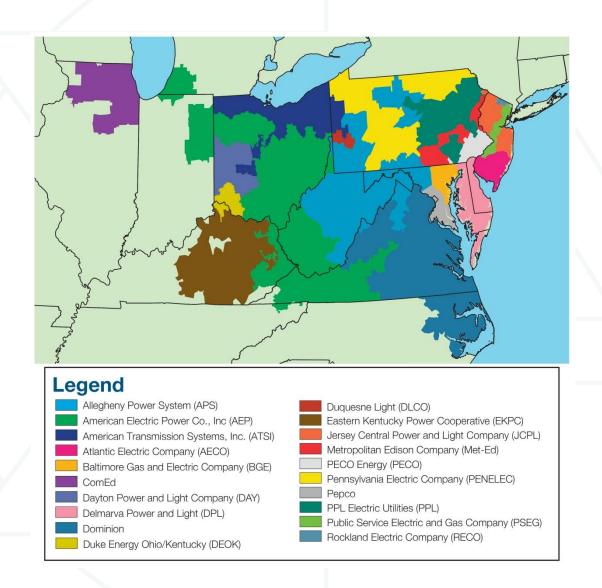


#### **Market Monitoring Plan**

- Monitor compliance with rules.
- Monitor actual or potential design flaws in rules.
- Monitor structural problems in the PJM market.
- Monitor the potential of market participants to exercise market power.
- Monitor for market manipulation.



#### PJM's footprint and its 20 control zones



# The energy market results were competitive

| Market Element                     | Evaluation            | Market Design |
|------------------------------------|-----------------------|---------------|
| Market Structure: Aggregate Market | Partially Competitive |               |
| Market Structure: Local Market     | Not Competitive       |               |
| Participant Behavior               | Competitive           |               |
| Market Performance                 | Competitive           | Effective     |



#### **Recommendations: Energy Market**

- Cost based offers equal to short run marginal cost
  - Replace Manual 15 with clear definitions for cost-based offers
  - Clear definition of relevant operating expenses
  - Fuel cost policies: algorithmic, verifiable, systematic
- OEM parameters from CONE unit should be used for performance assessment and uplift
- Define explicit rules related to use of transmission penalty factors in setting LMP.
- Improve scarcity pricing.
- Local market power mitigation improvements (TPS)
  - Constant markup on price and cost based offers
  - Cost based offer with same fuel as price based offer
  - PLS parameters at least as flexible as price based offer



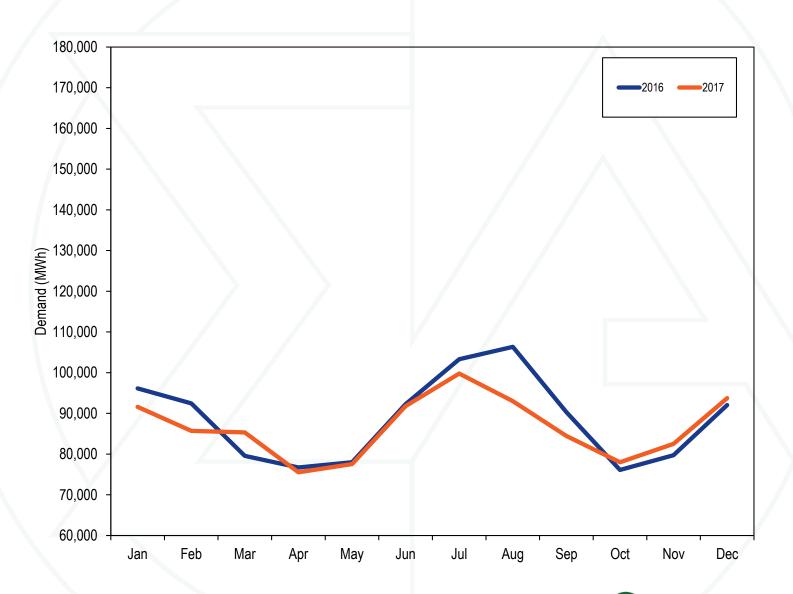
# Total price per MWh by category: 2016 and 2017

|  |      |         | 2016 Percent of |         | 2017 Percent of |                |
|--|------|---------|-----------------|---------|-----------------|----------------|
| Category                               | 2016 | \$/MWh  | Total 2017      | \$/MWh  | Total           | Percent Change |
| Load Weighted Energy                   |      | \$29.23 | 58.5%           | \$30.99 | 58.2%           | 6.0%           |
| Capacity                               |      | \$10.96 | 21.9%           | \$11.23 | 21.1%           | 2.5%           |
| Capacity                               |      | \$10.96 | 21.9%           | \$11.23 | 21.1%           | 2.5%           |
| Capacity (FRR)                         |      | \$0.00  | 0.0%            | \$0.00  | 0.0%            | 0.0%           |
| Transmission                           |      | \$8.42  | 16.8%           | \$9.57  | 18.0%           | 13.7%          |
| Transmission Service Charges           |      | \$7.81  | 15.6%           | \$8.84  | 16.6%           | 13.1%          |
| Transmission Enhancement Cost Recovery |      | \$0.52  | 1.0%            | \$0.64  | 1.2%            | 24.2%          |
| Transmission Owner (Schedule 1A)       |      | \$0.09  | 0.2%            | \$0.10  | 0.2%            | 3.4%           |
| Transmission Facility Charges          |      | \$0.00  | 0.0%            | \$0.00  | 0.0%            | (100.0%)       |
| Ancillary                              |      | \$0.72  | 1.4%            | \$0.78  | 1.5%            | 8.9%           |
| Reactive                               |      | \$0.38  | 0.8%            | \$0.44  | 0.8%            | 14.8%          |
| Regulation                             |      | \$0.11  | 0.2%            | \$0.14  | 0.3%            | 26.8%          |
| Black Start                            |      | \$0.09  | 0.2%            | \$0.09  | 0.2%            | 4.3%           |
| Synchronized Reserves                  |      | \$0.05  | 0.1%            | \$0.06  | 0.1%            | 5.5%           |
| Non-Synchronized Reserves              |      | \$0.01  | 0.0%            | \$0.01  | 0.0%            | 1.1%           |
| Day Ahead Scheduling Reserve (DASR)    |      | \$0.07  | 0.1%            | \$0.05  | 0.1%            | (38.7%)        |
| Administration                         |      | \$0.47  | 0.9%            | \$0.52  | 1.0%            | 9.6%           |
| PJM Administrative Fees                |      | \$0.44  | 0.9%            | \$0.48  | 0.9%            | 10.0%          |
| NERC/RFC                               |      | \$0.03  | 0.1%            | \$0.03  | 0.1%            | 4.2%           |
| RTO Startup and Expansion              |      | \$0.00  | 0.0%            | \$0.00  | 0.0%            | 3.3%           |
| Energy Uplift (Operating Reserves)     |      | \$0.17  | 0.3%            | \$0.14  | 0.3%            | (16.9%)        |
| Demand Response                        |      | \$0.01  | 0.0%            | \$0.01  | 0.0%            | (35.3%)        |
| Load Response                          |      | \$0.01  | 0.0%            | \$0.01  | 0.0%            | (35.3%)        |
| Emergency Load Response                |      | \$0.00  | 0.0%            | \$0.00  | 0.0%            | 0.0%           |
| Emergency Energy                       |      | \$0.00  | 0.0%            | \$0.00  | 0.0%            | 0.0%           |
| Total Price                            |      | \$49.99 | 100.0%          | \$53.24 | 100.0%          | 6.5%           |

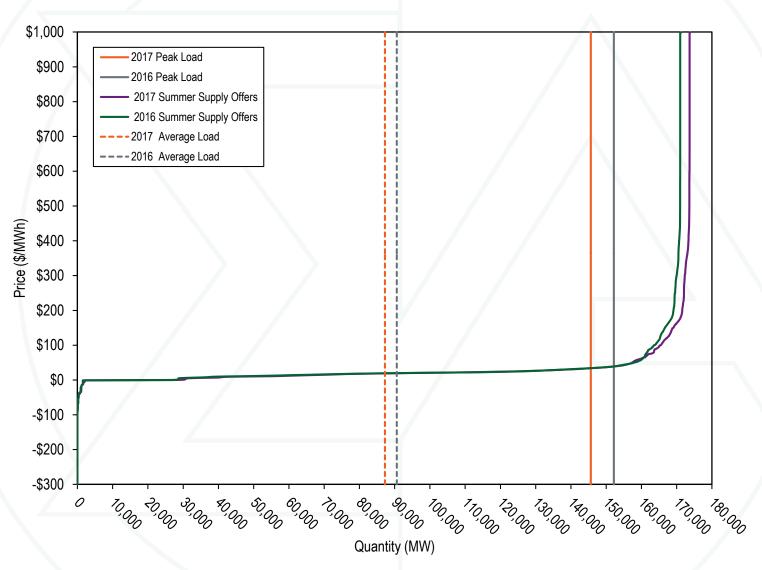
# PJM Load: 1998 through 2017

|      |                            |           | <u> </u>  |           |              |           |                                       |           |
|------|----------------------------|-----------|-----------|-----------|--------------|-----------|---------------------------------------|-----------|
|      | PJM Real-Time Demand (MWh) |           |           |           | Year-to-Year | ar Change |                                       |           |
|      | Lo                         | ad        | Load Plus | Exports   | Lo           | ad        | Load Plus Exports                     |           |
|      |                            | Standard  |           | Standard  |              | Standard  |                                       | Standard  |
|      | Load                       | Deviation | Demand    | Deviation | Load         | Deviation | Demand                                | Deviation |
| 1998 | 28,578                     | 5,511     | 28,578    | 5,511     | NA           | NA        | NA                                    | NA        |
| 1999 | 29,641                     | 5,955     | 29,641    | 5,955     | 3.7%         | 8.1%      | 3.7%                                  | 8.1%      |
| 2000 | 30,113                     | 5,529     | 31,341    | 5,728     | 1.6%         | (7.2%)    | 5.7%                                  | (3.8%)    |
| 2001 | 30,297                     | 5,873     | 32,165    | 5,564     | 0.6%         | 6.2%      | 2.6%                                  | (2.9%)    |
| 2002 | 35,776                     | 7,976     | 37,676    | 8,145     | 18.1%        | 35.8%     | 17.1%                                 | 46.4%     |
| 2003 | 37,395                     | 6,834     | 39,380    | 6,716     | 4.5%         | (14.3%)   | 4.5%                                  | (17.5%)   |
| 2004 | 49,963                     | 13,004    | 54,953    | 14,947    | 33.6%        | 90.3%     | 39.5%                                 | 122.6%    |
| 2005 | 78,150                     | 16,296    | 85,301    | 16,546    | 56.4%        | 25.3%     | 55.2%                                 | 10.7%     |
| 2006 | 79,471                     | 14,534    | 85,696    | 15,133    | 1.7%         | (10.8%)   | 0.5%                                  | (8.5%)    |
| 2007 | 81,681                     | 14,618    | 87,897    | 15,199    | 2.8%         | 0.6%      | 2.6%                                  | 0.4%      |
| 2008 | 79,515                     | 13,758    | 86,306    | 14,322    | (2.7%)       | (5.9%)    | (1.8%)                                | (5.8%)    |
| 2009 | 76,034                     | 13,260    | 81,227    | 13,792    | (4.4%)       | (3.6%)    | (5.9%)                                | (3.7%)    |
| 2010 | 79,611                     | 15,504    | 85,518    | 15,904    | 4.7%         | 16.9%     | 5.3%                                  | 15.3%     |
| 2011 | 82,541                     | 16,156    | 88,466    | 16,313    | 3.7%         | 4.2%      | 3.4%                                  | 2.6%      |
| 2012 | 87,011                     | 16,212    | 92,135    | 16,052    | 5.4%         | 0.3%      | 4.1%                                  | (1.6%)    |
| 2013 | 88,332                     | 15,489    | 92,879    | 15,418    | 1.5%         | (4.5%)    | 0.8%                                  | (3.9%)    |
| 2014 | 89,099                     | 15,763    | 94,471    | 15,677    | 0.9%         | 1.8%      | 1.7%                                  | 1.7%      |
| 2015 | 88,594                     | 16,663    | 92,665    | 16,784    | (0.6%)       | 5.7%      | (1.9%)                                | 7.1%      |
| 2016 | 88,601                     | 17,229    | 93,551    | 17,498    | 0.0%         | 3.4%      | 1.0%                                  | 4.3%      |
| 2017 | 86,618                     | 15,170    | 90,755    | 15,082    | (2.2%)       | (11.9%)   | (3.0%)                                | (13.8%)   |
|      |                            |           |           |           | •            |           | · · · · · · · · · · · · · · · · · · · | •         |

