



Conectiv TPS proposal

October 2007

Howard Haas
Market Monitoring Unit

- Conectiv example: “Iterative three pivotal test”
 - Run three pivotal supplier test.
 - Apply results to two largest participants
 - Remove the largest supplier from total supply and relief required
 - Run the three pivotal supplier test again.
 - Remove the second largest supplier from total supply and relief required.
 - Run the three pivotal supplier test on remaining suppliers, using remaining relief needed.
 - Apply results of test to suppliers tested in last iteration (third largest supplier through the smallest supplier).

- Issues with Conectiv proposal:
 - Relevant market structure is only used to test the two biggest suppliers
 - Supplier 3 through N are not tested within the context of the actual, relevant market structure
 - Test does not generate rational results
 - Will pass or fail suppliers according to rank among suppliers, not relative market power
 - Test scores from Conectiv approach are irrelevant to market structure and tested participant's place within that structure
 - Conectiv approach fails to recognize pivotal markets properly



Score should be based on tested participant's share of total supply, relative to relief required

Score ≥ 1 a pass

Three Pivotal Suppliers Test From 4/25/06 MIC Meeting

required

$$\text{TPS Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

$$\text{TPS Test} = \frac{(168.04 - 40.52 - 35.73 - \text{Supply 3})}{101.19}$$

Supplier	Effective MW	Test Score	Remaining Need After A & B & ?	Remaining Supply After A & B & ?	% of effective supply	"Excess Relief Available"
A	40.52	0.70			24.11%	26.33
B	35.73	0.70			21.26%	-9.4
C	20.68	0.70	4.26	71.11	12.31%	-30.08
D	20.51	0.70	4.43	71.28	12.21%	-50.59
E	20.14	0.71	4.8	71.65	11.99%	-70.73
F	13.05	0.78	11.89	78.74	7.77%	-83.78
G	7.47	0.83	17.47	84.32	4.45%	-91.25
H	2.72	0.88	22.22	89.07	1.62%	-93.97
I	2.57	0.88	22.37	89.22	1.53%	-96.54
J	1.87	0.89	23.07	89.92	1.11%	-98.41
K	1.11	0.90	23.83	90.68	0.66%	-99.52
L	0.52	0.90	24.42	91.27	0.31%	-100.04
M	0.40	0.90	24.54	91.39	0.24%	-100.44
N	0.36	0.90	24.58	91.43	0.21%	-100.8
O	0.28	0.90	24.66	91.51	0.17%	-101.08
P	0.11	0.91	24.83	91.68	0.07%	-101.19
	168.04					

Three Pivotal Suppliers Test

$$\text{Step 1 Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

$$\text{Step 2 Test} = \frac{(\text{Total Eff Supply} - S1) - (\text{Supply 2} + \text{Supply 3} + \text{Supply 4})}{\text{Relief Demand} - \text{Supply 1}} \geq 1.00$$

$$\text{Step 2 Test} = [168.04 - 40.52] - (35.73 - 20.68 - S4) / (101.19 - 40.52) > 1.00$$

$$\text{Step 3 Test} = \frac{(\text{Total Effective Supply} - S1 - S2) - (S3 + S4 + S5)}{\text{Relief Demand} - \text{Supply 1} - \text{Supply 2}}$$

$$\text{Step 3 Test} = \frac{(168.04 - 40.52 - 35.73) - (20.68 - 20.51 - \text{Supply 4})}{101.19 - 40.52 - 35.73}$$

Supplier	Effective MW	Step 2 Test Score
A	40.52	
B	35.73	0.83
C	20.68	0.83
D	20.51	0.83
E	20.14	0.83
F	13.05	0.96
G	7.47	1.05
H	2.72	1.13
I	2.57	1.13
J	1.87	1.14
K	1.11	1.15
L	0.52	1.16
M	0.40	1.17
N	0.36	1.17
O	0.28	1.17
P	0.11	1.17
	168.04	

Supplier	Effective MW	Step 3 Test Score
A	40.52	
B	35.73	
C	20.68	1.22
D	20.51	1.22
E	20.14	1.22
F	13.05	1.51
G	7.47	1.73
H	2.72	1.92
I	2.57	1.93
J	1.87	1.95
K	1.11	1.98
L	0.52	2.01
M	0.40	2.01
N	0.36	2.01
O	0.28	2.02
P	0.11	2.02

Supplier A and B Fail
(Based on 1st round of test)

