

STATE OF NORTH CAROLINA  
UTILITIES COMMISSION  
RALEIGH

DOCKET NO. E-22, SUB 418

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

Application of Virginia Electric and )  
Power Company, d/b/a Dominion North )  
Carolina Power, for Authority to )  
Transfer Functional Control of )  
Transmission Assets to PJM )  
Interconnection, LLC )

**REBUTTAL TESTIMONY OF JOSEPH BOWRING**

**PJM MARKET MONITOR**

December 22, 2004

1 **Q.1 ARE YOU THE SAME JOSEPH BOWRING WHO SUBMITTED DIRECT**  
2 **TESTIMONY IN THIS PROCEEDING?**

3 **A.1** Yes.

4 **Q.2 WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

5 **A.2** The purpose of my testimony is to respond to some of the observations of  
6 Staff Witness Dr. Alan Rosenberg in his testimony in this proceeding. I will not  
7 attempt to respond to each and every point, rather I will respond to some of his  
8 key observations concerning the operation of the PJM Interconnection L.L.C.  
9 (PJM) markets and the role of the PJM Market Monitor.

10 **Q.3 PLEASE SUMMARIZE YOUR REBUTTAL TESTIMONY.**

11 **A.3** I believe a central question raised by Dr. Rosenberg's testimony is  
12 whether a transparent centrally organized wholesale market operated by an  
13 independent entity is superior to the bilateral wholesale market that Dominion  
14 North Carolina Power (Dominion) operates in today. Since the PJM market  
15 operates at the wholesale level, comparisons to retail cost of service regulation do  
16 not address the central issue.

17 Dr. Rosenberg raises issues associated with the potential for the exercise  
18 of market power and concerns with locational marginal pricing. I agree with Dr.  
19 Rosenberg that wholesale power markets require careful market monitoring in  
20 order to ensure that the efficiency benefits are realized. Integral to PJM's market  
21 design is the existence of independent market monitoring and cost-based local  
22 market power mitigation to prevent the exercise of market power. I describe that

1 market monitoring mitigation in my initial testimony and reference it in this  
2 rebuttal testimony.

3 Dr. Rosenberg appears to ignore the fact that PJM has very clear and  
4 effective rules for addressing local market power. Dr. Rosenberg also fails to cite  
5 any data supporting his claims regarding market power in PJM markets.

6 **Q.4 PLEASE PROVIDE AN OVERVIEW OF YOUR RESPONSE TO DR.**  
7 **ROSENBERG'S TESTIMONY.**

8 **A.4** Dr. Rosenberg and I agree that the exercise of market power, if  
9 unchecked, can lead to adverse results. In fact, that is the precise reason why a  
10 strong and independent Market Monitoring Unit and market power mitigation  
11 were established at the inception of PJM's markets.

12 I am not suggesting that the PJM model is perfect or that careful  
13 monitoring of these markets is unnecessary. Security constrained central dispatch  
14 with LMP, price transparency, the full set of PJM market rules, and independent  
15 market monitoring are all components of an efficient, competitive wholesale  
16 market.

17 Dr. Rosenberg does not cite any facts or data about the PJM markets to  
18 support his claims about the exercise of market power. The PJM Market  
19 Monitoring Unit (MMU) has concluded that the PJM market results have been  
20 competitive, based on objective measures, for each year of operation. Each year,  
21 the MMU produces a detailed State of the Market Report on the PJM Market,  
22 copies of which are provided to state commissions, the Federal Energy Regulatory  
23 Commission (FERC) and all market participants. The MMU has concluded in

1 every case that the energy market results are consistent with a competitive  
2 outcome.

3 **Q.5 IN LIGHT OF DR. ROSENBERG'S TESTIMONY, IN YOUR VIEW,**  
4 **WHAT IS THE FUNDAMENTAL ISSUE FOR THE COMMISSION'S**  
5 **CONSIDERATION CONCERNING THE WORKINGS OF THE PJM**  
6 **MARKET?**

7 **A.5** The fundamental issue is whether an organized transparent wholesale  
8 LMP-based market with oversight and market power mitigation is superior to  
9 today's wholesale bilateral market. Regardless of the details of retail regulation,  
10 electric utilities participate in wholesale power markets. The question then  
11 becomes what is the most efficient way to organize wholesale power markets.  
12 Thus the starting point for the Commission's analysis needs to be a comparison of  
13 the wholesale environment that exists today outside of organized markets and  
14 wholesale power markets as organized by PJM, and their relative impacts on retail  
15 customers.