# PJM real-time monthly average hourly load



#### Average RT generation supply curves: summer



# PJM generation by fuel source

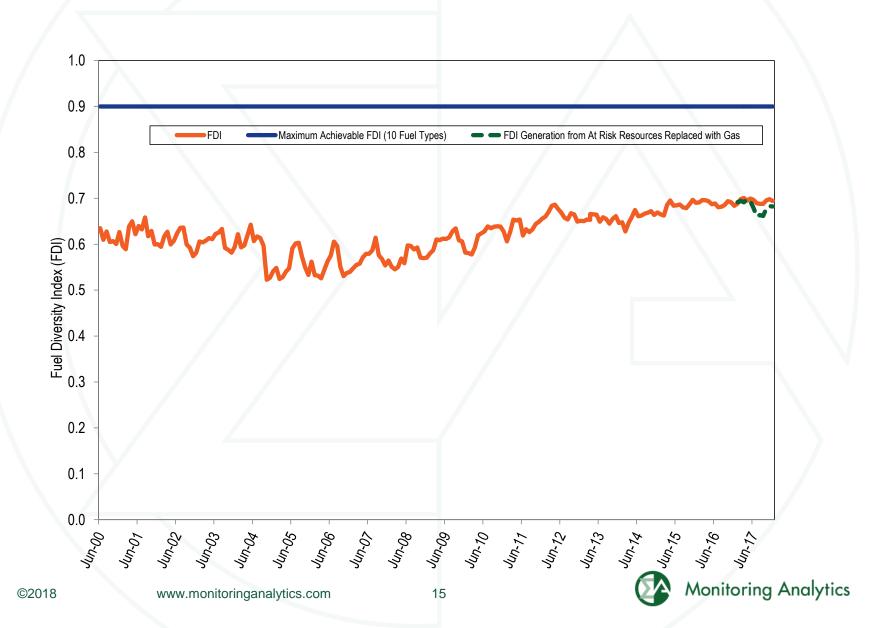
|            |                 | 2016      |         | 2017      | 7       | Change in |
|------------|-----------------|-----------|---------|-----------|---------|-----------|
|            |                 | GWh       | Percent | GWh       | Percent | Output    |
| Coal       |                 | 275,289.4 | 33.9%   | 256,613.8 | 31.8%   | (6.8%)    |
|            | Bituminous      | 241,050.2 | 29.7%   | 220,789.4 | 27.3%   | (8.4%)    |
|            | Sub Bituminous  | 28,949.8  | 3.6%    | 28,016.0  | 3.5%    | (3.2%)    |
|            | Other Coal      | 5,289.5   | 0.7%    | 7,808.4   | 1.0%    | 47.6%     |
| Nuclear    |                 | 279,546.4 | 34.4%   | 287,575.8 | 35.6%   | 2.9%      |
| Gas        |                 | 217,199.0 | 26.7%   | 219,205.1 | 27.1%   | 0.9%      |
|            | Natural Gas     | 215,021.4 | 26.5%   | 216,758.6 | 26.8%   | 0.8%      |
|            | Landfill Gas    | 2,177.6   | 0.3%    | 2,433.1   | 0.3%    | 11.7%     |
|            | Other Gas       | 0.0       | 0.0%    | 13.4      | 0.0%    | NA        |
| Hydroelec  | tric            | 13,686.8  | 1.7%    | 14,868.4  | 1.8%    | 8.6%      |
|            | Pumped Storage  | 4,840.2   | 0.6%    | 5,132.6   | 0.6%    | 6.0%      |
|            | Run of River    | 7,332.8   | 0.9%    | 8,119.8   | 1.0%    | 10.7%     |
|            | Other Hydro     | 1,513.8   | 0.2%    | 1,616.0   | 0.2%    | 6.8%      |
| Wind       |                 | 17,716.0  | 2.2%    | 20,714.1  | 2.6%    | 16.9%     |
| Waste      |                 | 4,358.9   | 0.5%    | 3,984.1   | 0.5%    | (8.6%)    |
|            | Solid Waste     | 4,139.8   | 0.5%    | 3,740.7   | 0.5%    | (9.6%)    |
|            | Miscellaneous   | 219.2     | 0.0%    | 243.4     | 0.0%    | 11.1%     |
| Oil        |                 | 2,163.2   | 0.3%    | 2,301.7   | 0.3%    | 6.4%      |
|            | Heavy Oil       | 270.7     | 0.0%    | 174.4     | 0.0%    | (35.6%)   |
|            | Light Oil       | 340.7     | 0.0%    | 340.3     | 0.0%    | (0.1%)    |
|            | Diesel          | 59.4      | 0.0%    | 81.7      | 0.0%    | 37.5%     |
|            | Gasoline        | 0.0       | 0.0%    | 0.0       | 0.0%    | NA        |
|            | Kerosene        | 74.8      | 0.0%    | 15.2      | 0.0%    | (79.6%)   |
|            | Jet Oil         | 0.0       | 0.0%    | 3.1       | 0.0%    | NA        |
|            | Other Oil       | 1,417.7   | 0.2%    | 1,687.0   | 0.2%    | 19.0%     |
| Solar, Net | Energy Metering | 1,019.4   | 0.1%    | 1,468.7   | 0.2%    | 44.1%     |
| Energy St  | orage           | 15.7      | 0.0%    | 25.1      | 0.0%    | 59.6%     |
|            | Battery         | 15.7      | 0.0%    | 25.1      | 0.0%    | 59.6%     |
|            | Compressed Air  | 0.0       | 0.0%    | 0.0       | 0.0%    | NA        |
| Biofuel    |                 | 1,541.5   | 0.2%    | 1,473.0   | 0.2%    | (4.4%)    |
| Geotherm   | al              | 0.0       | 0.0%    | 0.0       | 0.0%    | NA        |
| Other Fue  | l Type          | 0.0       | 0.0%    | 0.0       | 0.0%    | NA        |
| Total      |                 | 812,536.3 | 100.0%  | 808,229.7 | 100.0%  | (0.5%)    |
|            |                 |           |         |           |         |           |

# PJM capacity factor by unit type

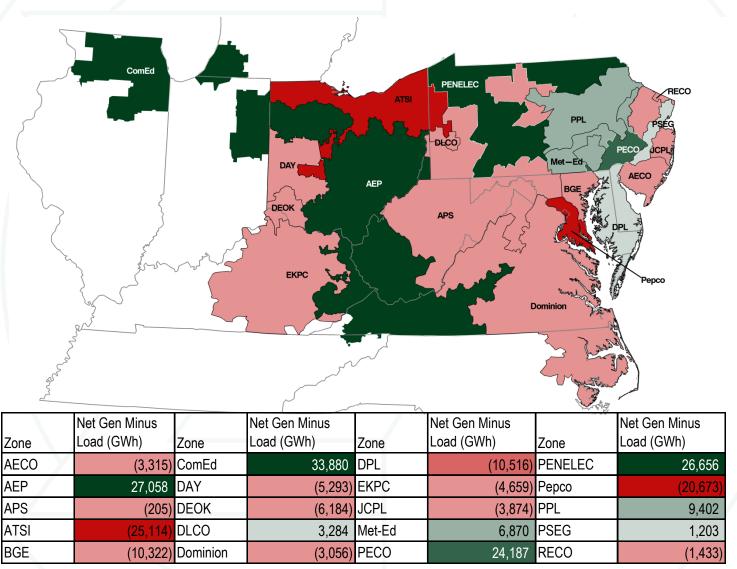
|                       | 2016             |                 | 201              | 17              | Change in 2017 |
|-----------------------|------------------|-----------------|------------------|-----------------|----------------|
| Unit Type             | Generation (GWh) | Capacity Factor | Generation (GWh) | Capacity Factor | from 2016      |
| Battery               | 15.7             | 0.6%            | 25.0             | 0.9%            | 0.3%           |
| Combined Cycle        | 187,654.5        | 62.0%           | 194,099.5        | 58.0%           | (4.1%)         |
| Combustion Turbine    | 17,265.2         | 6.9%            | 13,227.2         | 5.2%            | (1.7%)         |
| Diesel                | 662.7            | 19.6%           | 716.7            | 19.1%           | (0.4%)         |
| Diesel (Landfill gas) | 1,489.0          | 50.3%           | 1,628.2          | 50.1%           | (0.2%)         |
| Fuel Cell             | 227.6            | 86.4%           | 224.8            | 85.5%           | (0.8%)         |
| Nuclear               | 279,546.4        | 91.3%           | 285,021.3        | 93.3%           | 2.0%           |
| Pumped Storage Hydro  | 6,077.2          | 13.7%           | 6,448.2          | 14.6%           | 0.9%           |
| Run of River Hydro    | 7,609.6          | 31.4%           | 8,352.5          | 31.9%           | 0.5%           |
| Solar                 | 1,000.9          | 17.3%           | 1,453.5          | 17.0%           | (0.3%)         |
| Steam                 | 293,253.4        | 41.1%           | 268,452.3        | 40.2%           | (0.9%)         |
| Coal                  | 276,539.4        | 46.2%           | 255,134.5        | 46.0%           | (0.2%)         |
| Natural Gas           | 10,463.1         | 12.3%           | 7,679.9          | 9.1%            | (3.1%)         |
| Oil                   | 258.4            | 1.3%            | 154.6            | 0.8%            | (0.5%)         |
| Biomass               | 5,992.5          | 63.6%           | 5,483.3          | 58.3%           | (5.2%)         |
| Wind                  | 17,716.0         | 27.6%           | 20,534.6         | 29.3%           | 1.7%           |
| Total                 | 812,518.2        | 47.2%           | 800,183.8        | 46.5%           | (0.7%)         |



#### Fuel diversity index for energy



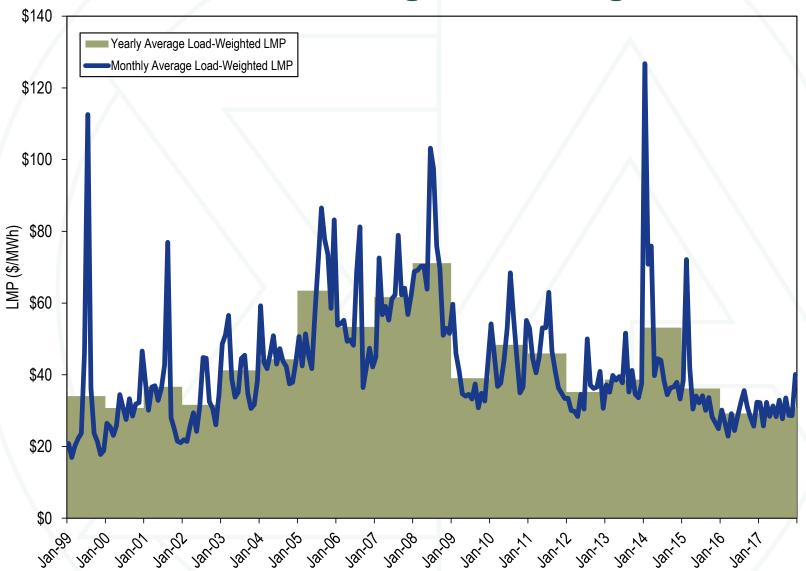
# PJM real-time generation less real-time load



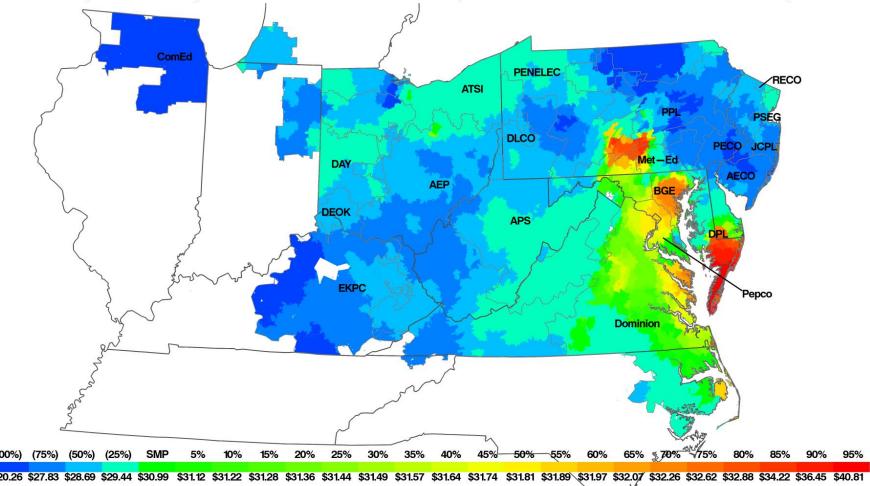
# PJM real-time, load-weighted, average LMP

|      | Real-Time, Load- | Weighted, Av | erage LMP | Yea     | r-to-Year Char | ige       |
|------|------------------|--------------|-----------|---------|----------------|-----------|
|      |                  |              | Standard  |         |                | Standard  |
|      | Average          | Median       | Deviation | Average | Median         | Deviation |
| 1998 | \$24.16          | \$17.60      | \$39.29   | NA      | NA             | NA        |
| 1999 | \$34.07          | \$19.02      | \$91.49   | 41.0%   | 8.1%           | 132.8%    |
| 2000 | \$30.72          | \$20.51      | \$28.38   | (9.8%)  | 7.9%           | (69.0%)   |
| 2001 | \$36.65          | \$25.08      | \$57.26   | 19.3%   | 22.3%          | 101.8%    |
| 2002 | \$31.60          | \$23.40      | \$26.75   | (13.8%) | (6.7%)         | (53.3%)   |
| 2003 | \$41.23          | \$34.96      | \$25.40   | 30.5%   | 49.4%          | (5.0%)    |
| 2004 | \$44.34          | \$40.16      | \$21.25   | 7.5%    | 14.9%          | (16.3%)   |
| 2005 | \$63.46          | \$52.93      | \$38.10   | 43.1%   | 31.8%          | 79.3%     |
| 2006 | \$53.35          | \$44.40      | \$37.81   | (15.9%) | (16.1%)        | (0.7%)    |
| 2007 | \$61.66          | \$54.66      | \$36.94   | 15.6%   | 23.1%          | (2.3%)    |
| 2008 | \$71.13          | \$59.54      | \$40.97   | 15.4%   | 8.9%           | 10.9%     |
| 2009 | \$39.05          | \$34.23      | \$18.21   | (45.1%) | (42.5%)        | (55.6%)   |
| 2010 | \$48.35          | \$39.13      | \$28.90   | 23.8%   | 14.3%          | 58.7%     |
| 2011 | \$45.94          | \$36.54      | \$33.47   | (5.0%)  | (6.6%)         | 15.8%     |
| 2012 | \$35.23          | \$30.43      | \$23.66   | (23.3%) | (16.7%)        | (29.3%)   |
| 2013 | \$38.66          | \$33.25      | \$23.78   | 9.7%    | 9.3%           | 0.5%      |
| 2014 | \$53.14          | \$36.20      | \$76.20   | 37.4%   | 8.9%           | 220.4%    |
| 2015 | \$36.16          | \$27.66      | \$31.06   | (31.9%) | (23.6%)        | (59.2%)   |
| 2016 | \$29.23          | \$25.01      | \$16.12   | (19.2%) | (9.6%)         | (48.1%)   |
| 2017 | \$30.99          | \$26.35      | \$19.32   | 6.0%    | 5.4%           | 19.9%     |

#### PJM real-time, load-weighted, average LMP



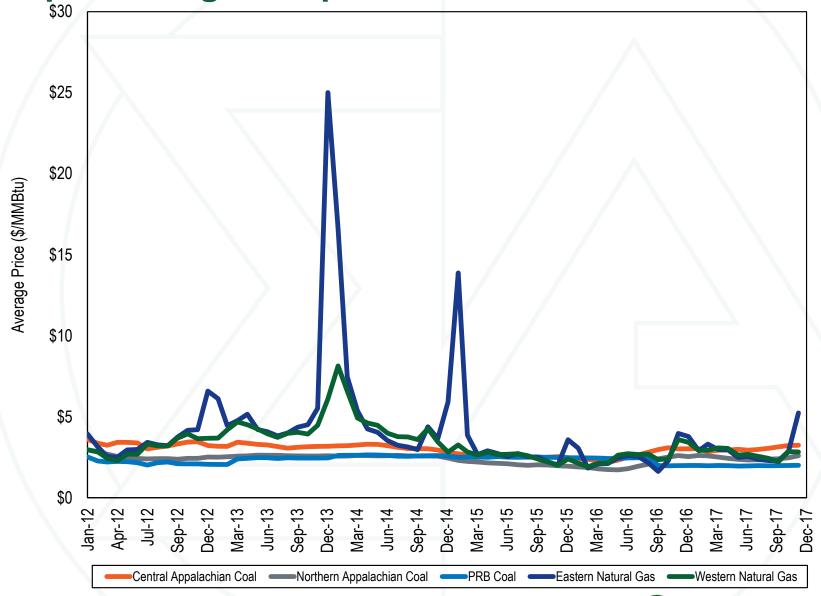
# PJM real-time, load-weighted, average LMP



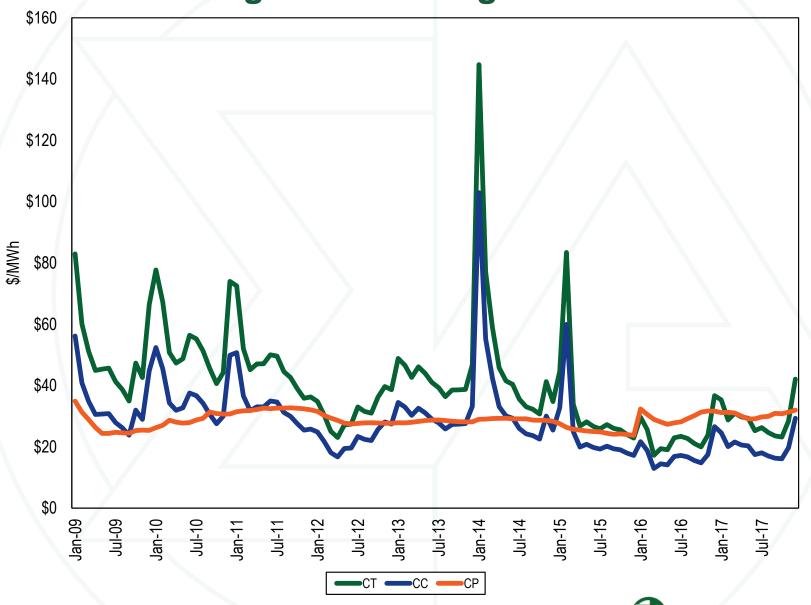
\$20.26 \$27.83 \$28.69 \$29.44 \$30.99 \$31.12 \$31.22 \$31.28 \$31.36 \$31.44 \$31.49 \$31.57 \$31.64 \$31.74 \$31.81 \$31.89 \$31.97 \$32.07 \$32.26 \$32.62 \$32.88 \$34.22 \$36.45 \$40.81