**Suppliers C through P pass
and are not mitigated**

Three Pivotal Suppliers Test
From 4/25/06 MIC Meeting

$$\text{TPS Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

Same size

TPS Test =
Relief 101.19

Supplier	Effective MW	Test Score	Remaining Need After A & B & ?	Remaining Supply After A & B & ?	% of effective supply	"Excess Relief Available"
A	40	0.47			23.89%	26.22
B	40	0.47			23.89%	-13.78
C	40	0.47	-18.81	47.41	23.89%	-53.78
D	10	0.76	11.19	77.41	5.97%	-63.78
E	10	0.76	11.19	77.41	5.97%	-73.78
F	10	0.76	11.19	77.41	5.97%	-83.78
G	7.47	0.79	13.72	79.94	4.46%	-91.25
H	2.72	0.84	18.47	84.69	1.62%	-93.97
I	2.57	0.84	18.62	84.84	1.54%	-96.54
J	1.87	0.85	19.32	85.54	1.12%	-98.41
K	1.11	0.85	20.08	86.3	0.66%	-99.52
L	0.52	0.86	20.67	86.89	0.31%	-100.04
M	0.40	0.86	20.79	87.01	0.24%	-100.44
N	0.36	0.86	20.83	87.05	0.22%	-100.8
O	0.28	0.86	20.91	87.13	0.17%	-101.08
P	0.11	0.86	21.08	87.3	0.07%	-101.19
	167.41					

Same size

Scores match

Conectiv Proposal: Step 2 and 3 of iterative approach

Three Pivotal Suppliers Test

$$\text{Step 1 Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

$$\text{Step 2 Test} = \frac{(\text{Total Eff Supply} - S1) - (\text{Supply 2} + \text{Supply 3} + \text{Supply 4})}{\text{Relief Demand} - \text{Supply 1}} \geq 1.00$$

Step 2 Test =

Supplier	Effective MW	Step 2 Test Score
A	40	
B	40	
C	40	0.61
D	10	0.61
E	10	0.61
F	10	0.61
G	7.47	0.65
H	2.72	0.73
I	2.57	0.73
J	1.87	0.74
K	1.11	0.76
L	0.52	0.77
M	0.4	0.77
N	0.36	0.77
O	0.28	0.77
P	0.11	0.77
	167.41	

$$\text{Step 3 Test} = \frac{(\text{Total Effective Supply} - S1 - S2) - (S3 + S4 + S5)}{\text{Relief Demand} - \text{Supply 1} - \text{Supply 2}} \geq 1.00$$

$$\text{Step 3 Test} = \frac{\text{Total Effective Supply} - S1 - S2 - S3 - S4 - S5}{\text{Relief Demand} - \text{Supply 1} - \text{Supply 2}} \geq 1.00$$

Supplier	Effective MW	Step 3 Test Score
A	40	
B	40	
C	40	1.29
D	10	1.29
E	10	1.29
F	10	1.29
G	7.47	1.41
H	2.72	1.64
I	2.57	1.64
J	1.87	1.68
K	1.11	1.71
L	0.52	1.74
M	0.4	1.75
N	0.36	1.75
O	0.28	1.75
P	0.11	1.76

A, B and C are in the same position. Score depends on order, not on structure of the relevant market.

Suppliers C through P pass and are not mitigated

Suppliers A and B fail based on first round of test (TPS)

Two pivotal test results

Two Pivotal Suppliers Test From 4/25/06 MIC Meeting

$$\text{TPS Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2})}{\text{Relief Demand}} \geq 1.00$$

$$\text{TPS Test} = \frac{\text{Relief}}{101.19}$$

Supplier A-C
fail, same
cumulative
supply results
in the same
score

Supplier	Effective MW	Test Score	Remainin g Need After A & B & ?	Remainin g Supply After A & B & ?	% of effective supply	"Excess Relief Available"
→ A	40	0.86			23.89%	26.22
→ B	40	0.86			23.89%	-13.78
→ C	40	0.86	-18.81	47.41	23.89%	-53.78
D	10	1.16	11.19	77.41	5.97%	-63.78
E	10	1.16	11.19	77.41	5.97%	-73.78
F	10	1.16	11.19	77.41	5.97%	-83.78
G	7.47	1.19	13.72	79.94	4.46%	-91.25
H	2.72	1.23	18.47	84.69	1.62%	-93.97
I	2.57	1.23	18.62	84.84	1.54%	-96.54
J	1.87	1.24	19.32	85.54	1.12%	-98.41
K	1.11	1.25	20.08	86.3	0.66%	-99.52
L	0.52	1.25	20.67	86.89	0.31%	-100.04
M	0.4	1.26	20.79	87.01	0.24%	-100.44
N	0.36	1.26	20.83	87.05	0.22%	-100.8
O	0.28	1.26	20.91	87.13	0.17%	-101.08
P	0.11	1.26	21.08	87.3	0.07%	-101.19
	167.41					