16 **Q.6 DOES DOMINION CURRENTLY OPERATE IN A WHOLESALE**  
17 **MARKET?**

18 **A.6** Yes. Dominion, along with just about every other major electric utility,  
19 buys and sells electricity in wholesale power markets. Utilities purchase  
20 electricity at wholesale when it is cheaper to do so than to generate from their  
21 own resources. They also may purchase from other companies at wholesale when  
22 they experience a plant outage. Electric utilities routinely sell excess generation in  
23 the wholesale market when it is economic to do so.

1           The wholesale market that Dominion and other non-ISO utilities operate  
2 in today is characterized by bilateral transactions, a lack of price transparency,  
3 and the absence of consistent detailed market monitoring. In other words,  
4 transactions are between individual buyers and sellers. There is no one place  
5 where buyers and sellers can obtain real time information on system conditions or  
6 the hourly price of electricity on a day ahead or real time basis. Price discovery  
7 depends on brokers or proprietary trading platforms and none of that information  
8 reflects real time system conditions. In addition, bilateral transactions are  
9 typically limited to pre-specified blocks of hours. Bilateral markets are an  
10 essential part of the PJM wholesale markets since they clear residual imbalances  
11 and complement and hedge the spot market. However, it is the transparency and  
12 efficiency of the PJM energy market that permits the bilateral markets to function  
13 more effectively in the PJM context than they do on a stand alone basis.

14           Furthermore, in an unorganized bilateral market, uncertainty exists as to  
15 whether a given transaction will go through or will be curtailed. A utility can  
16 arrange a wholesale transaction, beneficial to its customers, that is curtailed  
17 through the calling of Transmission Loading Relief (TLR). The TLR may be  
18 called despite the fact that a lower cost or more efficient alternative to alleviate  
19 the affected constraints may exist on a neighboring system or in another state.

20           LMP is superior to TLRs as a congestion management tool since it is  
21 expressly designed to produce a more efficient overall dispatch of generation  
22 resources to resolve congestion. LMP will reflect the cost to clear the constraint  
23 on the constrained side of a facility, thereby signaling to the market the need for

1 additional supply and/or reduced consumption at a location. TLR procedures, on  
2 the other hand, are used to curtail broad categories of transactions based upon  
3 whether a transaction's effect on a constrained facility exceeds a defined impact.  
4 A TLR affecting a broad category of transactions can at times be replaced with  
5 the redispatch of one or two units at substantially lower cost.

6 PJM rebuttal witness Bob Hinkel will describe the impact of TLRs,  
7 especially on a system such as Dominion North Carolina Power which is a net  
8 importer of power.

9 **Q.7 WHAT IS YOUR RESPONSE TO THE IMPLICIT ASSUMPTION ABOUT**  
10 **WHOLESALE MARKET STRUCTURE AND ITS RELATIONSHIP TO**  
11 **DR. ROSENBERG'S TESTIMONY?**

12 **A.7** My view is that an organized, centrally dispatched, security constrained,  
13 independently operated, transparent wholesale marketplace is superior to a purely  
14 bilateral wholesale marketplace. The PJM market will provide the North Carolina  
15 Utilities Commission with information that it does not have today about  
16 wholesale power costs. PJM provides a liquid wholesale power market that  
17 includes transparent nodal prices posted on a five-minute basis that reflect the cost  
18 of the most efficient resources required to operate the system, subject to system  
19 reliability requirements. The economic signals provided by PJM to generators  
20 allow redispatch of units over a large market footprint. This increases the  
21 efficiency of the market and reduces the chance that an inefficiently large number  
22 of economic transactions will be curtailed in order to relieve a constraint.

1           Dr. Rosenberg does not explicitly address whether an organized  
2 transparent wholesale market, such as PJM's, would be better for Dominion  
3 customers than the present, non-transparent bilateral wholesale market. Since  
4 PJM's market operates at the wholesale level and leaves retail ratemaking issues  
5 to the states, comparing cost of service retail ratemaking to PJM's market is not  
6 the relevant focus.