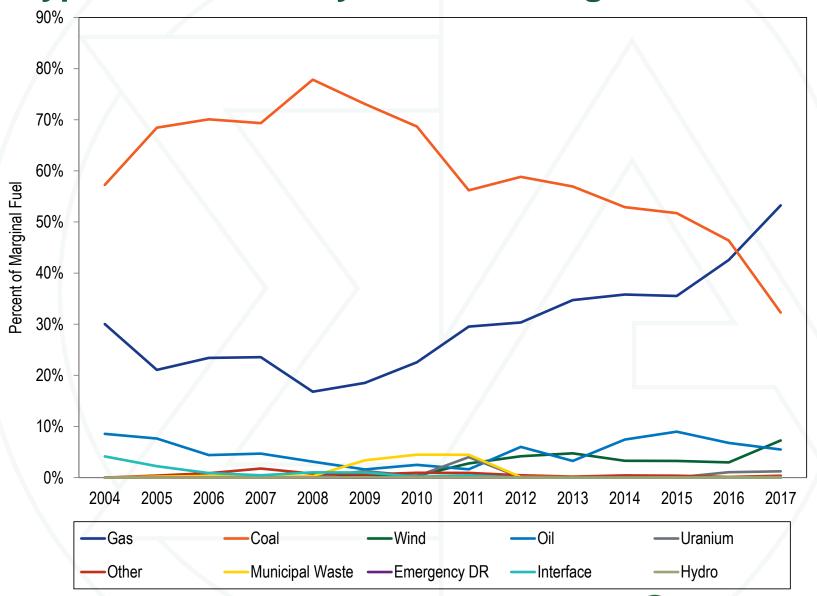
#### Spot average fuel prices



# Short run marginal costs of generation



#### Type of fuel used by real-time marginal units



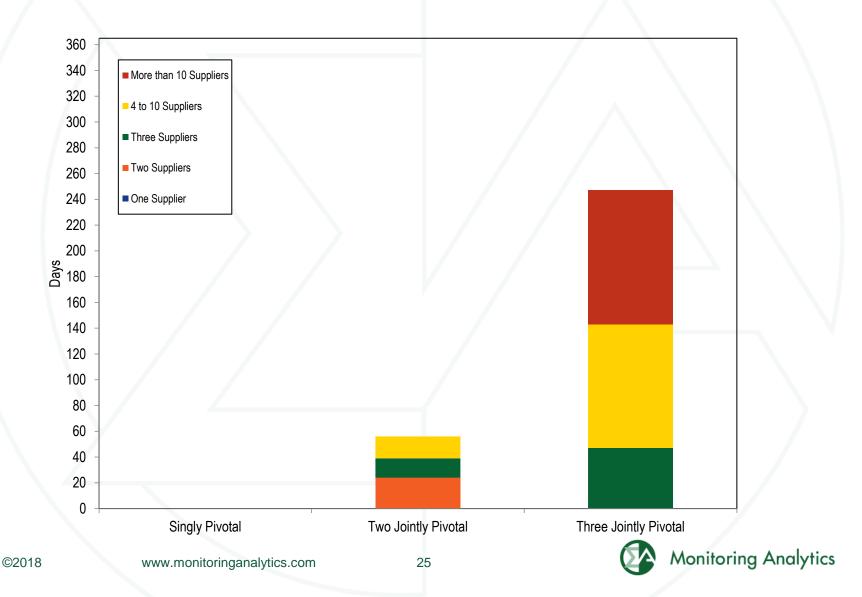
# PJM RT annual, fuel-cost adjusted, load-weighted average LMP

|         | 20                     | 017 Fuel-Cost Adjusted, Load |         |
|---------|------------------------|------------------------------|---------|
|         | 2017 Load-Weighted LMP | Weighted LMP                 | Change  |
| Average | \$30.99                | \$25.39                      | (18.1%) |
|         | 20                     | 017 Fuel-Cost Adjusted, Load |         |
|         | 2016 Load-Weighted LMP | Weighted LMP                 | Change  |
| Average | \$29.23                | \$25.39                      | (13.1%) |
|         | 2016 Load-Weighted LMP | 2017 Load-Weighted LMP       | Change  |
| Average | \$29.23                | \$30.99                      | 6.0%    |

# Components of PJM RT (Unadjusted), loadweighted, average LMP

|                                   | 2016                |         | 2017                |         | Change  |
|-----------------------------------|---------------------|---------|---------------------|---------|---------|
| Element                           | Contribution to LMP | Percent | Contribution to LMP | Percent | Percent |
| Gas                               | \$7.76              | 26.5%   | \$12.15             | 39.2%   | 12.7%   |
| Coal                              | \$13.44             | 46.0%   | \$8.97              | 28.9%   | (17.0%) |
| Markup                            | \$0.27              | 0.9%    | \$2.55              | 8.2%    | 7.3%    |
| Ten Percent Adder                 | \$2.43              | 8.3%    | \$2.39              | 7.7%    | (0.6%)  |
| VOM                               | \$2.04              | 7.0%    | \$1.70              | 5.5%    | (1.5%)  |
| NA                                | \$1.48              | 5.1%    | \$0.81              | 2.6%    | (2.5%)  |
| LPA Rounding Difference           | \$0.15              | 0.5%    | \$0.78              | 2.5%    | 2.0%    |
| Oil                               | \$0.24              | 0.8%    | \$0.44              | 1.4%    | 0.6%    |
| NO <sub>x</sub> Cost              | \$0.42              | 1.4%    | \$0.41              | 1.3%    | (0.1%)  |
| Increase Generation Adder         | \$0.41              | 1.4%    | \$0.39              | 1.2%    | (0.2%)  |
| Ancillary Service Redispatch Cost | \$0.32              | 1.1%    | \$0.25              | 0.8%    | (0.3%)  |
| CO <sub>2</sub> Cost              | \$0.09              | 0.3%    | \$0.09              | 0.3%    | (0.0%)  |
| SO <sub>2</sub> Cost              | \$0.07              | 0.3%    | \$0.06              | 0.2%    | (0.1%)  |
| Other                             | \$0.15              | 0.5%    | \$0.06              | 0.2%    | (0.3%)  |
| Scarcity Adder                    | \$0.00              | 0.0%    | \$0.05              | 0.2%    | 0.2%    |
| Municipal Waste                   | \$0.04              | 0.1%    | \$0.05              | 0.2%    | 0.0%    |
| Opportunity Cost Adder            | \$0.00              | 0.0%    | \$0.04              | 0.1%    | 0.1%    |
| Market-to-Market Adder            | \$0.01              | 0.0%    | \$0.00              | 0.0%    | (0.0%)  |
| Uranium                           | \$0.00              | 0.0%    | \$0.00              | 0.0%    | (0.0%)  |
| Constraint Violation Adder        | \$0.00              | 0.0%    | \$0.00              | 0.0%    | 0.0%    |
| LPA-SCED Differential             | (\$0.01)            | (0.0%)  | (\$0.01)            | (0.0%)  | 0.0%    |
| Decrease Generation Adder         | (\$0.03)            | (0.1%)  | (\$0.07)            | (0.2%)  | (0.1%)  |
| Wind                              | (\$0.05)            | (0.2%)  | (\$0.11)            | (0.4%)  | (0.2%)  |
| Total                             | \$29.23             | 100.0%  | \$30.99             | 100.0%  | 0.0%    |

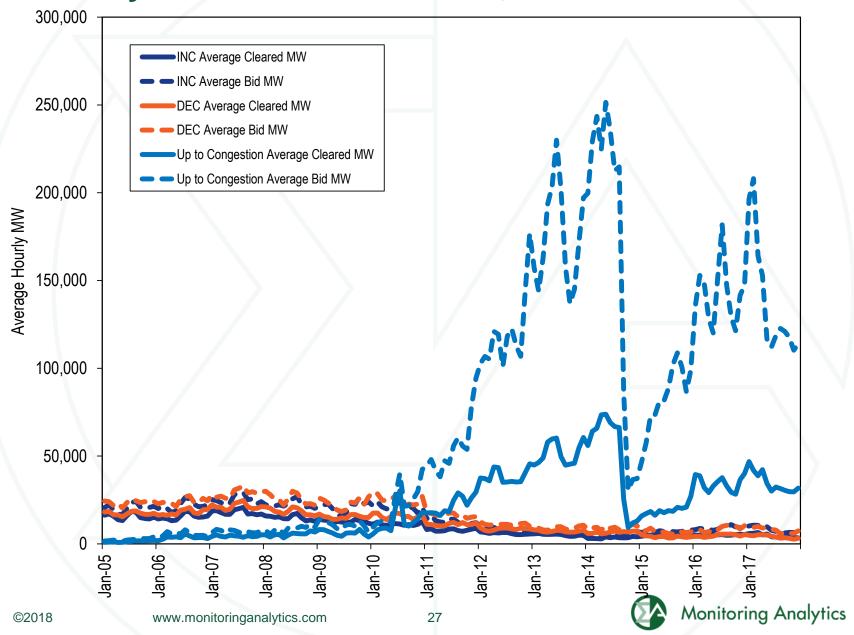
# Days with pivotal suppliers in the PJM Day-Ahead Energy Market: 2017



# Offer capping statistics – energy only

|      | Real Tir          | ne     | Day Ahead         |        |  |
|------|-------------------|--------|-------------------|--------|--|
|      | <b>Unit Hours</b> | MW     | <b>Unit Hours</b> | MW     |  |
| Year | Capped            | Capped | Capped            | Capped |  |
| 2013 | 0.4%              | 0.2%   | 0.1%              | 0.0%   |  |
| 2014 | 0.5%              | 0.2%   | 0.2%              | 0.1%   |  |
| 2015 | 0.4%              | 0.2%   | 0.2%              | 0.1%   |  |
| 2016 | 0.4%              | 0.2%   | 0.1%              | 0.0%   |  |
| 2017 | 0.3%              | 0.2%   | 0.0%              | 0.0%   |  |

#### Monthly bid and cleared INCs, DECs and UTCs



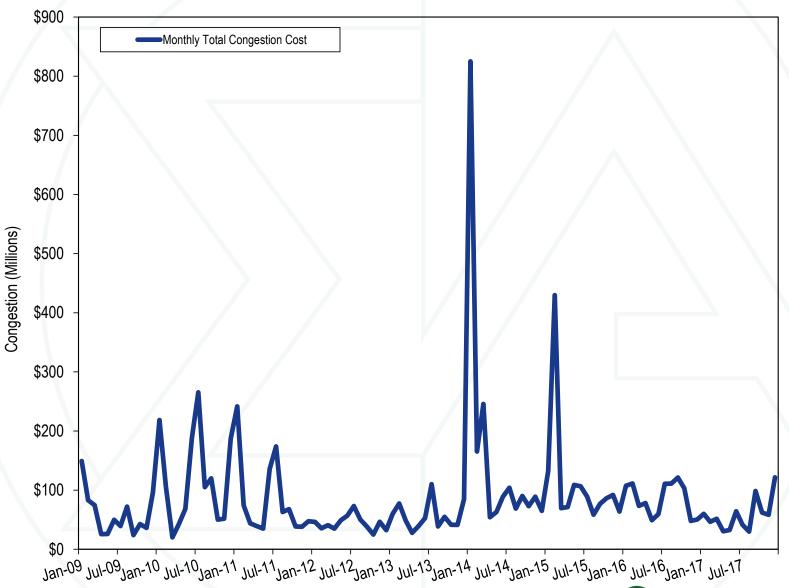
# PJM UTC transactions by type of parent

|           | 2016               |         |                               |         | 2017                      |         |                               |         |
|-----------|--------------------|---------|-------------------------------|---------|---------------------------|---------|-------------------------------|---------|
|           | Total Up to        |         | <b>Total Up to Congestion</b> |         | Total Up to               |         | <b>Total Up to Congestion</b> |         |
| Category  | Congestion Bid MWh | Percent | Cleared MWh                   | Percent | <b>Congestion Bid MWh</b> | Percent | Cleared MWh                   | Percent |
| Financial | 1,198,418,888      | 96.0%   | 282,808,931                   | 93.6%   | 1,180,634,460             | 98.1%   | 293,713,948                   | 96.0%   |
| Physical  | 49,564,960         | 4.0%    | 19,231,146                    | 6.4%    | 23,152,092                | 1.9%    | 12,250,315                    | 4.0%    |
| Total     | 1,247,983,848      | 100.0%  | 302,040,077                   | 100.0%  | 1,203,786,552             | 100.0%  | 305,964,263                   | 100.0%  |

# **Total PJM congestion**

| Cor                    | ngestion Costs (Mill  | ions)  |   |
|------------------------|---|--|---|
|                        |   | Total PJM  | Percent of PJM  |
| <b>Congestion Cost</b> | Percent Change  | Billing  | Billing   |
| \$2,052                | NA  | \$34,306   | 6.0%  |
| \$719                  | (65.0%)   | \$26,550   | 2.7%  |
| \$1,423                | 98.0%   | \$34,771   | 4.1%  |
| \$999                  | (29.8%)   | \$35,887   | 2.8%  |
| \$529                  | (47.0%)   | \$29,181   | 1.8%  |
| \$677                  | 28.0%   | \$33,860   | 2.0%  |
| \$1,932                | 185.5%  | \$50,030   | 3.9%  |
| \$1,385                | (28.3%)   | \$42,630   | 3.2%  |
| \$1,024                | (26.1%)   | \$39,050   | 2.6%  |
| \$698                  | (31.9%)   | \$40,170   | 1.7%  |
|                        | \$2,052<br>\$719<br>\$1,423<br>\$999<br>\$529<br>\$677<br>\$1,932<br>\$1,385<br>\$1,024 | Congestion Cost         Percent Change           \$2,052         NA           \$719         (65.0%)           \$1,423         98.0%           \$999         (29.8%)           \$529         (47.0%)           \$677         28.0%           \$1,932         185.5%           \$1,385         (28.3%)           \$1,024         (26.1%) | Congestion Cost         Percent Change         Billing           \$2,052         NA         \$34,306           \$719         (65.0%)         \$26,550           \$1,423         98.0%         \$34,771           \$999         (29.8%)         \$35,887           \$529         (47.0%)         \$29,181           \$677         28.0%         \$33,860           \$1,932         185.5%         \$50,030           \$1,385         (28.3%)         \$42,630           \$1,024         (26.1%)         \$39,050 |