Market structure less competitive

Three Pivotal Suppliers Test From 4/25/06 MIC Meeting

$$\text{TPS Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

$$\text{TPS Test} = \frac{\text{Relief}}{\text{Relief}} = 101.19$$

<u>Supplier</u>	<u>Effective MW</u>	<u>Test Score</u>	<u>Remaining Need After A & B & ?</u>	<u>Remaining Supply After A & B & ?</u>	<u>% of effective supply</u>	<u>"Excess Relief Available"</u>
A	70	0.47			39.46%	6.22
B	30	0.47			16.91%	-23.78
C	30	0.47	-28.81	47.41	16.91%	-53.78
D	10	0.67	-8.81	67.41	5.64%	-63.78
E	10	0.67	-8.81	67.41	5.64%	-73.78
F	10	0.67	-8.81	67.41	5.64%	-83.78
G	7.47	0.69	-6.28	69.94	4.21%	-91.25
H	2.72	0.74	-1.53	74.69	1.53%	-93.97
I	2.57	0.74	-1.38	74.84	1.45%	-96.54
J	1.87	0.75	-0.68	75.54	1.05%	-98.41
K	1.11	0.75	0.08	76.3	0.63%	-99.52
L	0.52	0.76	0.67	76.89	0.29%	-100.04
M	0.40	0.76	0.79	77.01	0.23%	-100.44
N	0.36	0.76	0.83	77.05	0.20%	-100.8
O	0.28	0.76	0.91	77.13	0.16%	-101.08
P	0.11	0.76	1.08	77.3	0.06%	-101.19
	177.41					

Conectiv Proposal: Step 2 and 3 of iterative approach

Three Pivotal Suppliers Test

$$\text{Step 1 Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

$$\text{Step 2 Test} = \frac{(\text{Total Eff Supply} - S1) - (\text{Supply 2} + \text{Supply 3} + \text{Supply 4})}{\text{Relief Demand} - \text{Supply 1}} \geq 1.00$$

Step 2 Test =

$$\text{Step 3 Test} = \frac{(\text{Total Effective Supply} - S1 - S2) - (S3 + S4 + S5)}{\text{Relief Demand} - \text{Supply 1} - \text{Supply 2}} \geq 1.00$$

$$\text{Step 3 Test} = \frac{\quad}{\quad} \geq 1.00$$

Supplier	Effective MW	Step 2 Test Score
A	70	
B	30	1.20
C	30	1.20
D	10	1.20
E	10	1.20
F	10	1.20
G	7.47	1.28
H	2.72	1.43
I	2.57	1.44
J	1.87	1.46
K	1.11	1.48
L	0.52	1.50
M	0.4	1.51
N	0.36	1.51
O	0.28	1.51
P	0.11	1.52

Supplier B and C are equivalent. Test does not recognize this.

Supplier	Effective MW	Step 3 Test Score
A	70	
B	30	
C	30	23.03
D	10	23.03
E	10	23.03
F	10	23.03
G	7.47	25.16
H	2.72	29.15
I	2.57	29.28
J	1.87	29.87
K	1.11	30.50
L	0.52	31.00
M	0.4	31.10
N	0.36	31.13
O	0.28	31.20
P	0.11	31.34

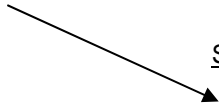
Supplier C passes

Suppliers C through P pass and are not mitigated



Comparing Conectiv Test to Two Pivotal Supplier Test

Same cumulative supply, same test score



Two Pivotal Suppliers Test From 4/25/06 MIC Meeting

$$\text{TPS Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2})}{\text{Relief Demand}} \geq 1.00$$