7 **Q.8 WHAT ARE THE MITIGATION MEASURES IN PLACE TO ENSURE**  
8 **AGAINST THE EXERCISE OF MARKET POWER?**

9 **A.8**           PJM relies upon competition to limit market power in the overall energy  
10 market. In the absence of local market power issues, the only explicit rule  
11 governing what generators can offer in the PJM energy market is the \$1,000 per  
12 MWh overall offer cap. The energy market results have generally been consistent  
13 with competition, and consequently energy prices rarely reach this offer cap.

14           To prevent the exercise of local market power, the energy market offers  
15 submitted by generators that were in service or under construction prior to July 9,  
16 1996 are capped at the unit's marginal cost plus 10 percent when they are required  
17 to run to relieve a transmission constraint. PJM caps these units' offers at the  
18 higher of market prices outside of the particular constraint or the unit's costs plus  
19 10 percent, in order to prevent the exercise of local market power. Thus, with  
20 respect to local market power, there is a strong mitigation tool in place. For units  
21 with construction start dates after July 9, 1996, PJM does not have blanket  
22 authority to mitigate units to their cost based offers. However, PJM can petition  
23 the FERC, on a fact-specific basis, for the ability to mitigate those units that could

1 exercise market power. There are no such mitigation rules in existence for  
2 bilateral wholesale markets in non-RTO areas or an independent entity to  
3 administer them in real time.

4 **Q.9 ON PAGE 13 OF HIS TESTIMONY, DR. ROSENBERG HIGHLIGHTS**  
5 **THAT IN THE 2003 STATE OF THE MARKET REPORT, YOU**  
6 **SUGGESTED THAT THE POTENTIAL FOR MARKET POWER**  
7 **REMAINS. DO YOU AGREE WITH DR. ROSENBERG'S**  
8 **CHARACTERIZATION OF YOUR STATEMENT IN THE STATE OF**  
9 **THE MARKET REPORT?**

10 **A.9** No. The assertion that LMP-based markets increase the potential  
11 for market power abuse is not correct. As a general matter, wholesale  
12 power markets that rely on systems other than LMP are more susceptible  
13 to market power than are LMP-based markets. The LMP-based system  
14 does not create the potential for local market power, it simply makes it  
15 explicit when the potential exists and thus makes it possible to address  
16 local market power in a relatively surgical manner. The PJM system has a  
17 clear and effective set of rules for preventing the exercise of local market  
18 power.

19 The referenced quote from the State of the Market Report states  
20 that market-power related risk would exist in specified local areas in the  
21 absence of generation owners' obligation to serve load. The Report makes  
22 clear that PJM's local market power mitigation rules are an effective  
23 means of preventing the exercise of such local market power.



1           As a general matter, the potential for market power is a concern in  
2           all wholesale market designs. The PJM market design has the advantage of  
3           a clear and effective set of rules for preventing the exercise of local market  
4           power.

5   **Q. 10 DR. ROSENBERG ASSERTS IN PAGES 6-8 OF HIS TESTIMONY THAT**  
6   **PJM USES A BID BASED RATHER THAN A COST BASED SYSTEM,**  
7   **SUGGESTING THAT COSTS ARE HIGHER UNDER PJM'S SECURITY**  
8   **CONSTRAINED ECONOMIC DISPATCH THAN PRICES ARE UNDER**  
9   **DOMINION'S CURRENT DISPATCH. DO YOU AGREE WITH THIS**  
10 **ASSERTION?**

11 **A. 10**       While Dr. Rosenberg is right that PJM's security constrained economic  
12           dispatch is based on bids as opposed to cost of service, his analysis assumes that  
13           the bids will be above marginal costs. The evidence simply does not bear this out.  
14           The PJM Market Monitoring Unit (MMU) has concluded that the PJM market  
15           results have been competitive, based on objective measures, for each year of  
16           operation. While it is correct that, in a competitive market, every generator can  
17           choose how to offer its units to the market, it is competition that results in  
18           generators offering units at their marginal costs because that is the profit  
19           maximizing strategy in a competitive market. As one indicator of market power,  
20           the MMU compares PJM's market clearing prices to the marginal costs of  
21           operating generators, in order to determine the relationship between observed  
22           prices and competitive prices. The MMU has concluded in every case that the  
23           market results are consistent with a competitive outcome.

1 **Q.11 DOES THAT CONCLUDE YOUR REBUTTAL TESTIMONY?**

2 **A.11** Yes, at this time.