#### PJM monthly total congestion cost



# The capacity market results were competitive

| Market Element                     | Evaluation      | Market Design |
|------------------------------------|-----------------|---------------|
| Market Structure: Aggregate Market | Not Competitive |               |
| Market Structure: Local Market     | Not Competitive |               |
| Participant Behavior               | Competitive     |               |
| Market Performance                 | Competitive     | Mixed         |



#### **Recommendations: Capacity Market**

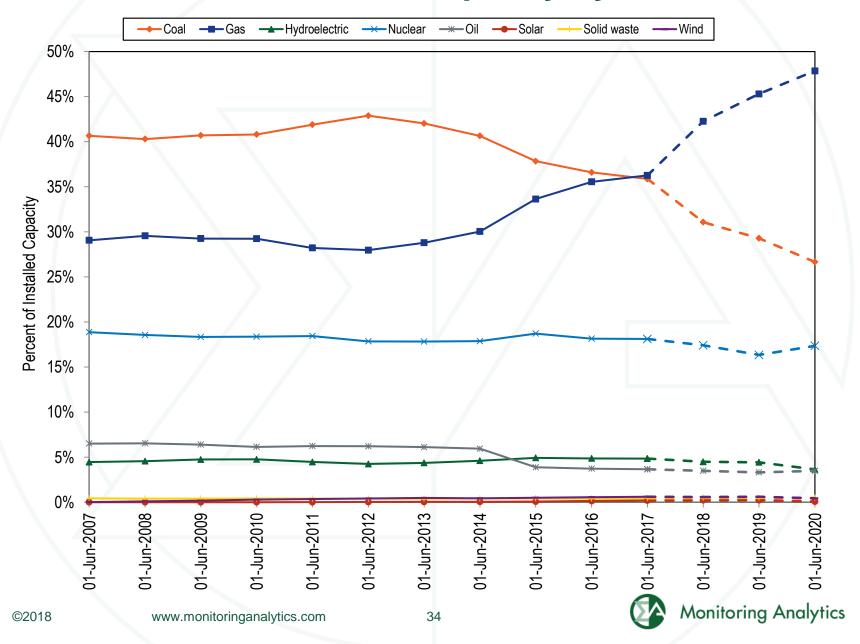
- Implement a MOPR for existing units (MOPR-Ex).
- All capacity imports should be deliverable to an LDA.
- Consistent definition of a capacity resource as physical at time of auction and delivery year.
- Definition of LDA should be dynamic and market based.
- Offer cap calculation should be based on economic logic of CP and actual PAH and not default to Net CONE\*B.
- Net revenue calculation for offer caps should be based on lower of price or cost.
- Improve market clearing rules by including make whole and nesting in optimization.
- Maintain performance incentives and product definitions in Capacity Performance design.
- RMR rules should be modified.



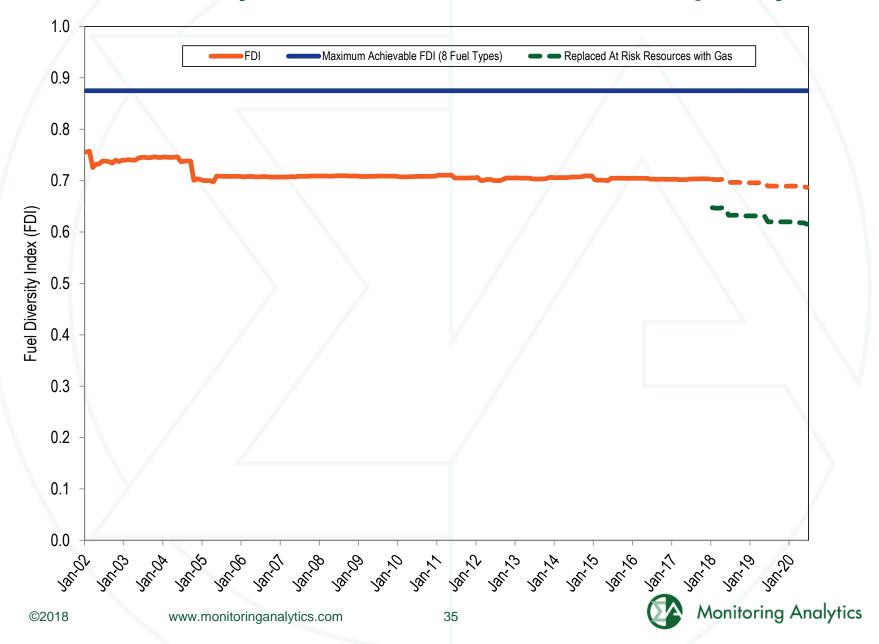
# PJM installed capacity by fuel source

|               | 1-Jan-17  |         | 31-May-17 |         | 1-Jun-17  |         | 31-Dec-17 |         |
|---------------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|
|               | MW        | Percent | MW        | Percent | MW        | Percent | MW        | Percent |
| Coal          | 66,622.2  | 36.5%   | 66,941.3  | 36.5%   | 65,688.0  | 35.9%   | 65,144.0  | 35.4%   |
| Gas           | 65,110.3  | 35.7%   | 65,787.1  | 35.9%   | 66,397.6  | 36.3%   | 67,726.4  | 36.8%   |
| Hydroelectric | 8,850.4   | 4.9%    | 8,850.4   | 4.8%    | 8,870.2   | 4.8%    | 8,856.2   | 4.8%    |
| Nuclear       | 33,043.4  | 18.1%   | 33,103.7  | 18.0%   | 33,163.5  | 18.1%   | 33,163.5  | 18.0%   |
| Oil           | 6,733.6   | 3.7%    | 6,687.0   | 3.6%    | 6,684.4   | 3.7%    | 6,672.2   | 3.6%    |
| Solar         | 262.3     | 0.1%    | 268.0     | 0.1%    | 366.8     | 0.2%    | 373.2     | 0.2%    |
| Solid waste   | 769.4     | 0.4%    | 769.4     | 0.4%    | 814.4     | 0.4%    | 809.4     | 0.4%    |
| Wind          | 1,019.1   | 0.6%    | 1,079.1   | 0.6%    | 1,114.3   | 0.6%    | 1,136.7   | 0.6%    |
| Total         | 182,410.7 | 100.0%  | 183,486.0 | 100.0%  | 183,099.2 | 100.0%  | 183,881.6 | 100.0%  |

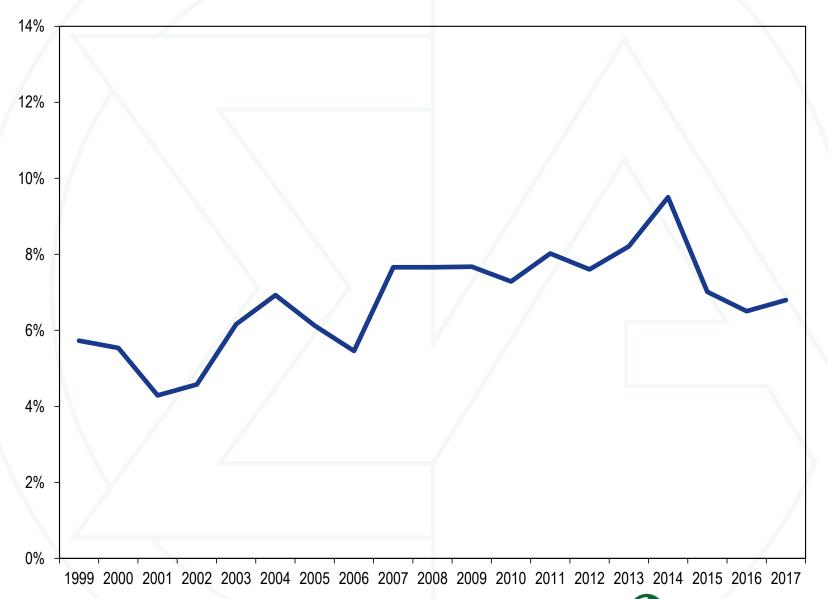
#### Percent of PJM installed capacity by fuel source



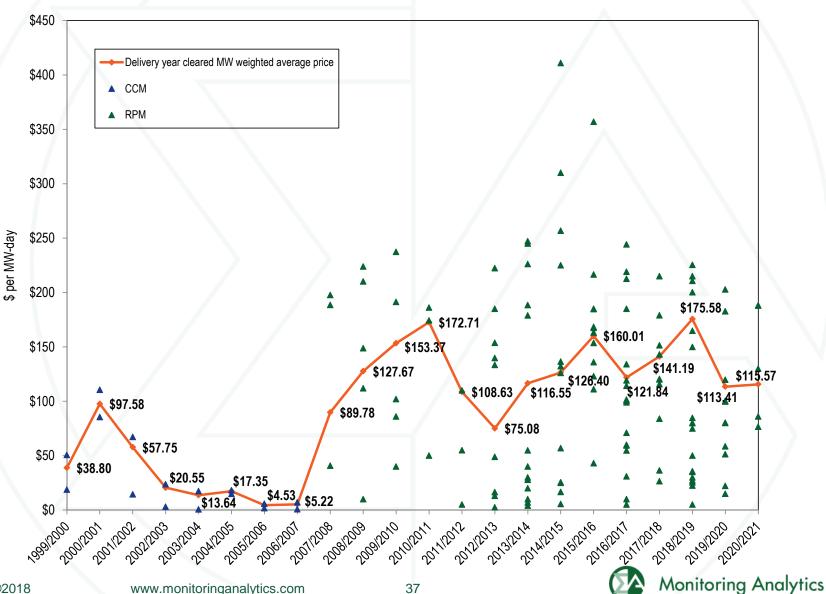
# Fuel Diversity Index for PJM installed capacity