Supplier	Effective MW	Test Score	Remainin g Need After A & B & ?	Remainin g Supply After A & B & ?	% of effective supply	"Excess Relief Available"
Relief	101.19					
A	70	0.76			39.46%	6.22
B	30	0.76			16.91%	-23.78
C	30	0.76	-28.81	47.41	16.91%	-53.78
D	10	0.96	-8.81	67.41	5.64%	-63.78
E	10	0.96	-8.81	67.41	5.64%	-73.78
F	10	0.96	-8.81	67.41	5.64%	-83.78
G	7.47	0.99	-6.28	69.94	4.21%	-91.25
H	2.72	1.03	-1.53	74.69	1.53%	-93.97
I	2.57	1.04	-1.38	74.84	1.45%	-96.54
J	1.87	1.04	-0.68	75.54	1.05%	-98.41
K	1.11	1.05	0.08	76.3	0.63%	-99.52
L	0.52	1.06	0.67	76.89	0.29%	-100.04
M	0.4	1.06	0.79	77.01	0.23%	-100.44
N	0.36	1.06	0.83	77.05	0.20%	-100.8
O	0.28	1.06	0.91	77.13	0.16%	-101.08
P	0.11	1.06	1.08	77.3	0.06%	-101.19
	177.41					

Supplier A-G fail Two Pivotal Supplier Test

Supplier A and B fail the Conectiv Proposal

“Very” Competitive Market Structure

Three Pivotal Suppliers Test From 4/25/06 MIC Meeting

Original
supplier
assumptions

$$\text{TPS Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

TPS Test =
Relief 69

Relief required is now lower

All pass TPS test

Supplier	Effective MW	Test Score	Remaining Need After A & B & ?	Remaining Supply After A & B & ?	% of effective supply	"Excess Relief Available"
A	40.52	1.03			24.11%	58.52
B	35.73	1.03			21.26%	22.79
C	20.68	1.03	-27.93	71.11	12.31%	2.11
D	20.51	1.03	-27.76	71.28	12.21%	-18.4
E	20.14	1.04	-27.39	71.65	11.99%	-38.54
F	13.05	1.14	-20.3	78.74	7.77%	-51.59
G	7.47	1.22	-14.72	84.32	4.45%	-59.06
H	2.72	1.29	-9.97	89.07	1.62%	-61.78
I	2.57	1.29	-9.82	89.22	1.53%	-64.35
J	1.87	1.30	-9.12	89.92	1.11%	-66.22
K	1.11	1.31	-8.36	90.68	0.66%	-67.33
L	0.52	1.32	-7.77	91.27	0.31%	-67.85
M	0.40	1.32	-7.65	91.39	0.24%	-68.25
N	0.36	1.33	-7.61	91.43	0.21%	-68.61
O	0.28	1.33	-7.53	91.51	0.17%	-68.89
P	0.11	1.33	-7.36	91.68	0.07%	-69
	168.04					

“Very” Competitive Market Structure

Three Pivotal Suppliers Test

$$\text{Step 1 Test} = \frac{\text{Total Effective Supply} - (\text{Supply 1} + \text{Supply 2} + \text{Supply 3})}{\text{Relief Demand}} \geq 1.00$$

$$\text{Step 2 Test} = \frac{(\text{Total Eff Supply} - S1) - (\text{Supply 2} + \text{Supply 3} + \text{Supply 4})}{\text{Relief Demand} - \text{Supply 1}} \geq 1.00$$

Step 2 Test =

$$\text{Step 3 Test} = \frac{(\text{Total Effective Supply} - S1 - S2) - (S3 + S4 + S5)}{\text{Relief Demand} - \text{Supply 1} - \text{Supply 2}}$$

Step 3 Test = _____

Supplier	Effective MW	Step 2 Test Score
A	40.52	
B	35.73	1.78
C	20.68	1.78
D	20.51	1.78
E	20.14	1.78
F	13.05	2.04
G	7.47	2.23
H	2.72	2.40
I	2.57	2.41
J	1.87	2.43
K	1.11	2.46
L	0.52	2.48
M	0.40	2.48
N	0.36	2.48
O	0.28	2.49
P	0.11	2.49
168.04		

All passed TPS,
but C-D fail
Conectiv
proposal

Supplier	Effective MW	Step 3 Test Score
A	40.52	
B	35.73	
C	20.68	-4.20
D	20.51	-4.20
E	20.14	-4.20
F	13.05	-5.18
G	7.47	-5.95
H	2.72	-6.60
I	2.57	-6.62
J	1.87	-6.72
K	1.11	-6.83
L	0.52	-6.91
M	0.40	-6.92
N	0.36	-6.93
O	0.28	-6.94
P	0.11	-6.96

Suppliers A-B Pass (first iteration)

Suppliers C-P Fail (Third iteration)