# Part V (RMR) Compensation

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# **Basic Principles of Compensation**

- Most fundamental principle of compensation is that that the rules be clear and unambiguous.
- Open ended and vague compensation rules create uncertainty and inefficiency.
- It should be clear to generators and customers exactly what costs are includable.
- It should be clear to generators and customers exactly what the review and verification process for costs is.
- Compensation should be based on actual costs and revenues and not on the guaranteed payment of estimated costs.



# **Basic Principles of Compensation**

- Pay for the all of the actually incurred costs of providing the service
- Pay incentive
- Do not pay sunk costs
- Do not convert a market asset into a fully regulated asset
- Do not use regulated utility rate case model
- Current tariff provisions need to be rewritten
- There should be one definition of compensation
- Do not build in arbitrary limits on costs

• Process for repayment if unit not retired after RMR www.monitoringanalytics.com 3

#### **Investment Costs**

- New investment costs required to continue to operate plant:
  - Return on and of capital.
  - Structure as:
    - 。 Immediate payment; or
    - 。 CRF over remaining life of asset
  - Salvage value as offset
- Process for verifying need.
- Process for reviewing and verifying costs.





#### **Maintenance Costs**

- Maintenance costs
  - All maintenance costs associated with maintaining the unit's availability to operate and with actual operations
  - Parts inventory additions
  - Salvage value as offset
- Process for verifying need.
- Process for reviewing and verifying costs.



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# **Short Run Marginal Costs**

- Short run marginal costs
  - Fuel: actual costs rather than market value
    - Existing fuel inventory: pay salvage value
    - $_{\circ}\,$  New fuel: actual incurred costs
  - Actual cost of emissions allowances incurred to operate plant
  - Actual costs of consumables incurred to operate plant
  - Residual salvage value of fuel and consumables as offset
- Process for verifying need.
- Process for reviewing and verifying costs.



#### **Incentive Payment**

- Incentive
  - X percent times (all costs; maintenance costs)
- Nonperformance reduction to incentive



# **Do Not Include**

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- Do not include:
  - General overheads
  - Rate case elements
  - Previously incurred costs
    - 。 Capital costs
    - $_{\circ}~$  Inventory costs

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