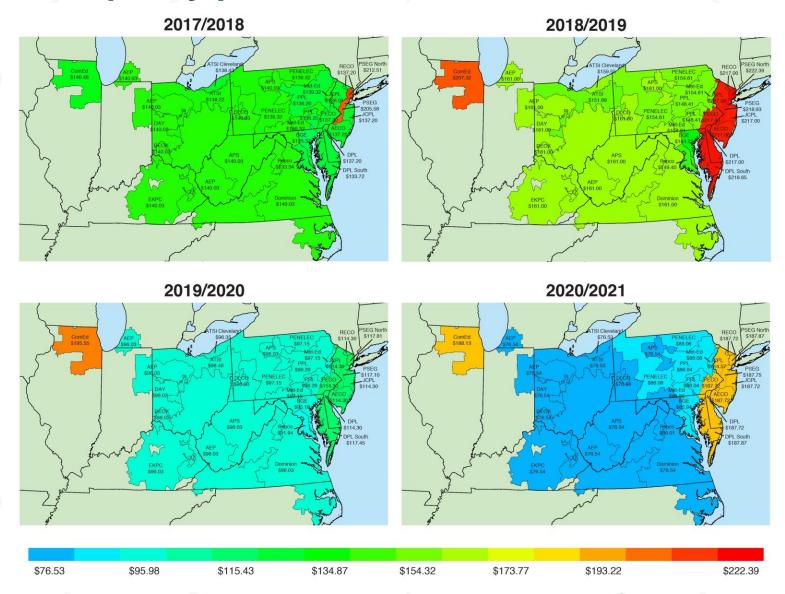
#### **PJM EFORd**



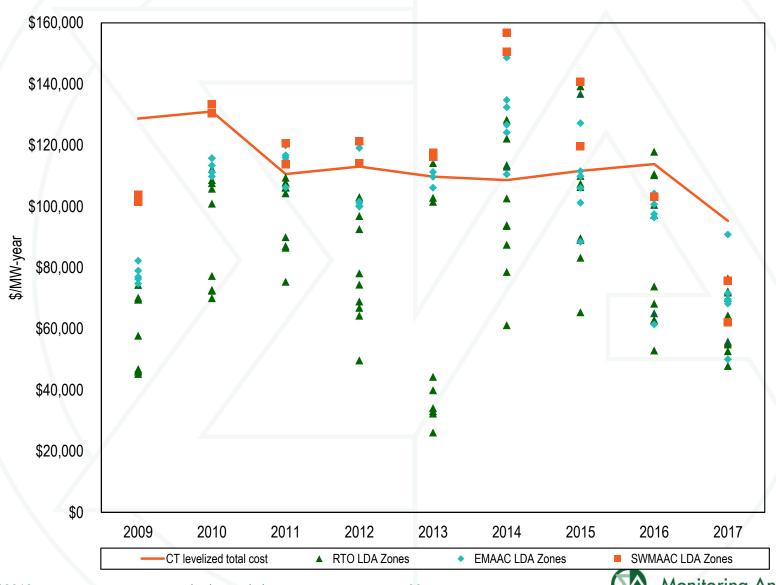
### PJM capacity prices



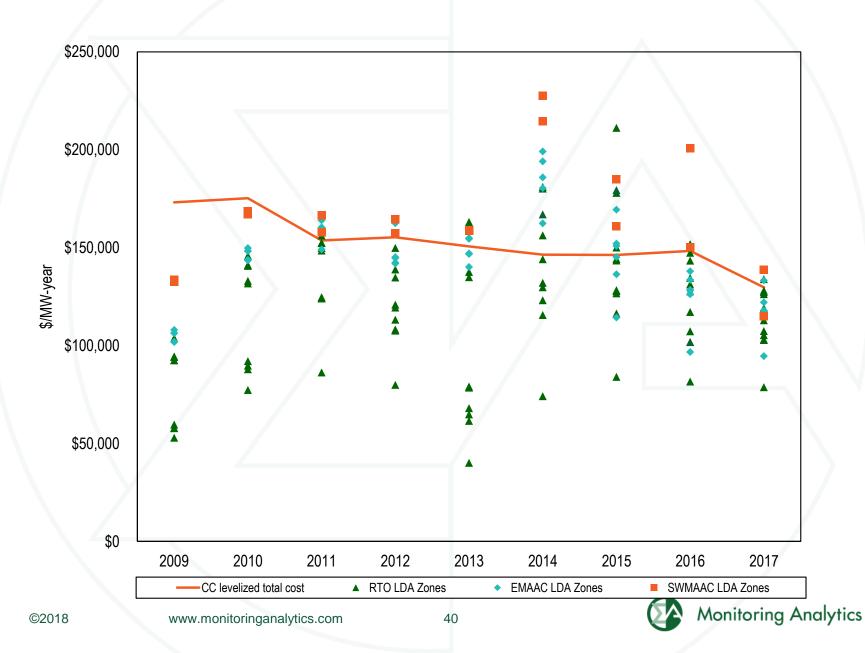
## **PJM** capacity prices



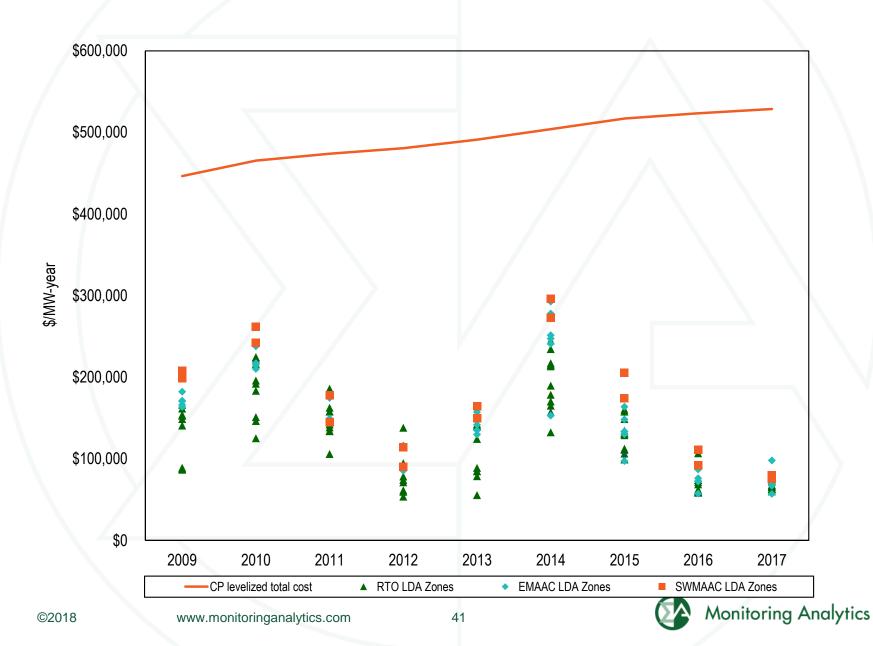
#### New entrant CT net revenue



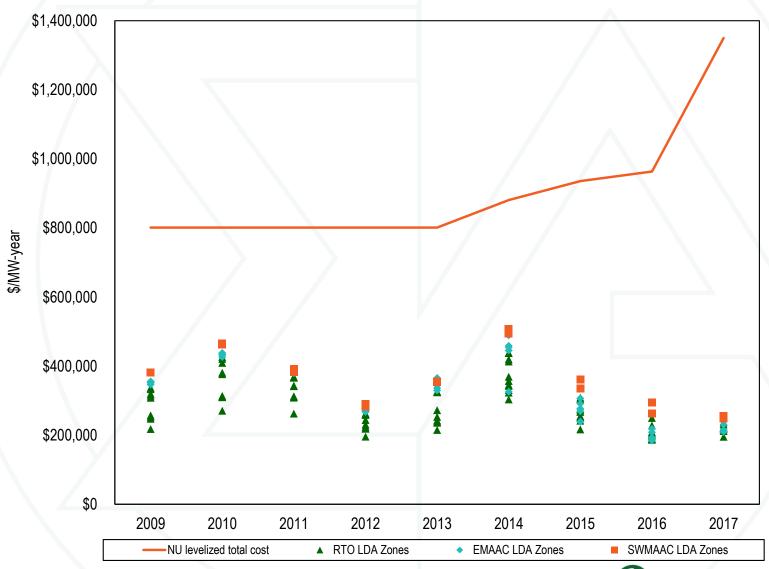
#### New entrant CC net revenue



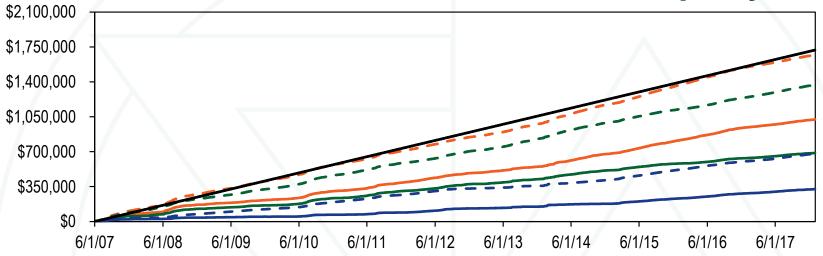
#### New entrant CP net revenue

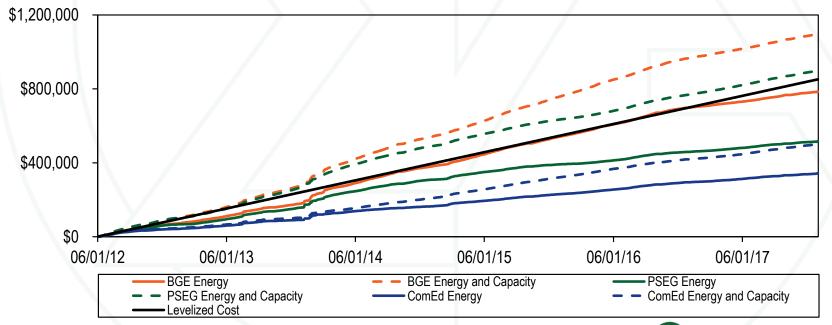


#### New entrant nuclear net revenue



#### Historical new entrant CC revenue adequacy





## Proportion of units recovering avoidable costs

| Units with full recovery from energy and ancillary net revenue |      |      |      |      |      |      |      | Uni  | ts with | full re | covery | from a | ll mark | ets  |
|--|------|------|------|------|------|------|------|------|---------|---------|--------|--------|---------|------|
| Technology   | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2011 | 2012    | 2013    | 2014   | 2015   | 2016    | 2017 |
| CC - Combined Cycle  | 55%  | 46%  | 50%  | 72%  | 59%  | 63%  | 62%  | 85%  | 79%     | 79%     | 95%    | 88%    | 93%     | 86%  |
| CT - Aero Derivative   | 15%  | 6%   | 6%   | 53%  | 15%  | 8%   | 23%  | 100% | 96%     | 76%     | 98%    | 100%   | 99%     | 99%  |
| CT - Industrial Frame  | 26%  | 23%  | 17%  | 38%  | 13%  | 8%   | 18%  | 99%  | 98%     | 83%     | 100%   | 100%   | 100%    | 99%  |
| Coal Fired   | -    |      | 25%  | 78%  | 18%  | 19%  | 19%  | / -  | -       | 54%     | 83%    | 69%    | 40%     | 52%  |
| Diesel   | 48%  | 42%  | 37%  | 69%  | 56%  | 33%  | 46%  | 100% | 100%    | 77%     | 100%   | 100%   | 100%    | 100% |
| Hydro  | 74%  | 61%  | 95%  | 97%  | 81%  | 79%  | 95%  | 81%  | 77%     | 97%     | 98%    | 100%   | 100%    | 97%  |
| Nuclear  | -    | -    | 79%  | 100% | 53%  | 16%  | 21%  | -    | -       | 95%     | 100%   | 89%    | 58%     | 68%  |
| Oil or Gas Steam   | 8%   | 6%   | 11%  | 15%  | 3%   | 0%   | 9%   | 92%  | 78%     | 86%     | 85%    | 91%    | 88%     | 88%  |
| Pumped Storage   | 100% | 100% | 95%  | 100% | 100% | 100% | 100% | 100% | 100%    | 100%    | 100%   | 100%   | 100%    | 100% |

# Nuclear unit surplus (shortfall): historical price data 2013 through 2017

|                   |       | Average Forward LMP<br>(\$/MWh) |         |         |        | BRA Capacity Price<br>(\$/MWh) |        |        | 2016 NEI Costs<br>(\$/MWh) |         |  |
|-------------------|-------|---------------------------------|---------|---------|--------|--------------------------------|--------|--------|----------------------------|---------|--|
|                   | ICAP  | 2018                            | 2019    | 2020    | 2018   | 2019                           | 2020   | Fuel   | Operating                  | Capital |  |
| Beaver Valley     | 1,777 | \$33.18                         | \$29.80 | \$29.63 | \$6.09 | \$5.29                         | \$3.60 | \$6.75 | \$18.73                    | \$6.15  |  |
| Braidwood         | 2,330 | \$26.19                         | \$25.16 | \$24.99 | \$7.31 | \$8.66                         | \$8.09 | \$6.75 | \$18.73                    | \$6.15  |  |
| Byron             | 2,300 | \$26.37                         | \$24.95 | \$24.84 | \$7.31 | \$8.66                         | \$8.09 | \$6.75 | \$18.73                    | \$6.15  |  |
| Calvert Cliffs    | 1,716 | \$36.28                         | \$31.57 | \$31.37 | \$6.09 | \$5.30                         | \$3.83 | \$6.75 | \$18.73                    | \$6.15  |  |
| Cook              | 2,071 | \$30.82                         | \$29.19 | \$29.03 | \$6.09 | \$5.29                         | \$3.60 | \$6.75 | \$18.73                    | \$6.15  |  |
| Davis Besse       | 894   | \$32.33                         | \$30.00 | \$29.83 | \$6.09 | \$5.29                         | \$3.60 | \$6.77 | \$25.95                    | \$8.67  |  |
| Dresden           | 1,787 | \$28.68                         | \$27.44 | \$27.29 | \$7.31 | \$8.66                         | \$8.09 | \$6.75 | \$18.73                    | \$6.15  |  |
| Hope Creek        | 1,161 | \$32.53                         | \$27.64 | \$27.45 | \$7.56 | \$6.82                         | \$6.65 | \$6.75 | \$18.73                    | \$6.15  |  |
| LaSalle           | 2,238 | \$26.25                         | \$25.21 | \$25.04 | \$7.31 | \$8.66                         | \$8.09 | \$6.75 | \$18.73                    | \$6.15  |  |
| Limerick          | 2,296 | \$32.97                         | \$28.06 | \$27.87 | \$7.56 | \$6.82                         | \$6.65 | \$6.75 | \$18.73                    | \$6.15  |  |
| North Anna        | 1,891 | \$36.08                         | \$31.26 | \$31.06 | \$6.09 | \$5.29                         | \$3.60 | \$6.75 | \$18.73                    | \$6.15  |  |
| Oyster Creek      | 615   | \$33.31                         | \$28.37 | \$28.18 | \$7.56 | \$6.82                         | \$6.65 | \$6.77 | \$25.95                    | \$8.67  |  |
| Quad Cities       | 1,819 | \$25.79                         | \$24.65 | \$24.52 | \$7.31 | \$8.66                         | \$8.09 | \$6.75 | \$18.73                    | \$6.15  |  |
| Peach Bottom      | 2,251 | \$32.41                         | \$27.67 | \$27.48 | \$7.56 | \$6.82                         | \$6.65 | \$6.75 | \$18.73                    | \$6.15  |  |
| Perry             | 1,240 | \$34.29                         | \$30.65 | \$30.47 | \$6.09 | \$5.29                         | \$3.60 | \$6.77 | \$25.95                    | \$8.67  |  |
| Salem             | 2,332 | \$32.51                         | \$27.62 | \$27.43 | \$7.56 | \$6.82                         | \$6.65 | \$6.75 | \$18.73                    | \$6.15  |  |
| Surry             | 1,690 | \$35.71                         | \$30.87 | \$30.67 | \$6.09 | \$5.29                         | \$3.60 | \$6.75 | \$18.73                    | \$6.15  |  |
| Susquehanna       | 2,520 | \$32.62                         | \$27.83 | \$27.64 | \$6.09 | \$5.29                         | \$3.83 | \$6.75 | \$18.73                    | \$6.15  |  |
| Three Mile Island | 805   | \$32.28                         | \$27.58 | \$27.41 | \$6.09 | \$5.29                         | \$3.83 | \$6.77 | \$25.95                    | \$8.67  |  |

# Nuclear unit surplus (shortfall): forward price data 2013 through 2017

|                   |           | Surplus (Shortfall) (\$/MWh) |           |          |              |          |          |              |          |  |
|-------------------|-----------|------------------------------|-----------|----------|--------------|----------|----------|--------------|----------|--|
| ,                 | 100% of I | NEI Capita                   | I Costs   | 2/3 of N | El Capital ( | Costs    | 1/3 of N | El Capital ( | Costs    |  |
|                   | 2018      | 2019                         | 2020      | 2018     | 2019         | 2020     | 2018     | 2019         | 2020     |  |
| Beaver Valley     | \$7.64    | \$3.46                       | \$1.59    | \$9.69   | \$5.51       | \$3.64   | \$11.74  | \$7.56       | \$5.69   |  |
| Braidwood         | \$1.87    | \$2.19                       | \$1.45    | \$3.92   | \$4.24       | \$3.50   | \$5.97   | \$6.29       | \$5.55   |  |
| Byron             | \$2.04    | \$1.98                       | \$1.30    | \$4.09   | \$4.03       | \$3.35   | \$6.14   | \$6.08       | \$5.40   |  |
| Calvert Cliffs    | \$10.73   | \$5.24                       | \$3.58    | \$12.78  | \$7.29       | \$5.63   | \$14.83  | \$9.34       | \$7.68   |  |
| Cook              | \$5.28    | \$2.85                       | \$0.99    | \$7.33   | \$4.90       | \$3.04   | \$9.38   | \$6.95       | \$5.09   |  |
| Davis Besse       | (\$2.97)  | (\$6.10)                     | (\$7.97)  | (\$0.08) | (\$3.21)     | (\$5.08) | \$2.81   | (\$0.32)     | (\$2.19) |  |
| Dresden           | \$4.36    | \$4.47                       | \$3.75    | \$6.41   | \$6.52       | \$5.80   | \$8.46   | \$8.57       | \$7.85   |  |
| Hope Creek        | \$8.46    | \$2.84                       | \$2.46    | \$10.51  | \$4.89       | \$4.51   | \$12.56  | \$6.94       | \$6.56   |  |
| LaSalle           | \$1.93    | \$2.24                       | \$1.50    | \$3.98   | \$4.29       | \$3.55   | \$6.03   | \$6.34       | \$5.60   |  |
| Limerick          | \$8.91    | \$3.25                       | \$2.88    | \$10.96  | \$5.30       | \$4.93   | \$13.01  | \$7.35       | \$6.98   |  |
| North Anna        | \$10.54   | \$4.92                       | \$3.03    | \$12.59  | \$6.97       | \$5.08   | \$14.64  | \$9.02       | \$7.13   |  |
| Oyster Creek      | (\$0.52)  | (\$6.19)                     | (\$6.56)  | \$2.37   | (\$3.30)     | (\$3.67) | \$5.26   | (\$0.41)     | (\$0.78) |  |
| Quad Cities       | \$1.47    | \$1.68                       | \$0.98    | \$3.52   | \$3.73       | \$3.03   | \$5.57   | \$5.78       | \$5.08   |  |
| Peach Bottom      | \$8.35    | \$2.87                       | \$2.50    | \$10.40  | \$4.92       | \$4.55   | \$12.45  | \$6.97       | \$6.60   |  |
| Perry             | (\$1.02)  | (\$5.45)                     | (\$7.32)  | \$1.87   | (\$2.56)     | (\$4.43) | \$4.76   | \$0.33       | (\$1.54) |  |
| Salem             | \$8.44    | \$2.82                       | \$2.44    | \$10.49  | \$4.87       | \$4.49   | \$12.54  | \$6.92       | \$6.54   |  |
| Surry             | \$10.17   | \$4.53                       | \$2.64    | \$12.22  | \$6.58       | \$4.69   | \$14.27  | \$8.63       | \$6.74   |  |
| Susquehanna       | \$7.08    | \$1.49                       | (\$0.16)  | \$9.13   | \$3.54       | \$1.89   | \$11.18  | \$5.59       | \$3.94   |  |
| Three Mile Island | (\$3.02)  | (\$8.52)                     | (\$10.16) | (\$0.13) | (\$5.63)     | (\$7.27) | \$2.76   | (\$2.74)     | (\$4.38) |  |

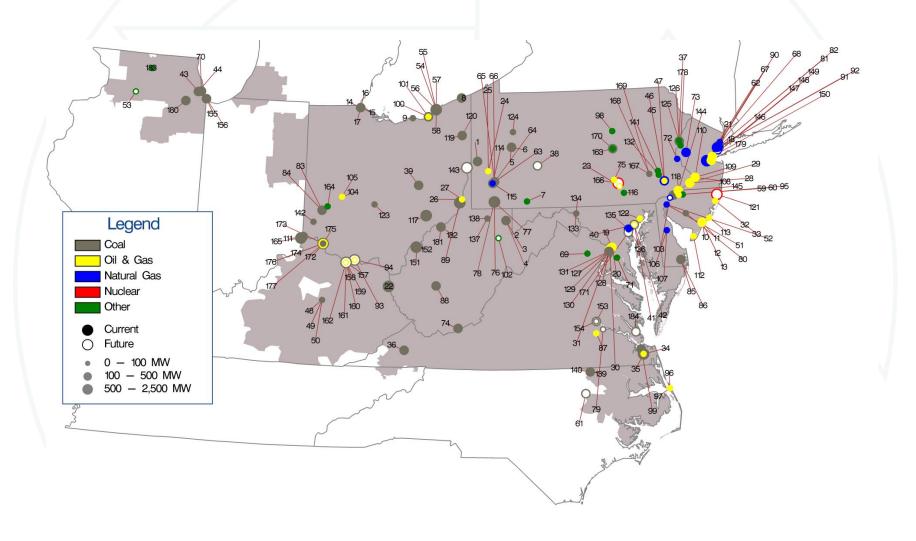
#### Profile of units at risk of retirement

| Technology                          | No. Units | ICAP<br>(MW) | Avg. 2017<br>Run Hrs | Avg. Unit<br>Age (Yrs) | Avg. Heat Rate<br>(Btu/MWh) |
|-------------------------------------|-----------|--------------|----------------------|------------------------|-----------------------------|
| CC - Combined Cycle                 | 5         | 590          | 497                  | 33                     | 11,302                      |
| CT - Aero Derivative                | 10        | 254          | 137                  | 41                     | 13,724                      |
| CT - Industrial Frame               | 40        | 955          | 94                   | 41                     | 14,434                      |
| Coal Fired (high)                   | 46        | 21,039       | 3,346                | 46                     | 10,428                      |
| Coal Fired (low) (90% ACR recovery) | 38        | 17,302       | 3,304                | 46                     | 10,390                      |
| Diesel or Oil or Gas Steam          | 12        | 889          | 968                  | 36                     | 11,701                      |
| Nuclear (high)                      | 5         | 7,058        | -                    | 38                     | _                           |
| Nuclear (low) (forward looking)     | 3         | 2,939        | -                    | 38                     | -                           |
| Total (high)                        | 118       | 30,785       | 1,560                | 42                     | 12,312                      |
| Total (low)                         | 108       | 22,929       | 1,404                | 42                     | 12,441                      |

## PJM reserve margin: 2016 to 2020

|           | Generation and DR    |           |           |       |           |       | Pool Wide | Generation and DR    |         | Reserve   | Margin    |
|-----------|----------------------|-----------|-----------|-------|-----------|-------|-----------|----------------------|---------|-----------|-----------|
|           | RPM Committed Less   | Forecast  | FRR       |       | RPM Peak  |       | Average   | RPM Committed Less   | Reserve | in Excess | s of IRM  |
|           | Deficiency UCAP (MW) | Peak Load | Peak Load | PRD   | Load      | IRM   | EFORd     | Deficiency ICAP (MW) | Margin  | Percent   | ICAP (MW) |
| 01-Jun-16 | 160,883.3            | 152,356.6 | 12,511.6  | 0.0   | 139,845.0 | 16.4% | 5.91%     | 170,988.7            | 22.3%   | 5.9%      | 8,209.2   |
| 01-Jun-17 | 163,871.2            | 153,230.1 | 12,837.5  | 0.0   | 140,392.6 | 16.6% | 5.94%     | 174,219.9            | 24.1%   | 7.5%      | 10,522.1  |
| 01-Jun-18 | 168,841.6            | 152,407.9 | 12,732.9  | 0.0   | 139,675.0 | 16.1% | 6.07%     | 179,752.6            | 28.7%   | 12.6%     | 17,589.9  |
| 01-Jun-19 | 166,715.0            | 154,510.0 | 12,559.0  | 0.0   | 141,951.0 | 16.6% | 6.59%     | 178,476.6            | 25.7%   | 9.1%      | 12,961.7  |
| 01-Jun-20 | 163,399.0            | 153,915.0 | 12,200.6  | 558.0 | 141,156.4 | 16.6% | 6.59%     | 174,926.7            | 23.9%   | 7.3%      | 10,338.3  |
|           |                      |           |           |       |           |       |           |                      |         |           |           |

### Map of PJM unit retirements: 2011 through 2020



## **RMR** history

| Unit Names                            | Owner   | ICAP (MW) Cost Recovery Method         | Docket Numbers      | Start of Term | <b>End of Term</b> |
|---------------------------------------|---|--|---------------------|---------------|--------------------|
| B.L. England 2                        | RC Cape May Holdings, LLC                             | 150.0 Cost of Service Recovery Rate    | ER17-1083           | 01-May-17     | 01-May-19          |
| Yorktown 1                            | Dominion Virginia Power                               | 159.0 Deactivation Avoidable Cost Rate | ER17-750            | 06-Jan-17     | 13-Mar-18          |
| Yorktown 2                            | Dominion Virginia Power                               | 164.0 Deactivation Avoidable Cost Rate | ER17-750            | 06-Jan-17     | 13-Mar-18          |
| B.L. England 3                        | RC Cape May Holdings, LLC                             | 148.0 Cost of Service Recovery Rate    | ER17-1083           | 01-May-17     | 24-Jan-18          |
| Ashtabula                             | FirstEnergy Service Company                           | 210.0 Deactivation Avoidable Cost Rate | ER12-2710           | 01-Sep-12     | 11-Apr-15          |
| Eastlake 1                            | FirstEnergy Service Company                           | 109.0 Deactivation Avoidable Cost Rate | ER12-2710           | 01-Sep-12     | 15-Sep-14          |
| Eastlake 2                            | FirstEnergy Service Company                           | 109.0 Deactivation Avoidable Cost Rate | ER12-2710           | 01-Sep-12     | 15-Sep-14          |
| Eastlake 3                            | FirstEnergy Service Company                           | 109.0 Deactivation Avoidable Cost Rate | ER12-2710           | 01-Sep-12     | 15-Sep-14          |
| Lakeshore                             | FirstEnergy Service Company                           | 190.0 Deactivation Avoidable Cost Rate | ER12-2710           | 01-Sep-12     | 15-Sep-14          |
| Elrama 4                              | GenOn Power Midwest, LP                               | 171.0 Cost of Service Recovery Rate    | ER12-1901           | 01-Jun-12     | 01-Oct-12          |
| Niles 1                               | GenOn Power Midwest, LP                               | 109.0 Cost of Service Recovery Rate    | ER12-1901           | 01-Jun-12     | 01-Oct-12          |
| Cromby 2 and Diesel                   | Exelon Generation Company, LLC                        | 203.7 Cost of Service Recovery Rate    | ER10-1418           | 01-Jun-11     | 01-Jan-12          |
| Eddystone 2                           | Exelon Generation Company, LLC                        | 309.0 Cost of Service Recovery Rate    | ER10-1418           | 01-Jun-11     | 01-Jun-12          |
| Brunot Island CT2A, CT2B, CT3 and CC4 | Orion Power MidWest, L.P.                             | 244.0 Cost of Service Recovery Rate    | ER06-993            | 16-May-06     | 05-Jul-07          |
| Hudson 1                              | PSEG Energy Resources & Trade LLC and PSEG Fossil LLC | 355.0 Cost of Service Recovery Rate    | ER05-644, ER11-2688 | 25-Feb-05     | 08-Dec-11          |
| Sewaren 1-4                           | PSEG Energy Resources & Trade LLC and PSEG Fossil LLC | 453.0 Cost of Service Recovery Rate    | ER05-644            | 25-Feb-05     | 01-Sep-08          |

#### **Recommendations: Energy Market Uplift**

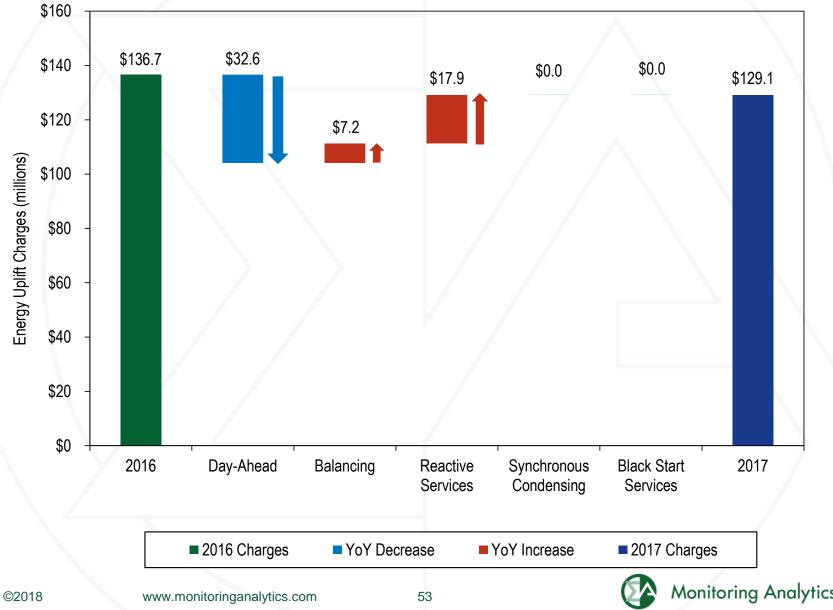
- PJM should not use closed loop interfaces to override LMP logic to accommodate:
  - Issues with DR product, e.g. non nodal.
  - Issues with reactive power modeling.
  - Issues with scarcity pricing, e.g. not locational.
- PJM should not use price setting logic to override LMP logic to reduce uplift.
- Reduce uplift
  - Increase transparency
  - Require flexible parameters
  - Eliminate day ahead uplift.
  - Eliminate segmentation
  - Include regulation net revenue offset in uplift calculation.
  - UTCs should pay uplift.



## **Total energy uplift charges**

|      | Total Energy Uplift<br>Charges (Millions) | Change (Millions) | Percent Change | Energy Uplift as a<br>Percent of Total<br>PJM Billing |
|------|---|-------------------|----------------|---|
| 2001 | \$284.0                                   | \$67.0            | 30.9%          | 8.5%  |
| 2002 | \$273.7                                   | (\$10.3)          | (3.6%)         | 5.8%  |
| 2003 | \$376.5                                   | \$102.8           | 37.6%          | 5.4%  |
| 2004 | \$537.6                                   | \$161.1           | 42.8%          | 6.1%  |
| 2005 | \$712.6                                   | \$175.0           | 32.6%          | 3.1%  |
| 2006 | \$365.6                                   | (\$347.0)         | (48.7%)        | 1.7%  |
| 2007 | \$503.3                                   | \$137.7           | 37.7%          | 1.6%  |
| 2008 | \$474.3                                   | (\$29.0)          | (5.8%)         | 1.4%  |
| 2009 | \$322.7                                   | (\$151.6)         | (32.0%)        | 1.2%  |
| 2010 | \$623.2                                   | \$300.5           | 93.1%          | 1.8%  |
| 2011 | \$603.4                                   | (\$19.8)          | (3.2%)         | 1.7%  |
| 2012 | \$649.8                                   | \$46.4            | 7.7%           | 2.2%  |
| 2013 | \$843.0                                   | \$193.2           | 29.7%          | 2.5%  |
| 2014 | \$961.2                                   | \$118.2           | 14.0%          | 1.9%  |
| 2015 | \$312.0                                   | (\$649.2)         | (67.5%)        | 0.7%  |
| 2016 | \$136.7                                   | (\$824.5)         | (85.8%)        | 0.3%  |
| 2017 | \$129.1                                   | (\$7.5)           | (5.5%)         | 0.3%  |
|      |   |                   |                |   |

#### **Energy uplift charges changes by category**



## Energy uplift credits by unit type: 2017

|                    | Day-Ahead | Balancing |           | Local       | Lost        |          |             |             |
|--------------------|-----------|-----------|-----------|-------------|-------------|----------|-------------|-------------|
| Half Tarra         | Operating | Operating | Canceled  | Constraints | Opportunity | Reactive | Synchronous | Black Start |
| Unit Type          | Reserve   | Reserve   | Resources | Control     | Cost        | Services | Condensing  | Services    |
| Combined Cycle     | 9.2%      | 8.0%      | 0.0%      | 0.0%        | 10.7%       | 3.9%     | 0.0%        | 20.2%       |
| Combustion Turbine | 3.4%      | 76.3%     | 2.7%      | 90.3%       | 67.3%       | 2.9%     | 0.0%        | 79.8%       |
| Diesel             | 0.1%      | 0.7%      | 0.0%      | 2.1%        | 3.0%        | 0.1%     | 0.0%        | 0.0%        |
| Hydro              | 0.0%      | 0.0%      | 97.3%     | 0.0%        | 0.4%        | 0.0%     | 0.0%        | 0.0%        |
| Nuclear            | 0.0%      | 0.0%      | 0.0%      | 0.0%        | 0.5%        | 0.0%     | 0.0%        | 0.0%        |
| Solar              | 0.0%      | 0.0%      | 0.0%      | 0.0%        | 0.0%        | 0.0%     | 0.0%        | 0.0%        |
| Steam - Coal       | 78.7%     | 11.8%     | 0.0%      | 7.6%        | 5.7%        | 84.9%    | 0.0%        | 0.0%        |
| Steam - Others     | 8.7%      | 3.0%      | 0.0%      | 0.0%        | 0.2%        | 8.2%     | 0.0%        | 0.0%        |
| Wind               | 0.0%      | 0.3%      | 0.0%      | 0.0%        | 12.2%       | 0.0%     | 0.0%        | 0.0%        |
| Total (Millions)   | \$24.7    | \$67.4    | \$0.0     | \$1.4       | \$14.6      | \$20.4   | \$0.0       | \$0.3       |



## Top 10 units and organizations energy uplift credits: 2017

|                             |                           | Top 10 L           | <b>Jnits</b>  | Top 10 Organizations |               |  |
|-----------------------------|---------------------------|--------------------|---------------|----------------------|---------------|--|
| Category                    | Туре                      | Credits (Millions) | Credits Share | Credits (Millions)   | Credits Share |  |
| Day-Ahead Operating Reserve | Generators                | \$19.0             | 77.0%         | \$24.0               | 97.0%         |  |
|                             | Canceled Resources        | \$0.0              | 100.0%        | \$0.0                | 100.0%        |  |
| Polonoing Operating Popers  | Generators                | \$9.1              | 13.6%         | \$48.8               | 72.4%         |  |
| Balancing Operating Reserve | Local Constraints Control | \$1.0              | 75.1%         | \$1.4                | 100.0%        |  |
|                             | Lost Opportunity Cost     | \$3.0              | 20.3%         | \$10.3               | 70.7%         |  |
| Reactive Services           |                           | \$18.8             | 92.1%         | \$20.4               | 99.9%         |  |
| Synchronous Condensing      |                           | \$0.0              | 0.0%          | \$0.0                | 0.0%          |  |
| Black Start Services        |                           | \$0.1              | 40.8%         | \$0.2                | 93.6%         |  |
| Total                       |                           | \$42.6             | 33.1%         | \$100.3              | 77.9%         |  |

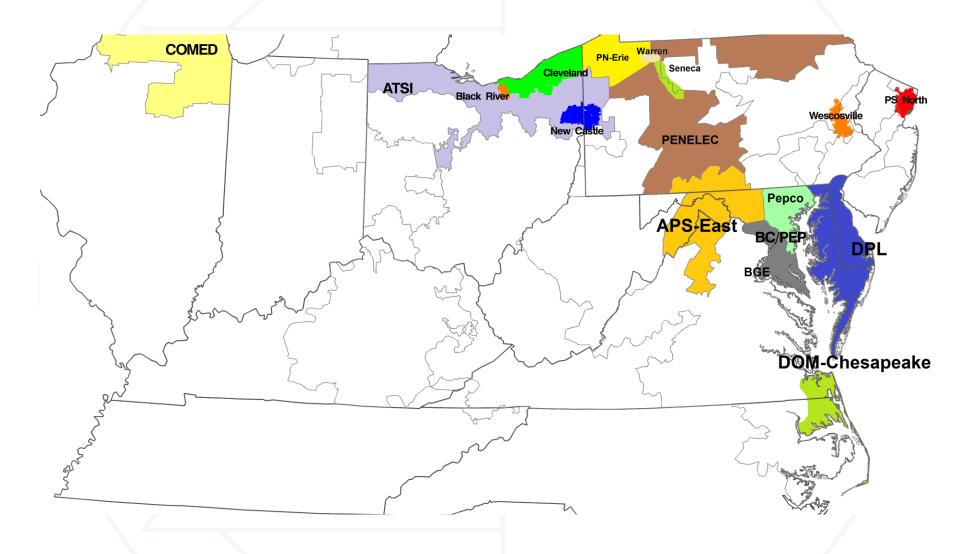
### Operating reserve rates statistics (\$/MWh): 2017

|        |             |         | Rates Charge | ed (\$/MWh) |           |
|--------|-------------|---------|--------------|-------------|-----------|
|        |             |         |              |             | Standard  |
| Region | Transaction | Maximum | Average      | Minimum     | Deviation |
|        | INC         | 3.793   | 0.355        | 0.000       | 0.498     |
|        | DEC         | 3.860   | 0.386        | 0.002       | 0.498     |
| East   | DA Load     | 0.346   | 0.030        | 0.000       | 0.042     |
|        | RT Load     | 0.869   | 0.037        | 0.000       | 0.073     |
|        | Deviation   | 3.793   | 0.355        | 0.000       | 0.498     |
|        | INC         | 2.782   | 0.327        | 0.000       | 0.438     |
|        | DEC         | 2.816   | 0.357        | 0.002       | 0.437     |
| West   | DA Load     | 0.346   | 0.030        | 0.000       | 0.042     |
|        | RT Load     | 0.390   | 0.028        | 0.000       | 0.048     |
|        | Deviation   | 2.782   | 0.327        | 0.000       | 0.438     |

# Current and proposed average energy uplift rate by transaction: 2016 and 2017

|      |                   |                           | 2016                               |                                  |                           | 2017                               |                                     |
|------|-------------------|---------------------------|------------------------------------|----------------------------------|---------------------------|------------------------------------|-------------------------------------|
|      | Transaction       | Current Rates<br>(\$/MWh) | Proposed Rates - 100% UTC (\$/MWh) | Proposed Rates - 0% UTC (\$/MWh) | Current Rates<br>(\$/MWh) | Proposed Rates - 100% UTC (\$/MWh) | Proposed Rates - 0%<br>UTC (\$/MWh) |
|      | INC               | 0.347                     | 0.027                              | 0.093                            | 0.355                     | 0.012                              | 0.040                               |
|      | DEC               | 0.418                     | 0.027                              | 0.093                            | 0.386                     | 0.012                              | 0.040                               |
| East | DA Load           | 0.071                     | 0.004                              | 0.006                            | 0.030                     | 0.003                              | 0.004                               |
|      | RT Load           | 0.031                     | 0.058                              | 0.058                            | 0.037                     | 0.027                              | 0.027                               |
|      | Deviation         | 0.347                     | 0.387                              | 0.451                            | 0.355                     | 0.504                              | 0.531                               |
|      | INC               | 0.302                     | 0.022                              | 0.078                            | 0.327                     | 0.011                              | 0.037                               |
|      | DEC               | 0.372                     | 0.022                              | 0.078                            | 0.357                     | 0.011                              | 0.037                               |
| West | DA Load           | 0.071                     | 0.004                              | 0.006                            | 0.030                     | 0.003                              | 0.004                               |
|      | RT Load           | 0.023                     | 0.058                              | 0.058                            | 0.028                     | 0.027                              | 0.027                               |
|      | Deviation         | 0.302                     | 0.312                              | 0.366                            | 0.327                     | 0.415                              | 0.440                               |
|      | East to East      | NA                        | 0.055                              | 0.186                            | NA                        | 0.024                              | 0.081                               |
| UTC  | West to West      | NA                        | 0.044                              | 0.156                            | NA                        | 0.021                              | 0.074                               |
|      | East to/from West | NA                        | 0.049                              | 0.171                            | NA                        | 0.023                              | 0.077                               |

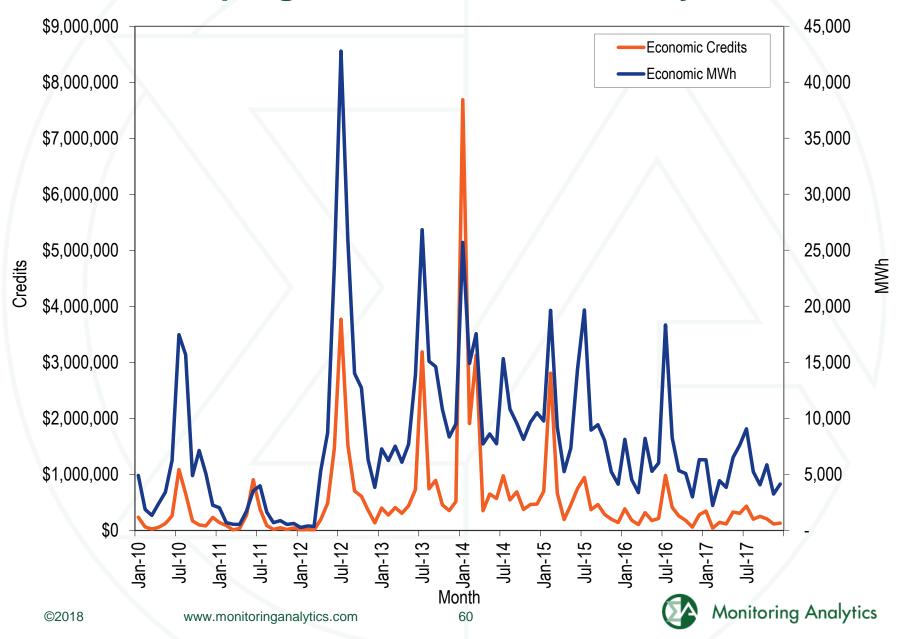
## **PJM Closed loop interfaces map**



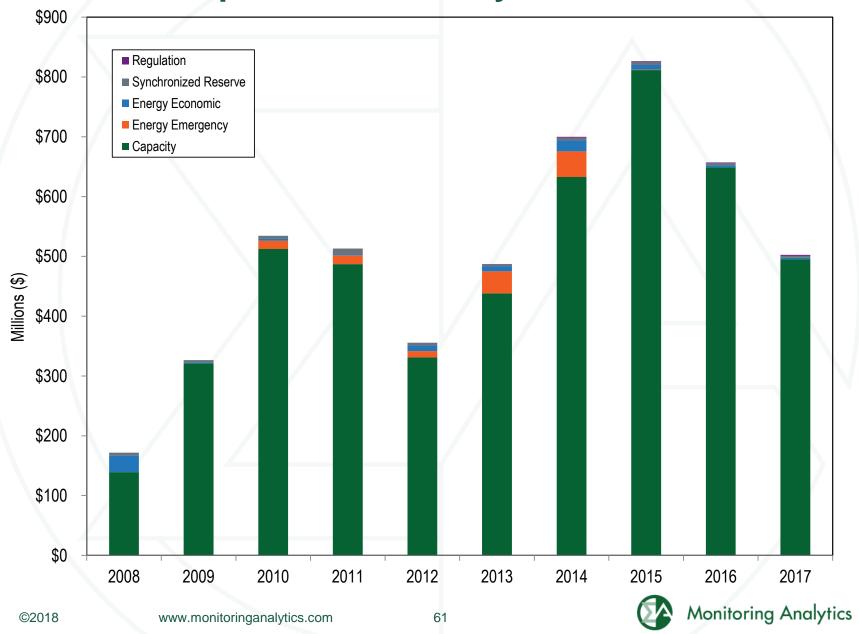
#### **Recommendations: Demand Response**

- Demand response should be removed from PJM capacity market.
  - On demand side of market
  - Redesign to facilitate customers' response to prices
  - Payment should be immediate
  - Impact on forecasts should be immediate
  - Metered use is sole basis for payment. No M&V.
- Eliminate guaranteed DR strike price; pay LMP
- DR offer cap should be the same as generation
- Demand response should be fully nodal
- Demand response should be an economic resource
- M&V: cap baselines at PLC uniformly including winter
- Eliminate net benefits test
- Eliminate bankrupt (partial/total) customers from program

#### Economic program credits and MWh by month



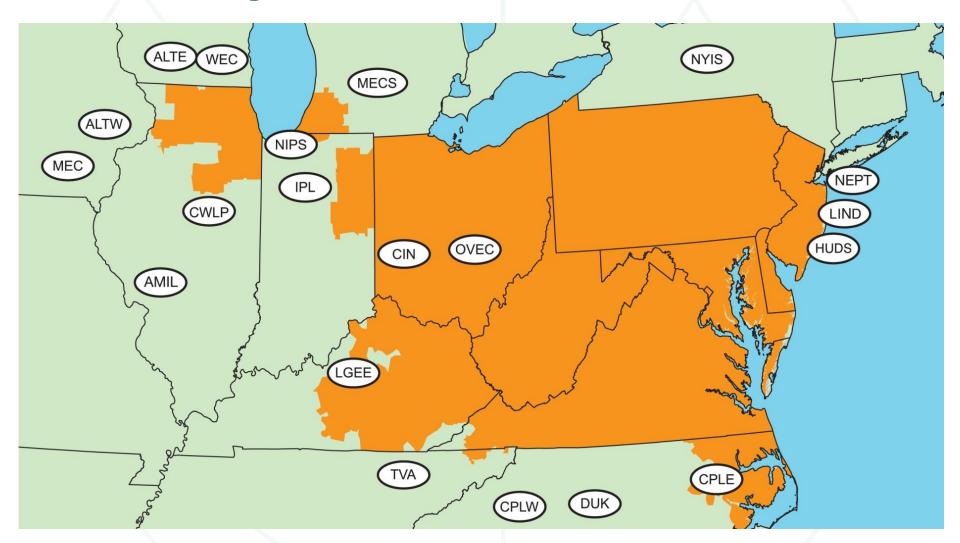
#### Demand response revenue by market



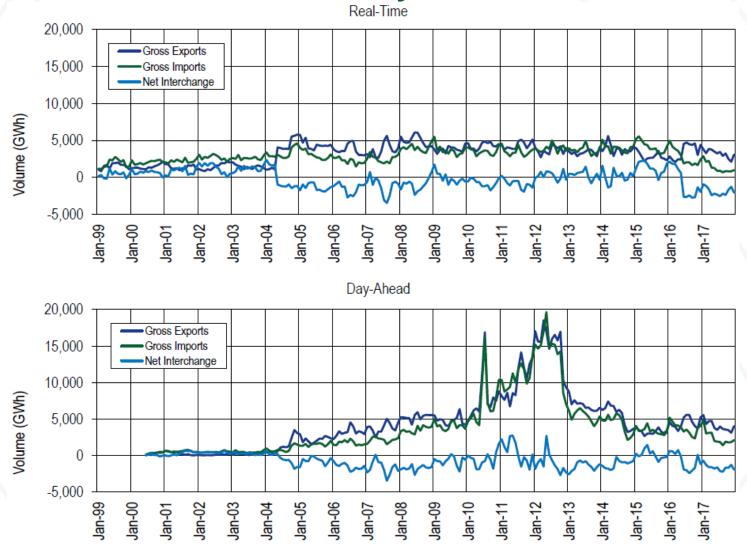
#### **Recommendations: Transactions**

- Submit transactions consistent with power flow not scheduled paths.
- Implement rules to prevent breaking up transactions to evade rules.
- Implement rules to prevent sham scheduling.
- Eliminate outdated definitions of interface pricing points.
- Permit unlimited spot imports.
- Interchange pricing should reflect LMP logic.
  - No need for scheduling physical transactions.
- Make actual flow data available for eastern interconnection to MMUs and RTOs/ISOs.

# PJM's footprint and its external DA and RT scheduling interfaces



## PJM RT and DA scheduled import and export transaction volume history



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## The regulation market results were competitive

| Market Element       | Evaluation      | Market Design |
|----------------------|-----------------|---------------|
| Market Structure     | Not Competitive |               |
| Participant Behavior | Competitive     |               |
| Market Performance   | Competitive     | Flawed        |



# The tier 2 synchronized reserve market results were competitive

| Market Element                     | Evaluation      | Market Design |
|------------------------------------|-----------------|---------------|
| Market Structure: Regional Markets | Not Competitive |               |
| Participant Behavior               | Competitive     |               |
| Market Performance                 | Competitive     | Mixed         |

# The day-ahead scheduling reserve market results were competitive

| Market Element            | Evaluation      | Market Design |
|---------------------------|-----------------|---------------|
| Market Structure          | Not Competitive |               |
| Participant Behavior      | Mixed           |               |
| <b>Market Performance</b> | Competitive     | Mixed         |

#### **Recommendations: Ancillary Services**

- Regulation market should incorporate consistent application of marginal benefit factor including optimization, assignment and settlements.
- LOC should be based on unit's operating schedule in the energy market.
- Eliminate payment of Tier 2 price to Tier 1 when nonsynchronized reserve price > 0.
- Eliminate DASR Market.
- The cost of reactive capability should be incorporated in the capacity market.
- Implement rules governing tier 1 biasing.
- Minimum tank suction levels should be fixed.

## Average price and cost for PJM regulation

| Year | Weighte | ed Regulation<br>Market Price | Weighted Regulation  Market Cost | Regulation Price as Percent Cost |
|------|---------|-------------------------------|----------------------------------|----------------------------------|
| 2009 |         | \$22.99                       | \$30.68                          | 74.9%                            |
| 2010 |         | \$18.00                       | \$32.86                          | 54.8%                            |
| 2011 |         | \$16.48                       | \$29.72                          | 55.5%                            |
| 2012 |         | \$19.02                       | \$25.32                          | 75.1%                            |
| 2013 |         | \$30.85                       | \$35.79                          | 86.2%                            |
| 2014 |         | \$44.48                       | \$53.82                          | 82.6%                            |
| 2015 |         | \$31.92                       | \$38.36                          | 83.2%                            |
| 2016 |         | \$15.73                       | \$18.13                          | 86.7%                            |
| 2017 |         | \$16.78                       | \$23.02                          | 72.9%                            |

## Components of regulation cost: 2016 through 2017

| V    |          | Scheduled Regulation | Cost of Regulation | Cost of Regulation  | Opportunity Cost | Total Cost |
|------|----------|----------------------|--------------------|---------------------|------------------|------------|
| Year | Month    | (MW)                 | Capability (\$/MW) | Performance (\$/MW) | (\$/MW)          | (\$/MW)    |
|      | Jan      | 412,599.7            | \$14.49            | \$1.97              | \$1.95           | \$18.41    |
|      | Feb      | 383,918.8            | \$16.00            | \$2.61              | \$1.40           | \$20.01    |
|      | Mar      | 396,882.6            | \$12.01            | \$2.25              | \$1.14           | \$15.40    |
|      | Apr      | 384,853.5            | \$17.38            | \$2.70              | \$1.67           | \$21.76    |
|      | May      | 391,328.7            | \$13.56            | \$3.50              | \$1.39           | \$18.45    |
| 2016 | Jun      | 379,273.1            | \$13.33            | \$1.38              | \$1.10           | \$15.81    |
| 2010 | Jul      | 386,423.4            | \$16.52            | \$2.27              | \$1.80           | \$20.60    |
|      | Aug      | 386,057.1            | \$16.74            | \$1.66              | \$1.56           | \$19.96    |
|      | Sep      | 376,493.8            | \$16.68            | \$2.32              | \$1.68           | \$20.67    |
|      | Oct      | 389,241.0            | \$14.11            | \$2.73              | \$1.19           | \$18.04    |
|      | Nov      | 374,665.6            | \$11.28            | \$3.11              | \$1.03           | \$15.42    |
|      | Dec      | 391,549.0            | \$10.14            | \$1.73              | \$1.25           | \$13.11    |
| 2016 | 3 Annual | 4,653,286.2          | \$14.35            | \$2.35              | \$1.43           | \$18.14    |
|      | Jan      | 395,801.8            | \$13.19            | \$2.43              | \$1.69           | \$17.31    |
|      | Feb      | 356,168.1            | \$9.91             | \$3.68              | \$1.38           | \$14.97    |
|      | Mar      | 375,627.5            | \$13.93            | \$6.99              | \$1.98           | \$22.91    |
|      | Apr      | 371,527.5            | \$12.94            | \$9.78              | \$1.64           | \$24.36    |
|      | May      | 367,839.9            | \$16.77            | \$5.78              | \$1.77           | \$24.31    |
| 2017 | Jun      | 386,015.3            | \$10.81            | \$7.95              | \$1.26           | \$20.02    |
| 2017 | Jul      | 406,828.4            | \$13.19            | \$6.37              | \$1.82           | \$21.38    |
|      | Aug      | 403,294.0            | \$10.10            | \$9.34              | \$1.38           | \$20.82    |
|      | Sep      | 354,990.9            | \$18.83            | \$8.82              | \$1.96           | \$29.61    |
|      | Oct      | 365,994.1            | \$13.88            | \$8.51              | \$1.67           | \$24.07    |
|      | Nov      | 351,119.3            | \$14.55            | \$6.12              | \$2.09           | \$22.77    |
|      | Dec      | 395,269.5            | \$24.30            | \$5.29              | \$4.28           | \$33.86    |
| 2017 | 7 Annual | 4,530,476.4          | \$14.37            | \$6.76              | \$1.91           | \$23.03    |

# The FTR Auction Markets results were competitive

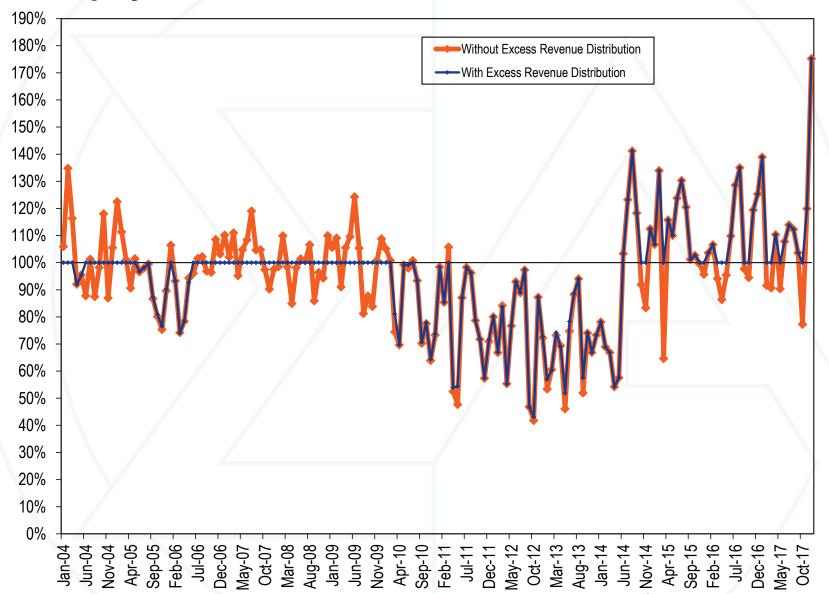
| Market Element            | Evaluation  | Market Design |
|---------------------------|-------------|---------------|
| Market Structure          | Competitive |               |
| Participant Behavior      | Competitive |               |
| <b>Market Performance</b> | Competitive | Flawed        |



#### Recommendations: FTR/ARR

- ARR/FTR design should be modified to ensure that all congestion revenues are returned to load.
- All FTR auction revenues should be returned to load.
- Eliminate use of generation to load contract paths for allocating ARRs.
- Modify long term FTRs to include only a one year ahead FTR
- Ensure that full transmission capability of system be allocated to ARRs
- Eliminate portfolio netting.

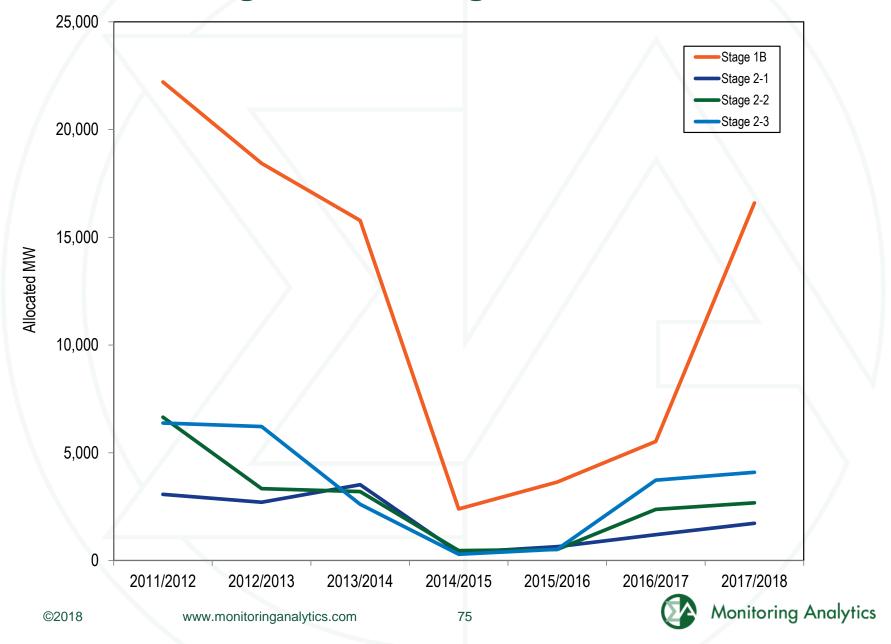
#### FTR payout ratio



## PJM reported FTR payout ratio

|                 | FTR Payout |
|-----------------|------------|
| Planning Period | Ratio      |
| 2003/2004       | 97.7%      |
| 2004/2005       | 100.0%     |
| 2005/2006       | 90.7%      |
| 2006/2007       | 100.0%     |
| 2007/2008       | 100.0%     |
| 2008/2009       | 100.0%     |
| 2009/2010       | 96.9%      |
| 2010/2011       | 85.0%      |
| 2011/2012       | 80.6%      |
| 2012/2013       | 67.8%      |
| 2013/2014       | 72.8%      |
| 2014/2015       | 100.0%     |
| 2015/2016       | 100.0%     |
| 2016/2017       | 100.0%     |
| 2017/2018       | 100.0%     |
|                 |            |

#### **Historic Stage 1B and Stage 2 ARR Allocations**



## ARR holder total congestion offset (\$M)

|            |           | 0         | ld         |           |         |        |           | Current   |             |           |
|------------|-----------|-----------|------------|-----------|---------|--------|-----------|-----------|-------------|-----------|
|            |           |           |            | Total     |         |        | Old       | Current   | ARR         |           |
| Planning   | ARR       | FTR       | Total      | ARR/FTR   | Percent |        | Revenue   | Revenue   | Holder      | FTR Over  |
| Period     | Credits   | Credits   | Congestion | Offset    | Offset  | Offset | Received  | Received  | Change      | Payment   |
| 2011/2012  | \$512.2   | \$249.8   | \$770.6    | \$762.0   | 98.9%   | 83.3%  | \$762.0   | \$598.6   | (\$163.4)   | \$113.9   |
| 2012/2013  | \$349.5   | \$181.9   | \$575.8    | \$531.4   | 92.3%   | 68.0%  | \$531.4   | \$275.9   | (\$255.5)   | \$62.1    |
| 2013/2014  | \$337.7   | \$456.4   | \$1,777.1  | \$794.0   | 44.7%   | 43.2%  | \$794.0   | \$574.1   | (\$219.9)   | \$0.0     |
| 2014/2015  | \$482.4   | \$404.4   | \$1,390.9  | \$886.8   | 63.8%   | 57.2%  | \$886.8   | \$686.6   | (\$200.2)   | \$400.6   |
| 2015/2016  | \$635.3   | \$223.4   | \$992.6    | \$858.8   | 86.5%   | 78.2%  | \$858.8   | \$744.8   | (\$113.9)   | \$188.9   |
| 2016/2017  | \$640.0   | \$169.1   | \$824.6    | \$809.1   | 98.1%   | 89.5%  | \$809.1   | \$727.7   | (\$81.4)    | \$179.0   |
| 2017/2018* | \$334.0   | \$98.4    | \$477.7    | \$432.4   | 90.5%   | 79.4%  | \$432.4   | \$395.9   | (\$36.5)    | \$80.4    |
| Total      | \$3,291.2 | \$1,783.3 | \$6,809.3  | \$5,074.4 | 74.5%   | 64.6%  | \$5,074.4 | \$4,003.7 | (\$1,070.7) | \$1,024.7 |

<sup>\*</sup> Seven months of 2017/2018 planning period

## FTR profits by organization type

|                     |                 |                        | FTR Direction       |                     |               |
|---------------------|-----------------|------------------------|---------------------|---------------------|---------------|
|                     |                 | Self Scheduled         |                     | Self Scheduled      |               |
| Organization Type   | Prevailing Flow | <b>Prevailing Flow</b> | <b>Counter Flow</b> | <b>Counter Flow</b> | All           |
| Financial           | \$40,811,499    |                        | \$46,900,257        |                     | \$87,711,756  |
| Physical            | (\$9,369,683)   |                        | \$10,028,710        |                     | \$659,026     |
| Physical ARR Holder | \$17,192,244    | \$87,292,443           | \$14,251,815        | (\$1,834,752)       | \$31,444,059  |
| Total               | \$48,634,060    | \$87,292,443           | \$71,180,781        | (\$1,834,752)       | \$119,814,841 |

# Estimated additional Long Term FTR Auction revenue at Annual FTR Auction prices

| Planning Period | Year 3        | Year 2        | Year 1       | Three Year  | <b>Total Difference</b> |
|-----------------|---------------|---------------|--------------|-------------|-------------------------|
| 2014/2015       | \$59,598,642  | \$30,284,173  | \$52,030,909 | \$926,989   | \$142,840,713           |
| 2015/2016       | \$67,896,588  | \$40,975,278  | \$9,936,078  | \$303,082   | \$119,111,026           |
| 2016/2017       | \$42,378,048  | \$3,854,373   | \$11,055,824 | \$1,079,901 | \$58,368,147            |
| 2017/2018       | \$6,134,076   | (\$1,841,715) | \$12,396,817 | \$227,524   | \$16,916,702            |
| Total           | \$176,007,354 | \$73,272,109  | \$85,419,628 | \$2,537,496 | \$337,236,587           |

## Long Term and Annual Auction cleared FTR MW

|           | Long Te | rm FTR Pr | oduct   |         |            |            |
|-----------|---------|-----------|---------|---------|------------|------------|
|           |         |           |         |         | Annual     | Long Term  |
|           |         |           |         | Total   | (including | Percent of |
| Planning  |         |           |         | Long    | self       | Total      |
| Period    | Year 3  | Year 2    | Year 1  | Term    | scheduled) | Cleared    |
| 2014/2015 | 81,666  | 86,754    | 131,911 | 300,330 | 356,522    | 45.7%      |
| 2015/2016 | 89,419  | 99,329    | 123,400 | 312,148 | 355,682    | 46.7%      |
| 2016/2017 | 97,837  | 95,637    | 107,182 | 300,656 | 397,258    | 43.1%      |
| 2017/2018 | 69,161  | 86,323    | 108,126 | 263,609 | 493,683    | 34.8%      |

# Long Term FTR Auction compared to Annual FTR Auction

|           | Long <sup>-</sup> | Term FTR Pr | oduct        |              |                        |                                      |
|-----------|-------------------|-------------|--------------|--------------|------------------------|--------------------------------------|
| Planning  |                   |             |              | Total Long   | Annual (including self | Long Term<br>Percent of<br>Total Net |
| Period    | Year 3            | Year 2      | Year 1       | Term         | scheduled)             | Revenue                              |
| 2014/2015 | \$13,016,512      | \$7,176,209 | \$6,863,135  | \$27,055,856 | \$735,998,448          | 3.5%                                 |
| 2015/2016 | \$12,479,874      | \$7,378,550 | \$5,156,206  | \$25,014,630 | \$893,043,415          | 2.7%                                 |
| 2016/2017 | \$7,624,149       | \$2,105,984 | \$11,087,250 | \$20,817,382 | \$861,031,182          | 2.4%                                 |
| 2017/2018 | \$1,670,521       | \$7,210,445 | \$9,763,312  | \$18,644,279 | \$513,587,222          | 3.5%                                 |

# Status of MMU reported recommendations: 1999 through 2017

| Status                                       | Priority<br>High | Priority<br>Medium | Priority<br>Low | Total | Percent of Total |
|--|------------------|--------------------|-----------------|-------|------------------|
| Adopted                                      | 20               | 15                 | 19              | 54    | 22.5%            |
| Partially Adopted (Continued Recommendation) | 5                | 7                  | 6               | 18    | 7.5%             |
| Partially Adopted (Recommendation Closed)    | 2                | 4                  | 5               | 11    | 4.6%             |
| Partially Adopted (Total)                    | 7                | 11                 | 11              | 29    | 12.1%            |
| Not Adopted                                  | 32               | 63                 | 35              | 130   | 54.2%            |
| Not Adopted (Pending before FERC)            | 4                | 2                  | 0               | 6     | 2.5%             |
| Not Adopted (Stakeholder Process)            | 2                | 6                  | 2               | 10    | 4.2%             |
| Not Adopted (Total)                          | 38               | 71                 | 37              | 146   | 60.8%            |
| Replaced by Newer Recommendation             | 1 /              | 5                  | 2               | 8     | 3.3%             |
| Withdrawn                                    | 0                | 1                  | 2               | 3     | 1.3%             |
| Total  | 66               | 103                | 71              | 240   | 100.0%           |
|  |                  |                    |                 |       |                  |



### **Market Monitoring Unit**

The State of the Market Report is the work of the entire Market Monitoring Unit.

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